

In The Matter Of:
IDA - Town of Montgomery

USEF SAILFISH, LLC
January 6, 2020

COVERING ALL UPSTATE NEW YORK

» «
M-F Reporting, Inc.
» «

MFReportingNY.com

Office: 518-478-7220
Fax: 518-371-8517

Mail to: 5 Southside Dr., Suite 11
Clifton Park, NY 12065

NOTICE OF PUBLIC HEARING
ON PROPOSED ASSIGNMENT APPLICATION
FOR A PROJECT
AND FINANCIAL ASSISTANCE PREVIOUSLY
CONSIDERED AND APPROVED
BY THE AGENCY
RELATING THERETO

Notice is hereby given that a public hearing pursuant to Section 859-a(2) of the General Municipal Law of the State of New York (the "Act") will be held by the Town of Montgomery Industrial Development Agency (the "Agency") on the 6th day of January, 2020 at 5:30 o'clock p.m., local time, at the office of the Agency located at 110 Bracken Road in the Town of Montgomery, Orange County, New York in connection with the following matters:

USEF Sailfish, LLC, a Delaware limited liability company (the "Company"), has presented an assignment of the application previously submitted by Bluewater I, LLC (the "Assignment Application") to the Agency, a copy of which Assignment Application is on file at the office of the Agency, requesting that the Agency consider approval of the proposed assignment of the project (the "Project") for the benefit of the Company, said Project consisting of the following: (A) (1) the acquisition of an interest in an approximately 187 acre parcel of land located at NYS Route 17K and 747, AKA 635 International Drive in the Town of Montgomery, Orange County, New York (tax map numbers 31-1-64; 31-1-65.22; 31-1-70.2 and 31-1-89) (collectively the "Land"), (2) the construction on the Land of an approximately 1,010,880 square foot facility with related site work and exterior improvements (the "Facility"), and (3) the acquisition and installation therein and thereon of related fixtures, machinery, equipment and other personal property (collectively, the "Equipment"), all of the foregoing to constitute a warehouse/distribution facility (the Land, the Facility and the Equipment being collectively referred to as the "Project Facility"); (B) the assignment and granting of certain "financial assistance" (within the meaning of Section 854(14) of the Act) with respect to the foregoing, including potential exemptions from certain sales and use taxes, real property taxes, real estate transfer taxes and mortgage recording taxes (collectively, the "Financial Assistance") all as approved by the Agency for the benefit of Bluewater I, LLC on November 12, 2019; and (C) the lease (with an obligation to purchase) or sale of the Project Facility to the Company or such other person(s) or entities as may be designated by the Company and agreed upon by the Agency.

The Agency is considering whether (A) to undertake the Project, and (B) to provide to the Company certain exemptions from taxation with respect to the Project (as determined by the Agency on behalf of Bluewater I, LLC for the Project and Project Facility on November 12, 2019), including (1) exemption from mortgage recording taxes with respect to any documents, if any, recorded by the Agency with respect to the Project in the office of the County Clerk of Orange County, New York or elsewhere, (2) exemption from deed transfer taxes on any real estate transfers, if any, with respect to the Project, (3) exemption from sales taxes relating to the acquisition, construction, renovation and installation of the Project Facility, and (4) in the event that the Project Facility would be subject to real property taxation if owned by the Company but shall be deemed exempt from real property taxation due to the involvement of the Agency therewith, exemption from real property taxes (but not including special assessments and special ad valorem levies), if any, with respect to the Project Facility, subject to the obligation of the Company to make payments in lieu of taxes with respect to the Project Facility. If any portion of the Financial Assistance to be granted by the Agency with respect to the Project is not consistent with the Agency's uniform tax exemption policy, the Agency will follow the procedures for deviation from such policy set forth in Section 874(4) of the Act prior to granting such portion of the Financial Assistance.

If the Agency determines to proceed with the Project, the Project Facility will be acquired, constructed, reconstructed and installed by the Agency and will be leased (with an obligation to purchase) or sold by the Agency to the Company or its designee pursuant to a project agreement (the "Agreement") requiring that the Company or its designee make certain payments to the Agency.

The Agency will, at said time and place, hear all persons with views on either the location and/or nature of the proposed Project, or the Financial Assistance being contemplated by the Agency in connection with the proposed Project. A copy of the Assignment Application filed by the Company with the Agency with respect to the Project, including an analysis of the costs and benefits of the Project, is available for public inspection during business hours at the offices of the Agency. A transcript or summary report of the public hearing will be made available to the members of the Agency and posted to the Agency website – www.montgomeryida.com.

The Agency previously held the first public hearing on the proposed Project on February 12, 2019 for consideration under the application filed in December, 2018 by Bluewater I, LLC. Bluewater I, LLC and the Company have submitted the Assignment Application for the Project and Project Facility. The Agency has determined that the Assignment Application requires the holding of a public hearing pursuant to this notice.

Additional information can be obtained from, and written comments may be addressed to: Jeffrey D. Crist, Chairperson, Town of Montgomery Industrial Development Agency, 110 Bracken Road, Montgomery, New York 12549; Telephone: 845-457-2600.

Dated: December 13, 2019.

TOWN OF MONTGOMERY INDUSTRIAL
DEVELOPMENT AGENCY

/s/ Jeffrey D. Crist, Chairperson
BY: _____
Jeffrey D. Crist, Chairperson

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

STATE OF NEW YORK : COUNTY OF ORANGE
TOWN OF MONTGOMERY INDUSTRIAL DEVELOPMENT AGENCY

----- X
In the Matter of

USEF SAILFISH, LLC

----- X

PUBLIC HEARING

Date: January 6, 2020
Time: 5:30 p.m.
Place: Town of Montgomery
Town Hall
110 Bracken Road
Montgomery, New York

BOARD MEMBERS: JEFFREY D. CRIST, Chairman
MATTHEW P. STODDARD
JOHN W. DICKSON
ROBERT SANTO
EDWIN WILLIAMS
STEPHEN RAINALDI

ALSO PRESENT: ROBERT McLAUGHLIN, ESQ.
SUZANNE HADDEN

REPORTED BY: MICHELLE L. CONERO

1 CHAIRMAN CRIST: Good evening,
2 everybody. I'm showing 5:30. I'd like to
3 open the meeting of the Town of Montgomery
4 IDA Board. We welcome your attendance. We
5 look forward to hearing everybody's comment.

6 I have a document on hearing
7 procedures to read to you in a moment, but
8 first I'd like to inform you this meeting is
9 being live streamed as pursuant, I believe,
10 to New York State Law starting the beginning
11 of this year. If anyone has questions on
12 that, raise your hand and I'll do my best to
13 answer them.

14 Yes, Don.

15 MR. BERGER: Is this going to be part
16 of your standard live streaming with acquisitions
17 or is this a test run?

18 CHAIRMAN CRIST: We expect to do it at
19 every meeting.

20 MR. BERGER: With acquisitions?

21 CHAIRMAN CRIST: The supervisor
22 arranged the live streaming, so I'm not sure I'm
23 informed to answer your question.

24 We do have one housekeeping item before
25 we open the public hearing. Our Counsel tonight,

1 Robert McLaughlin, has left his firm, Hodgson,
2 Russ. At our December 3rd meeting, under our
3 housekeeping document, we appointed Hodgson,
4 Russ, and specifically Robert McLaughlin, to be
5 our Counsel. So that means the Board needs to
6 make a decision on how we want to proceed. I
7 would suggest the Board consider appointing
8 Robert McLaughlin under his current firm P.C.

9 Is that the appropriate way to describe
10 it?

11 MR. McLAUGHLIN: Correct.

12 CHAIRMAN CRIST: For the moment. I
13 would ask for any discussion or comments from the
14 Board.

15 MR. SANTO: Is it a one-year
16 appointment?

17 CHAIRMAN CRIST: I would describe it as
18 a not more than one year.

19 And what would be appropriate to say
20 here, Bob, as far as your intentions?

21 MR. McLAUGHLIN: I expect to be at a
22 new firm that's very similar to my old firm
23 within a few weeks.

24 MR. SANTO: So we make the appointment
25 for an indefinite period of time?

1 MR. McLAUGHLIN: No. The appointment
2 would be for a year, and then I expect when I
3 finalize my arrangements we'll come back and ask
4 that the new firm be considered for the
5 appointment.

6 MR. SANTO: Very good.

7 CHAIRMAN CRIST: Bob carries our
8 institutional knowledge, as all of you on the
9 Board know, at least for the terms of your
10 service. He's done a very fine job assisting
11 myself and the Board in carrying on the
12 Montgomery IDA activities. I've confirmed with
13 Bob that he's willing and able and has the time
14 to continue serving us as Counsel.

15 MR. STODDARD: Do you need a motion?

16 CHAIRMAN CRIST: I need a motion.

17 MR. STODDARD: I'll make the motion.

18 CHAIRMAN CRIST: Motion by Matt.

19 MR. RAINALDI: Second.

20 CHAIRMAN CRIST: Second by Steve. Any
21 other discussion on the motion?

22 (No response.)

23 CHAIRMAN CRIST: All in favor, please
24 say aye.

25 MR. STODDARD: Aye.

1 MR. SANTO: Aye.

2 MR. DICKSON: Aye.

3 MR. WILLIAMS: Aye.

4 MR. RAINALDI: Aye.

5 CHAIRMAN CRIST: Aye.

6 Opposed the same.

7 (No response.)

8 CHAIRMAN CRIST: Motion carried.

9 MR. McLAUGHLIN: Thank you.

10 CHAIRMAN CRIST: I look forward to
11 continuing to work with you, Bob.

12 Moving on to the public hearing
13 document. The intention of this meeting tonight
14 is to hold a public hearing, and I have a number
15 of details to go over. It would be by this
16 Agency, the Town of Montgomery IDA. The project
17 beneficiary is USEF Sailfish, LLC, after which
18 I'll consider the company, and the location is
19 here in the Town of Montgomery. The hearing was
20 scheduled and noticed for tonight at 5:30.

21 I'm Jeff Crist, the Chairman of the
22 Town of Montgomery IDA Board in connection with
23 the project which is the subject of this public
24 hearing.

25 I might take this moment to introduce

1 our Board so everybody is acquainted with them.
2 Starting on my right, John Dickson, Ed Williams.
3 To my left is Robert Santo, Steve Rainaldi. And
4 lastly but not least, Matt Stoddard on my far
5 left. Thank you for being here, Board.

6 Tonight I am holding this public
7 hearing to allow citizens to make a statement for
8 the record relating to the involvement of the
9 Agency with the project hereafter known as the
10 proposed project for the benefit of USEF
11 Sailfish, LLC, the company.

12 The proposed project consists of the
13 following: (A) (1), the acquisition of an interest
14 in an approximately 187 acre parcel of land
15 located at New York State Route 17K and 747, also
16 known as 635 International Drive, in the Town of
17 Montgomery, Orange County, New York; the
18 construction on the land of an approximately
19 1,010,880 square foot facility with related site
20 work and exterior improvements; and the
21 acquisition and installation therein and thereon
22 of related fixtures, machinery, equipment and
23 other personal property (collectively, the
24 equipment), all of the foregoing to constitute a
25 warehouse/distribution facility which will

1 collectively be known as the project facility.

2 (B), the assignment and granting of certain
3 financial assistance within the meaning of
4 Section 854(14) of the Act with respect to the
5 foregoing, including potential exemptions from
6 certain sales and use taxes, real property taxes,
7 real estate transfer taxes, and mortgage
8 recording taxes (collectively known as the
9 financial assistance), all as approved by the
10 Agency for the benefit of Bluewater I, LLC on
11 November 12, 2019. And finally, (C), the lease
12 or sale of the project facility to the company or
13 such other persons or entities as may be
14 designated by the company and agreed upon by the
15 Agency.

16 I have more to go, unfortunately. I
17 think there are a couple more seats if you want
18 to squeeze in anywhere, people who are standing.

19 Is Brian here? Could we move a couple
20 seats if we need to, Brian.

21 MR. MAHER: Absolutely.

22 CHAIRMAN CRIST: Thank you.

23 As disclosed at the special meeting of
24 the Agency held on December 3, 2019, the
25 company's predecessor, Bluewater I, LLC, assigned

1 the application submitted to the Agency in
2 January 2019 to the company. The company and the
3 company's representatives discussed the assigned
4 application at that time. After such disclosure,
5 the Agency scheduled this public hearing pursuant
6 to the Act. The Agency is considering whether,
7 (A), to undertake the project as assigned to the
8 company; (B), whether to provide to the company
9 certain exemptions from taxation with respect to
10 the project as determined by the Agency on behalf
11 of the company's predecessor, Bluewater I, for
12 the project and project facility on November 12,
13 2019, including, (1), exemption from mortgage
14 recording taxes with respect to any documents, if
15 any, recorded by the Agency with respect to the
16 project in the office of the County Clerk of
17 Orange County, New York or elsewhere. Exemption
18 from -- this is (2), exemption from deed transfer
19 taxes on any real estate transfers, if any, with
20 respect to the project. (3), exemption from sales
21 taxes related to the acquisition, construction,
22 renovation and installation of the project
23 facility. And (4), in the event that the project
24 facility would be subject to real property
25 taxation if owned by the company but shall be

1 deemed exempt from real property taxation due to
2 the involvement of the Agency therewith,
3 exemption from real property taxes, if any, with
4 respect to the project facility, subject to the
5 obligation of the company to make payments in
6 lieu of taxes with respect to the project
7 facility. If any portion of the financial
8 assistance to be granted by the Agency with
9 respect to the project is not consistent with the
10 Agency's uniform tax exemption policy, the Agency
11 will follow the procedures for deviation from
12 such policy set forth in Section 874(4) of the
13 Act prior to granting such proportion of the
14 financial assistance.

15 I intend to provide general information
16 on the Agency's general authority and public
17 purpose to provide assistance to this project
18 that's proposed. I will then open the public
19 comments to receive comments from all present who
20 wish to comment on either the proposed project or
21 the financial assistance contemplated by the
22 Agency with respect to the proposed project.

23 The legal authorization and powers of
24 the Agency's of -- of this Agency are provided by
25 the provisions of Chapter 1030 of Laws of 1969 of

1 New York, and those laws authorize the Agency to
2 promote, develop, encourage and assist in
3 acquiring, constructing, reconstructing,
4 improving, maintaining and equipment --
5 correction -- equipping and furnishing of
6 manufacturing, warehousing, research, commercial
7 and industrial facilities, among others.

8 I'm getting there. Thank you for your
9 patience.

10 The purpose of this public hearing.
11 Pursuant to Section 859-a(2) of General Municipal
12 Law of New York, prior to the Agency providing
13 any financial assistance of more than \$100,000 to
14 any project, the Agency, among other things, must
15 hold a public hearing pursuant to section 859-a
16 of the Act. This proposed project may exceed
17 \$100,000.

18 I better not skip too much here.

19 Since the proposed financial assistance
20 to be provided by the Agency with respect to the
21 proposed project may exceed \$100,000, prior to
22 providing any financial assistance of more than
23 \$100,000 the Agency must hold a public hearing on
24 the nature and location of the proposed project
25 and the proposed financial assistance to be

1 provided by the Agency with respect to the
2 proposed project.

3 After consideration of the application
4 received from the company, the Members of the
5 Agency adopted a resolution on December 3, 2019,
6 the public hearing resolution, authorizing the
7 Chair of the Agency, myself, to conduct this
8 public hearing with respect to the proposed
9 project pursuant to the Section 859 of the Act.

10 The Chairperson of the Agency has
11 caused notice of this public hearing to be, (A),
12 mailed on December 13, 2019 and on December 16,
13 2019 to the chief executive officers of Orange
14 County, the Town of Montgomery, the Valley
15 Central School District and, (B), published on
16 December 18, 2019 in The Wallkill Valley Times, a
17 newspaper of general circulation available to the
18 residents of the Town of Montgomery, Orange
19 County, New York. In addition, the Chairperson
20 caused notice of this public hearing to be posted
21 on December 19, 2019 on the Agency's website and
22 also on a public bulletin board located here in
23 this building at 110 Bracken Road. Copies of this
24 notice of public hearing are available on the
25 table up front.

1 Unless there's any objection, I am
2 going to suggest waiving the full reading of the
3 notice of this public hearing and instead request
4 that the full text of the notice of this public
5 hearing be inserted into the record of this
6 public hearing.

7 Does anyone object to the waiving of
8 the public hearing notice?

9 (No response.)

10 CHAIRMAN CRIST: Seeing none, I will
11 dispense with reading that.

12 The comments received today at this
13 public hearing will be presented to the Members
14 of the Agency at or prior to the meeting at which
15 the Members of the Agency will consider whether
16 to approve the undertaking of the proposed
17 project by the Agency and the granting by the
18 Agency of any financial assistance in excess of
19 \$100,000 with respect to the proposed project.

20 Concerning written comments. The
21 notice of this public hearing indicated that
22 written comments could be addressed to myself,
23 Chairperson of the Agency. So far we know of
24 written comments have been received prior to
25 tonight have included an e-mail from Beverly

1 Mertz, an e-mail from Nina Snyder, an e-mail from
2 Ceal Van Zandt, an e-mail from Ursula Leitner, a
3 letter from the Valley Central School District,
4 an e-mail from Virginia Osterhout. These written
5 comments will be attached to the transcript of
6 this public hearing.

7 Before I open the public hearing to
8 public comment, I would like to introduce Don
9 Chase of the company who will describe the
10 project in further detail, as well as identifying
11 the intended tenant for the project and project
12 facility.

13 Don, welcome.

14 MR. CHASE: Good evening, Chairman.
15 Good evening, Chairman Crist and Members of the
16 Board. My name is Don Chase, partner with
17 Bluewater Property Group. As you know, we are the
18 developer for Project Sailfish and applied to
19 this Board back in December of 2018 for financial
20 assistance relative to the project, which, as
21 Chairman Crist just said, was ultimately granted
22 this past November 2019.

23 We are here today to discuss the
24 assignment of that financial incentive package to
25 USEF Sailfish, LLC, a subsidiary of USAA Real

1 Estate which will own the property going forward.
2 The assignment was highlighted in our original
3 application and the material economic aspects of
4 the project are unchanged. We will continue as
5 Bluewater to be involved in this project through
6 the development.

7 As a brief update, since our last
8 discussion we fully completed our permitting
9 process on a state, local and national level,
10 including site plan approval granted by this
11 Planning Board in the Town of Montgomery in
12 November, and we're prepared to begin development
13 of the project.

14 At the request of the Chairman I have
15 with me today representatives from our partner,
16 USAA Real Estate, as well as from the project
17 occupant and long-term tenant, Amazon.com.
18 Although Bluewater has been the face of Project
19 Sailfish on a local level, we have been working
20 with USAA and Amazon since July of 2018.

21 Paul Segreto is the manager of
22 industrial asset management for USAA Real Estate.
23 Brad Griggs is senior manager of economic
24 development with Amazon. Each are prepared to
25 make a remark or two to the Board this evening.

1 Paul.

2 MR. SEGRETO: Good evening. Paul
3 Segreto, managing director, industrial asset
4 management at USAA Real Estate.

5 USAA is an insurance company. We are a
6 wholly owned subsidiary of that insurance company
7 and we invest in real estate to keep insurance
8 premiums low for military members and their
9 families.

10 We will be the owner of this project.
11 We'll be here for a long time. It's important for
12 us to be here for the assignment of the incentive
13 package which is customary in a development of
14 this nature. We've completed upwards of forty
15 transactions with Amazon across the country and
16 we have a strong relationship with them as well
17 as Bluewater.

18 CHAIRMAN CRIST: Thank you, Paul.

19 MR. GRIGGS: Good evening, Mr.
20 Chairman, IDA Board. Thank you for having me this
21 evening. My name is Brad Griggs, I am a senior
22 manager on the economic development team with
23 Amazon. We are the prospective tenant for this
24 facility pending the completion of our ongoing
25 due diligence as well as completion of lease

1 negotiations with USAA.

2 If this facility does move forward with
3 us as the prospective tenant, it would be a
4 fulfillment center in our national -- our global
5 network. It would be a non-sortable facility,
6 meaning that it would contain products of a
7 larger nature, patio furniture, appliances,
8 things like that.

9 We are prospectively going to employ
10 800 full-time employees at the site as per the
11 application. Those employees will all have a
12 minimum of \$15 an hour and comprehensive
13 benefits.

14 Thank you very much for your time this
15 evening and thank you for the consideration.

16 CHAIRMAN CRIST: Thank you, Brad.

17 I will now open this public hearing for
18 public comment, and it's -- I'm supposed to
19 document the time -- 5:49. Bob has me well
20 trained.

21 By way of operating rules, if you wish
22 to make a public comment, please raise your hand
23 and I will call on you. Please wait to be
24 recognized. Once recognized, please stand and
25 state your name and address for the record.

1 Please keep your comments to five minutes or less
2 so all those present today may have a chance to
3 comment for the record if they so choose. If your
4 comments mirror those of someone who has already
5 spoken, you may so indicate and then relinquish
6 the podium to another speaker so that all views
7 represented at this hearing may be heard. When
8 everyone has had the opportunity to speak, I will
9 conclude this public hearing. A record of this
10 public hearing will be prepared and reviewed by
11 the Members of the Agency in connection with the
12 Agency's consideration of the proposed project.

13 Again, the purpose of this public
14 hearing is to solicit public comment. We are not
15 here to answer questions. However, we will, in
16 the course of this public hearing, consider
17 questions if we have the information to answer
18 the questions and there is sufficient time to
19 consider such questions.

20 I will now ask if there's anyone in
21 attendance who wishes to comment on either the
22 nature and location of the proposed project or
23 the proposed financial assistance being
24 contemplated by the Agency with respect to the
25 proposed project. For the record, please state

1 your name and indicate your comments on either
2 the proposed project or the proposed financial
3 assistance being contemplated by the Agency with
4 respect to the proposed project.

5 Brian, would you like to start?

6 MR. MAHER: Absolutely. Good evening,
7 everybody. This is my first meeting as Town
8 Supervisor in front of you, the Industrial
9 Development Agency.

10 The first thing I want to say is thank
11 you for your service to the Town. It is really
12 appreciated.

13 My comments are based on a discussion
14 that we had at my reorganization meeting which
15 took place last Thursday. We had a discussion as
16 a board on a number of topics. Obviously I think
17 we all know and have seen how advertised it's
18 been that the Town is in need of a comprehensive
19 plan. That was a big part of our discussion.

20 Also part of our discussion was your
21 public hearing this evening. It was felt by a
22 majority of the board that we wanted to make some
23 statements regarding what you'll be talking about
24 this evening. So I'm going to read this letter
25 and then I'm going to have some more comments

1 afterwards.

2 I write on behalf of the Montgomery
3 Town Board. As you are aware, a newly constituted
4 Town Board was seated as of January 1, 2020. We
5 are aware that the first public hearing with
6 respect to the above-referenced application
7 submitted by USEF Sailfish, LLC is being held
8 before the Town Industrial Development Agency on
9 this date. The application relates to the
10 approximately 100,000,000 square foot warehouse
11 to be considered on New York State Route 17K.
12 Set forth in the application and the notice of
13 public hearing dated December 13, 2019, the Town
14 Board is also aware that this application seeks
15 assignment of the approvals and benefits
16 previously granted by the Agency from Bluewater
17 to Sailfish.

18 The purpose of this letter is to raise
19 certain points for consideration by the Agency
20 prior to any vote on the current assignment
21 application. It is the opinion of the Town Board
22 that the Agency should reconsider its
23 participation in the project and whether Sailfish
24 should be granted any financial assistance or
25 incentives by the Agency.

1 In the first instance, it is now
2 essentially common knowledge that the
3 contemplated project being assigned to Sailfish
4 is the Amazon company warehouse and distribution
5 facility. The assigned financial benefits sought
6 by Sailfish include but are not limited to
7 exemptions from certain sales and use taxes, real
8 property taxes, real estate transfer taxes and
9 mortgage recording taxes. Page 4 of the
10 application states that the estimated value of
11 the total requested financial assistance is in
12 excess of \$25,000,000. According to a recent
13 Bloomberg report, Amazon's approximate market
14 value is near or exceeds \$1,000,000,000,000. The
15 financial assistance at issue here therefore
16 represents approximately 0.0025 percent of the
17 company's value. Conversely, the real property
18 tax exemptions, if granted, total \$21,500,000.
19 Obviously these exemptions would have massive and
20 detrimental long-term financial consequences to
21 the local taxing authorities.

22 Secondly, the Agency is reminded that
23 Medline Industries, a nationwide manufacturer and
24 distributor of medical equipment and supplies,
25 recently withdrew the application for the same

1 types of financial assistance it previously
2 submitted to the Agency and is nevertheless
3 proceeding with its development project. Although
4 Medline is an extremely large and profitable
5 company, Sailfish/Amazon is exponentially larger
6 and certainly will not suffer any consequences to
7 its existence and operations should the instant
8 application be denied.

9 Finally, the Agency is respectively
10 advised that Sailfish is in the process of
11 applying for building permits with the Town's
12 Building Department. The Town Board believes that
13 the company is moving forward with its plans to
14 commence construction by virtue of the approvals
15 already granted by the Town. In the opinion of
16 the Town Board, the primary purpose of granting
17 benefits by an industrial development agency is
18 to attract new businesses to an area when it is
19 critical that financial assistance is the only
20 way to facilitate a project. Due to the inherent
21 geographical benefits of the Town of Montgomery,
22 as well as the substantial financial strength of
23 the applicant, Sailfish, like Medline, should
24 proceed with the project without Agency
25 involvement. Accordingly, it is simply

1 unnecessary for the instant application to be
2 granted.

3 For the foregoing reasons and others
4 which will undoubtedly be placed in the record
5 before you by other stakeholders within the Town
6 at this public hearing, the Town Board
7 respectfully urges of the Agency to take the
8 following actions:

9 Keep this evening's public hearing open
10 for multiple sessions to afford those who can not
11 appear this evening an opportunity to be heard on
12 this issue of great importance.

13 Upon due deliberation, determine that
14 the application for assignment of the approvals
15 previously granted by the Agency on November 12,
16 2019 should be denied.

17 And upon further deliberation,
18 determine that the November 12, 2019 Agency
19 approvals should be withdrawn.

20 Thank you for your consideration.

21 I just want to add one other note.
22 There was a -- there was a notice by Kristen
23 Brown, a councilwoman on our boards -- on our
24 Town Board, that there was a difference in
25 language as opposed to the SEQRA financial

1 statement. I'm going to submit this to you,
2 Chairman. It actually speaks to the sewer
3 treatment plant and that the language
4 specifically states that it would be developed
5 and deeded to the Town at our request but the
6 actual language is different. I'm going to show
7 this to you and submit it for the record.
8 Hopefully we can take a look at that language.

9 From a procedural standpoint, this is
10 the last thing that I want to be doing. Because
11 we just took office and the Board felt strongly,
12 we felt it was important to air this concern.
13 But in a perfect world and in the world that
14 we're going to create here in the Town of
15 Montgomery, we're going to have a comprehensive
16 plan that's updated, we're going to have all the
17 rules set forth, and we're going to make sure
18 that our zoning is the way that it's supposed to
19 be and the way that we want it to be as a
20 community with a conversation that's going to
21 include a town with public participation so that
22 we don't have this issue, so that we are one team
23 moving forward together.

24 The last thing that I want to do is be
25 up here and be in a situation with two years of

1 work being done by both the applicant and all of
2 you up here and have a statement like this made
3 from a Town Board. That's certainly not something
4 that I want to see happen in the future.
5 Hopefully working together this is the last time
6 something like this happens.

7 I hope that you take into consideration
8 the comments today. I will submit them to you,
9 Mr. Chairman, for the record.

10 CHAIRMAN CRIST: Thank you, Brian.
11 Mike.

12 MR. ANAGNOSTAKIS: Thank you, Chairman
13 Crist. Thank you, Board. IDA Board. My name is
14 Mike Anagnostakis, A-N-A-G-N-O-S-T-A-K-I-S. I am
15 an Orange County Legislator representing the Town
16 of Newburgh and the Town of Montgomery. I'm a
17 legislator representing this district where this
18 project is moving forward, and I want to make it
19 very clear I am here tonight speaking on behalf
20 of myself as an Orange County Legislator
21 representing this district, no one else. Except
22 that I am also speaking, I think, on behalf of
23 the taxpayers of the Town of Montgomery.

24 So I think, believe it or not, most all
25 of us will be in agreement on just about

1 everything. We want the project to move forward.
2 We think it's a good location for such a project.
3 It probably is going to give us a lot of jobs. It
4 will give us construction jobs. It will enhance
5 the economy going forward. It's everything we
6 want.

7 The company will actually get many
8 benefits. It will get mortgage deductions, and
9 sales tax exemptions, and 485(B) exemptions which
10 they can automatically apply for. So they will
11 get tax relief also.

12 Where we disagree is on that final
13 step. Do we move forward with that final tax
14 dollar, which is the IDA grant of a PILOT for
15 this particular company, or any particular
16 company.

17 You're in a very tough position because
18 you have people telling you a lot of different
19 things. I've heard people tell you it's an
20 automatic coupon. Everyone gets it. Well if you
21 owned a restaurant, I ask you would you stand at
22 that door and hand a fifty-percent off coupon to
23 every single person that walked in there? I bet
24 you wouldn't do that. I bet you would take each
25 case individually and study it individually.

1 Let me give you two examples before I
2 go on to this particular case. A few years ago in
3 the Town of Newburgh there was an auto dealership
4 that wanted to move forward with building another
5 huge showroom. A lot of construction jobs, a lot
6 of future sales jobs, a lot of impact for the
7 town. The same people that will pitch to you that
8 they ought to get a PILOT, that every company
9 ought to get a PILOT, pitched that that company
10 should get a PILOT. Well, the politicians, the
11 elected officials of the Town of Newburgh stood
12 up and they backed down. They didn't get that
13 PILOT. That dealership was a four-generation
14 dealership that had been there on the same spot
15 forever, making plenty of profits, and that new
16 showroom was a mandate by corporate headquarters
17 that said you must break the two brands into two
18 different showrooms. They were going to do it.
19 They weren't going to go anywhere. They wanted
20 the taxpayers to foot the bill of that new
21 construction. They were turned down because of
22 the pressure.

23 This year you have an example that you
24 know a lot better, the Medline situation. Here's
25 a company, and again it's always preached if you

1 don't give them these breaks they're going to
2 leave, they won't build, they'll go somewhere
3 else. Dealership, Medline. Medline was in
4 Hamptonburgh the year before they came to you.
5 They said if we don't get the breaks, if we don't
6 get the zoning approvals, we're leaving the
7 state. They didn't get the zoning approvals. What
8 did they do? They turned around and bought a
9 property in Montgomery, and then they came to you
10 and said give us the PILOT otherwise we're going
11 to leave the state. Well, for whatever reason the
12 PILOT wasn't granted. They weren't going
13 anywhere. They had bought that property. They
14 built the property. The differential on that
15 PILOT that you didn't give them was an extra
16 \$1,000,000 a year for the taxpayers of the Town
17 of Montgomery or the school district.

18 Let me put in proportion what 1,000,000
19 a year means. The Town of Montgomery budget that
20 they just voted on is a \$10,000,000 budget. That
21 1,000,000 means a lot to the taxpayers.

22 Now we have this situation. If you
23 don't give it to them they won't come here, they
24 won't build. Well first of all, I don't think you
25 should be giving it to them because when I read

1 the original documents, under the projected
2 profit I couldn't find where the company was
3 listed. It actually said please provide the
4 projected profits. It says applicant views this
5 information as proprietary for its confidential
6 applicant.

7 I ask you, please show of hands, how
8 many of you knew it was Amazon? I only saw one
9 or two hands go up. That means the other ones
10 didn't know it was Amazon. I say that you decline
11 it on that basis alone if you don't know who it
12 is.

13 Now we know it's Amazon. Okay. Well
14 what do we know about Amazon if we study the case
15 individually. We know that Amazon, as was
16 mentioned, is a huge company. Does anyone know
17 what the highest market valued company in the
18 world is? It's not Amazon. Apple is the highest.
19 Amazon is right behind them at just under
20 \$1,000,000,000,000. Anyone know who the richest
21 man in the world is? That's right. I hear it.
22 Jeff Bezos at \$113,000,0000.

23 VOICE: Billion.

24 MR. ANAGNOSTAKIS: Billion. Correct.
25 So the company isn't going anywhere. Their goal

1 is right now a twenty-four hour fulfillment, but
2 they've stated that their ultimate goal is same-
3 day fulfillment. If you read their literature,
4 they need to be at locations that are as close to
5 interstate highways as possible. Their own words.
6 They need to take, their own words, as many miles
7 out of the travel of that package as possible.
8 You can't find a better location than this. I
9 could throw a stone from the location to 84. I
10 bet if they were offered the property at a
11 premium tax they would accept it because it's so
12 good. All right. So they're not going anywhere.
13 They've committed 1,500,000 already on it.
14 They've got the building approvals that they're
15 going through. They're going to be here.

16 The question becomes where does that
17 extra 1,000,000 on average a year go. I'm going
18 to tell you. A few years ago the richest man in
19 the world was asked, because they are notorious
20 for getting tax breaks and using every trick in
21 the book to get tax breaks, he was asked how come
22 you always ask for these breaks, and his answer,
23 and I'm going to paraphrase, was I'd rather have
24 the money in my pocket than someone else's
25 pocket. I'm going to tell you I'd rather have

1 that 1,000,000 a year in the taxpayers of
2 Montgomery's pockets and not the richest man in
3 the world, and I hope you agree with me.

4 Thank you very much.

5 CHAIRMAN CRIST: Shaun.

6 MR. MERES: Good evening, Board. I'm
7 the newly elected Highway Superintendent, Shaun
8 Meres.

9 Sitting down to go through budget
10 process and things we have going on in the Town
11 of Montgomery, we currently have three bridges
12 that have been written up, one is closed down, we
13 have two other ones that are shutdown. I saw
14 that the highway fund, full pay for this project,
15 is about \$130,000 a year. Two of the projects
16 come out to about 110,000. So just this one year
17 would pay to fix two of our bridges, and we could
18 set something up to where we could actually get
19 things in place to take care of a bridge a year,
20 box culverts, replacing things, repaving our
21 roads. I feel with a company like this,
22 twenty-four hours a day, pounding on our roads,
23 whether they say it's 84 or not. It's like
24 LegoLand coming in. I know the back roads of
25 Goshen. Am I going to take the main road and deal

1 with all the traffic or take the back road. All
2 the people here are going to take the back road.
3 It's just going to increase traffic on our roads.

4 I would really appreciate if you'd
5 consider making the highway tax pay full to make
6 up for the amount of traffic that's going to hit
7 our roads.

8 Thank you for your time.

9 CHAIRMAN CRIST: Thank you, Shaun.

10 Mike.

11 MR. SUSSMAN: Good evening. I'm
12 Michael Sussman from Goshen. I represent a number
13 of the community members who have come to the
14 office and asked for assistance with regard to
15 this project. I address you in that context.

16 First of all, I wanted to compliment
17 the new town supervisor for his presentation, and
18 Mr. Agnastakis. While he and I disagree to some
19 extent on this, I think the essential point that
20 you've heard is critical. Subsidization for the
21 wealthiest in the society with the profound
22 inclement equality, which we have in our society,
23 is fundamentally wrong.

24 The IDAs have broad authority, and that
25 authority should be utilized to rectify inclement

1 equality, not perpetuate it.

2 I heard the gentleman from Amazon say
3 that the jobs would pay \$15 an hour as a starting
4 salary. If you aggregate that to a 40 hour week,
5 that's \$30,000 a year. What family in Orange
6 County can reasonably survive on that sort of
7 wage? Where is the housing in our communities
8 for individuals earning that sort of wage?

9 I also heard the gentleman say 800
10 jobs. That's nonsense. I'll tell you why it's
11 nonsense. The industry he represents is one of
12 the fastest automated industries in the United
13 States. Those who know anything about warehousing
14 will tell you that 800 jobs today are 200 jobs in
15 five years. That's the nature of that industry.
16 High levels of automation, extraordinary levels
17 of automation which are not being explained to
18 this Board, and are in fact all over the country
19 being operationalized.

20 Now the fact of the matter is that your
21 community's comprehensive plan, as the new
22 supervisor mentioned, has not been reviewed for
23 literally a generation. The studies which have
24 been done by this entity fail miserably to
25 analyze cumulative impacts which are impacts that

1 are going to derive from the plethora of like
2 projects in a similar geographic area. None of
3 the environmental studies look at cumulative
4 impact, including that by one of the wealthiest
5 corporations in the world. They're trying to get
6 away by cutting corners, and those will be
7 legally challenged because they are factually
8 inadequate. Factually inadequate.

9 I agree that you've spent years looking
10 at the project, and I understand there's been a
11 change in the political climate in your
12 community, and I think at this point it's
13 important for you all to recognize that, but also
14 recognize the objective reasons why this sort of
15 subsidy for the wealthiest in the society is
16 inappropriate. It's fundamentally wrong.

17 Thank you.

18 CHAIRMAN CRIST: Thank you, Mike.

19 Kristen.

20 MS. BROWN: My name is Kristen Brown,
21 Browns Road, and technically a Council Member of
22 the Town of Montgomery Town Board.

23 First I'd like to say I echo Brian's
24 sentiment in his letter. I think it was very well
25 done and I absolutely stand behind him a hundred

1 percent on that.

2 Just for points of clarity, just
3 because I'm a little bit more specific on things,
4 in regards to the wastewater treatment plant, the
5 application states in section 3 on page 10 that
6 the plant will be developed and deeded to the
7 Town of Montgomery. Similarly, paragraph 11 on
8 page 14, the application states, "will be deeded
9 to the Town of Montgomery and to be formed sewer
10 district for the purpose of future municipal
11 service," and it continues. This is not an
12 accurate representation of the current state of
13 the project. The SEQRA findings adopted by the
14 Town Planning Board and the Town Board by prior
15 resolutions which has been submitted to the
16 Agency notes in paragraph 17 on page 32, "While
17 an offer of dedication will be made by the
18 applicant, the Town is under no obligation to
19 accept the offer of dedication." At this time
20 the Town has not been presented with an offer of
21 dedication and has certainly not taken any
22 affirmative action to indicate future acceptance
23 of this facility. So I ask this be removed from
24 the application as it is in direct conflict with
25 the SEQRA findings that have been adopted by

1 prior boards.

2 Thank you.

3 CHAIRMAN CRIST: Thank you, Kristen.

4 Susan.

5 MS. COCKBURN: Susan Cockburn, Town of
6 Montgomery.

7 The same thing, I want to echo what
8 Kristen just said about the sewer treatment
9 plant.

10 I also wanted to point out New England
11 Industrial Wastewater TR-16 standards designates
12 and identifies a wastewater treatment plant is
13 the single largest, most expensive asset in any
14 community and it is solely at the taxpayers'
15 expense. The proposed Sailfish project is
16 utilizing the entire parcel, leaving no room for
17 subsurface land treatment technology which is
18 superior to any wastewater treatment plant. This
19 project is relegated to devising an on-site sewer
20 treatment plant due to lack of space and then
21 dumping it in the taxpayers' laps by deeding it
22 to the Town. This is much like the failed water
23 system at Lake Vue Drive which was done by a
24 developer and given over to the Town and it is
25 nothing but an endless taxpayer nightmare. This

1 is not how you site what will become the most
2 expensive asset in any community. When you're
3 building a wastewater treatment facility, you
4 site it and you plan it and you establish it
5 based on sewer, sanitary sewer engineering plans.
6 You don't just take it from someone else and then
7 deal with it. It's a huge mistake.

8 The clean water is a finite resource
9 that needs to be protected for future
10 generations, and the Tin Brook is identified as
11 receiving water for the mega warehouse sewage
12 flow, and it's also a source water for drinking
13 water in Walden. The right thing to do would be
14 Walden and the Town working together to upgrade
15 it to an A rating, not a B rating, because it's a
16 source of drinking water going into the aquifer.

17 Successful project design should have
18 one priority above all others, the long-term
19 protection of precious clean water in our lakes,
20 rivers and streams. Giving multi millions in tax
21 breaks to an unknown entity skirts the very
22 criteria that protects our Town now and in the
23 future.

24 The documents do not show where this
25 megalithic box is a benefit to our Town. The

1 business of mega warehouses, and now we know who
2 it is, is replete with labor violations of the
3 worst kind. I think this is a big mistake.

4 I also do not see anywhere about
5 decommissioning bonds. Where are the plans and
6 bond dialogue for decommissioning? When this
7 building is empty, it's huge, it will become our
8 Town's problem. It is the tax permanently
9 polluted. It is the problem that will permanently
10 pollute our aquifer.

11 I mention this because the other
12 similar problem like this on a much smaller scale
13 is the subdivision on the Zibitskie site where if
14 they subdivide off that part with the landfill
15 and stop paying the taxes, the Town will be stuck
16 with it. This is just a much larger scale.

17 I wrote this up in letter form to turn
18 it in because I was dismayed when I saw the pro
19 Sailfish letters. I looked at them personally.
20 They were a form letter. Three came from within
21 one household. I thought we should have some
22 authentic dialogue about the project.

23 Thank you.

24 CHAIRMAN CRIST: Thank you, Susan.

25 MS. MIELE: Good evening. My name is

1 Chris Miele, M-I-E-L-E. I'm the President of
2 Concerned Citizens for the Hudson Valley.

3 Many of the members of our
4 organization, which is in excess of 120 people,
5 are people from Montgomery as well other areas,
6 although I reside in Hamptonburgh.

7 I look at this application that you
8 have before you and I have very specific reasons
9 as to why you can't even consider it. Basically I
10 look at it in three different ways. One of them
11 is competency. One of them is ethics. We have to
12 keep in mind in ethics is you're not the one who
13 gets to judge, we do. Full disclosure is
14 imperative. I go to many, many conferences. A
15 full CV on each member would go a long way here,
16 especially considering the public has no say as
17 to who gets on the IDA. In addition, the public
18 has no input on the IDA as to who gets the
19 contracts and who gets the tax breaks. This is
20 actually a very good thing. Most IDAs don't even
21 have a public forum like this. School boards have
22 no seat at the table, which in the case of the
23 IDA actually increases the school tax for the
24 community. In fact, this is taxation without a
25 voice. Lawyers often work for the applicants or

1 their sponsors and couldn't possibly give solid
2 advice to anybody as they have a vested financial
3 interest in the outcome. I don't know if that's
4 the case. I don't -- assume that it's not the
5 case with you but it's very common on many of the
6 IDA boards.

7 MR. McLAUGHLIN: I represent the
8 Agency.

9 MS. MIELE: Pardon me?

10 MR. McLAUGHLIN: I represent the
11 Agency.

12 MS. MIELE: Okay. Regarding the new
13 application, this is far from a mere name change.
14 On page 5, the applicant will not have any FTE
15 jobs. The project will provide blah, blah, blah,
16 blah, blah. It's transparency. We know now it's
17 Amazon, but it wasn't divulged in the original
18 application so the application is no longer
19 valid.

20 USEF equals USAA Real Estate in San
21 Antonio, Texas. They did the Amazon warehouse in
22 Beaumont, Texas.

23 On page 6, item 2, all IDA benefits
24 will pass directly to the occupant. How do you
25 have the power to assign these benefits to an

1 unknown entity? Prior to this night you didn't
2 know for sure who it was.

3 On page 7 there's a question on
4 criminal offense, bankruptcies for the people
5 named above. There are no people named, only
6 LLCs. Competency.

7 Page 9, 2C, are existing buildings
8 abandoned? Yes. If yes, describe how the house
9 will be removed. There's nothing said. No
10 information. Information in the DEIS states that
11 this house will be moved and restored. They gave
12 a significant boost to their UTEP number which
13 must be adjusted downward.

14 2D, photographs is exhibit A. It states
15 that it's exhibit B. Another error.

16 Page 10, wastewater treatment plant. I
17 think that's been covered. I don't need to go
18 into that.

19 Page 11, between item 1 and 2 there's a
20 paragraph omitted that was in the original
21 application which states that occupancy will
22 apply separately to Town of Montgomery IDA for
23 it's personal FFEs specific to it's use. Why did
24 this disappear? It's not the same as the
25 original one at all.

1 Page 14, will the project be sold or
2 leased to a municipality? Yes. Then it goes on
3 to talk about the wastewater treatment plant
4 again. The Planning Board didn't recommend this.
5 Who is paying for the new sewer district,
6 creation, hook up, et cetera? Have you asked any
7 of these questions or are you just accepting it's
8 going to happen? And that is to your benefit,
9 which it isn't.

10 Does the company intend to lease,
11 et cetera? The answer is yes. The remaining
12 required information, it says required
13 information on your application, it's blank
14 or confidential. No transparency again.

15 The applicant will not add local
16 employees. How can you possibly -- that's
17 what it says in your application that's
18 sitting in front of you. How can you possibly
19 use any employment statistics that were
20 provided to you unless you have a statement
21 from the company that will be hiring those
22 employees? It's transparency again. It
23 totally defies logic.

24 The \$4,000,000,000 on page 22 in
25 State programs disappeared. That figure got

1 rolled into private sector financing. Why is
2 it different, the original application and
3 4,000,000 in State programs?

4 Page 45 notes a new and separate
5 agreement with the fire district. Again
6 transparency. Did you even know about this?
7 Has the Board seen this?

8 The real kicker for me is the
9 multiplier which is on the last page. I think
10 they've applied some of Merlins magic here.
11 I estimate that the multiplier, using the
12 Upjohn Institute study, is something like a
13 1.4 in this instance. There's a publication,
14 which all of you should read, or should have
15 read, and I urge the Town Board to read it as
16 well. Actually everyone in Montgomery should
17 read it. It was done by the World
18 Pennsylvania which is a legislative agency of
19 the Pennsylvania General Assembly. It's
20 called the Economic and Transportation Impact
21 of Warehouses on Rural Pennsylvania. This
22 publication is a very good source of
23 information on the effect of warehousing. Has
24 anyone sought out this type of information?
25 That's part of your due diligence. It is part

1 of it, but transparency tells us that the
2 Partnership came up with that multiplier.
3 This publication says that the research also
4 revealed that in 2004 warehousing activities
5 in Pennsylvania produced 2.9 billion in
6 direct output and nearly 7.3 billion of
7 additional activity, yet warehousing is
8 strongly tied to household spending and
9 consumption, and any change that affects that
10 portion of the national economy, such as
11 rising fuel or food prices we're facing,
12 which could definitely affect this -- will
13 likely affect this industry as well.

14 Also, warehousing has some of the
15 lowest income and job multiplier of any
16 sector in the Pennsylvania economy. Although
17 Pennsylvania gained warehousing jobs,
18 warehousing displays relatively weak
19 purchasing links, stimulated few additional
20 jobs and spurred little wage and income
21 growth in other sectors of our economy.

22 Warehousing growth by itself
23 produces very little in the way of broad
24 ripple effects to positively affect and
25 influence other economic indicators.

1 You as a Board are not considering
2 the impact on the highway system which,
3 according to one study, truck traffic
4 increased 216 percent, this is really
5 important, while the capacity of the
6 interstate highway system only increased 18
7 percent since 1980. How are you going to
8 handle these trucks? They're going to be
9 sitting there.

10 Economic growth in warehousing and
11 trucking can provide jobs for people and new
12 tax bases for municipalities unless tax
13 deferments or tax incentive are used.

14 With respect to infrastructure and
15 the environment, however, these activities
16 place additional burdens on an already
17 overburdened highway system and generate air
18 quality, water quality and land use impacts
19 that can reach far beyond their surveyed
20 footprints.

21 The results indicate that
22 warehousing displays relatively weak
23 purchasing links to other sectors. This is my
24 argument against this.

25 CHAIRMAN CRIST: Chris, can you wrap up

1 shortly? Your time is up.

2 MS. MIELE: In this case an argument
3 can be made that both warehousing and trucking
4 are passive industries that can not produce the
5 desired effects that you want. I really urge you
6 to read that particular thing. I'll give you a
7 copy of my comments.

8 CHAIRMAN CRIST: Thank you.

9 Anybody else? Barbara I think. Is
10 that your hand?

11 MS. LERNER: Good evening. I'm Barbara
12 Lerner, I own the property on the corner of Route
13 747 and 17K. We've owned that property since the
14 `70s.

15 I'd like to remind the Board that
16 you've been served with a complaint petition
17 regarding the zoning of one of the properties
18 included in this project. It would be
19 inappropriate to even entertain any IDA benefit
20 for this project until a decision has been
21 rendered by the court. Since you're proceeding
22 with this public hearing, I have the following
23 comments.

24 MR. McLAUGHLIN: I'm sorry, I'd like to
25 interrupt.

1 CHAIRMAN CRIST: Go ahead, Bob.

2 MR. McLAUGHLIN: This Board has not
3 been served with any complaint.

4 MS. LERNER: The IDA is listed.

5 MR. McLAUGHLIN: It is not. I'd love to
6 see it if that's the case.

7 MS. LERNER: I believe I have a copy of
8 it.

9 MR. McLAUGHLIN: I would love to see
10 that.

11 MS. LERNER: After my comments I will
12 make sure you receive that.

13 I've been trying to connect the dots on
14 this company's representatives, the people, the
15 companies that are listed, since 2018. With each
16 iteration it becomes more and more complicated.
17 It's like trying to connect the dots on a George
18 Sueurat painting, except that when you step back
19 from one of his paintings everything comes into
20 focus. Here everything becomes more confusing.

21 We finally know that Amazon -- it's
22 been verified, I should say, that Amazon will be
23 the ultimate occupant. Prior to that, and this
24 goes back to transparency again, there was
25 Bluewater Industrial Partners, then there was

1 Bluewater I, then there was Bluewater Property
2 Group, but I was told about this in March of
3 2019. They never bothered to tell the Planning
4 Board until July. Then you had Bluewater I
5 transfer everything to USEF Sailfish, and then
6 that winds up going to USAA Eagle Real Estate
7 Multi Sector Partnership and US Real Estate
8 Limited Partnership. No names, no addresses
9 initially, and then just the addresses but no
10 contacts within the application itself.

11 On page 16 the assignee finally states
12 this site will be subleased. Now we know that it
13 is being subleased to Amazon.

14 This is a Fortunate 100 company. In
15 other words, this for-profit company who has a
16 greater financial basis than the entire Town of
17 Montgomery is asking the residents, taxpayers and
18 businesses to subsidize their business so that
19 they can make a greater profit.

20 This project anticipates hiring 800
21 people with 25 of those being managerial
22 positions. The wage isn't enough to support a
23 family or even an individual in this Town. Will
24 these be really new jobs or will they just be
25 transferred from the other warehouses that are

1 along Neelytown Road that still have for hire
2 signs in front of them?

3 Your typical commuter, since it was
4 stated in the FEIS that these jobs would likely
5 come from outside the area, buys gas, coffee and
6 sometimes an occasional lunch.

7 The follow-up benefits on page 37 are
8 laughable. Caterers and restaurants for people
9 who make little more than minimum wage. Office
10 and janitorial supplies for a company that
11 carries these products. Local hotels. Even the
12 transportation benefit is almost nil as Amazon is
13 increasing their own delivery fleet and would
14 rarely use local services.

15 Even more troubling is the fact that
16 the Orange County Partnership did prepare the
17 multiplier. Since the Partnership brought this
18 project to the Town, it's not an unbiased source.

19 The original application from 2018 was
20 to the current tax payment of \$44,639. The 2019
21 application still uses the same number. It's just
22 sloppy.

23 The FEIS states that there is no bulk
24 storage of fuel but the application for
25 assignment lists hydrogen fuel storage tanks as

1 something for which they're looking for a sales
2 tax abatement.

3 We've addressed the wastewater
4 treatment plant.

5 The expense that's stated, \$1,500,000,
6 is a cost of doing business. When I prepare a bid
7 for a project I have an expense incurred and it
8 includes engineering and legal along with all of
9 the other ancillary items. This is the cost of
10 doing business. It's not really applicable.

11 The number of related parties continues
12 to expand. I'm wondering if you have really done
13 your due diligence prior to tonight, finding out
14 who these companies are, what their reputations
15 are, who the individuals are, and verifying
16 whether the information presented is actually
17 true.

18 Exhibit E is honestly funny because it
19 notes that it was updated with 2019 mileage
20 rates. Added to all of the other errors, this can
21 not be excused as a simple typo. The number of
22 errors and omissions should automatically
23 disqualify this from even being considered.
24 The fact that you're bringing this forward is
25 inexcusable. As a business person, if I went to

1 my bank with a business plan that had this many
2 errors, omissions and uncorroborated statements,
3 my application would be rejected.

4 You have a moral obligation to every
5 resident, every business and every taxpayer in
6 the Town of Montgomery, and I expect you to do
7 the same. Thank you.

8 CHAIRMAN CRIST: Thank you, Barbara.
9 Don.

10 MR. BERGER: Don Berger, Village of
11 Montgomery. I'm just going to rehash a few of the
12 things a few of the people have already spoken
13 about. I want to reiterate what I had talked to
14 you, this Board, about here last month, and
15 that's my objections of Mr. Stoddard sitting on
16 this Board today or making any decisions. We know
17 we have an ethics complaint with him that's being
18 completed. He shouldn't be sitting here. He
19 shouldn't be rendering any decisions. He
20 shouldn't be voting.

21 With that being said, my concern in
22 part to Mr. Stoddard is that we have a local law
23 that was created that was penned by Mr. Stoddard.
24 That was back in March. As you know, this
25 applicant came here and asked them to reduce the

1 local law from 85 to 60 percent. Mr. Stoddard was
2 for that. So you figure, you know, you do a one
3 time what about it. All of a sudden, this past
4 December, at your December 3rd meeting, Stewart
5 Holdings shows up. What happened at Stewart
6 Holdings? Everybody might know that that is -- I
7 don't know what that is over there by Shop Rite.

8 CHAIRMAN CRIST: Don, we're talking
9 about the project --

10 MR. BERGER: This is about the project.
11 This is about the project. If you'll let me
12 continue.

13 We're worried about the local labor.
14 Over at the Stewart Holdings they had no local
15 labor when it came to the steelworkers and you
16 allowed them to pursue it. I object to that.

17 Furthermore, this Amazon, now that we
18 know who they are -- I was going to hold off on
19 this but since we know who they are I guess I'm
20 going to bring it up. All you union guys that sit
21 on this Board here, you should be really
22 concerned about Amazon. In the past quarter of
23 this past year, 2019, there's been many, many,
24 many complaints about Amazon and working
25 conditions in their facilities. Not only that, we

1 have letters sent from the United States Congress
2 to Jeff Bezos, founder of Amazon, about new
3 reports of rate of serious injuries at the Amazon
4 fulfillment centers. I have here a whole list of
5 different fulfillment centers throughout the
6 United states, and not only the United States,
7 throughout Europe. It has here in the Amazon
8 plant down in south New Jersey, in Robinsville
9 Township, Amazon warehouse workers strike to
10 protest inhumane conditions. Have any of you
11 folks gone online and looked up Amazon and seen
12 how they treat their employees? Have you done
13 that? Have you, Mr. Stoddard? You're a union
14 guy and you want to allow a corporation like that
15 to come in here. I'm a union guy. We can't have
16 stuff like that.

17 Not to mention the low salaries. I mean
18 I've been saying that to you guys for a long time
19 now. \$31,000 a year, come on guys. We know that
20 the median salary here in Montgomery is \$49,000.
21 No one can live here on \$31,000 a year, Mr.
22 Crist. You know that. No one can live here.

23 What I'm going to do is I'm going to
24 present this here to the Board. Hopefully you
25 guys will look through it. These are the

1 complaints filed with different fulfillment
2 centers against Amazon.

3 Thank you.

4 CHAIRMAN CRIST: Thank you, Don.

5 MR. BYSTRAK: I'm Richard Bystrak, I'm
6 at 465 State Route 17K, Rock Tavern.

7 First I want to -- I made a point about
8 this previously over and over, and I got
9 confirmation from the Planning Board that this
10 plant that they're putting in for sewage was not
11 going to be taken over by the Town of Montgomery.
12 They said that to me twice at the Planning Board
13 just before they approved this project. Now I
14 hear well it's still in there, it's going to be
15 transferred by Bluewater to the Town. I hope it
16 is not. That would be the dumbest thing that ever
17 the Town Board would do or the Planning Board, to
18 take over that facility. There's no reason to do
19 it. You can take it over at any time you want,
20 ten years or whatever. You don't need to take it
21 over at the beginning. Let these guys deal with
22 all of the headaches that that thing is going to
23 cause.

24 Now, when I was at your IDA meeting the
25 other day back in September, the one you tried to

1 hide, you know, you didn't tell anybody. It was
2 a snowy day and you let the whole town hall go
3 and then you held the meeting. Not many people
4 showed up at that meeting.

5 UNIDENTIFIED SPEAKER: February.

6 MR. McLAUGHLIN: Excuse me. September?

7 MR. BYSTRAK: September --

8 UNIDENTIFIED SPEAKER: February.

9 MR. BYSTRAK: Was it February?

10 MR. McLAUGHLIN: It was February. The
11 first public hearing for Bluewater was February.

12 MR. BYSTRAK: All right. Okay.

13 MR. McLAUGHLIN: There were over fifty
14 people in the room that night.

15 MR. BYSTRAK: There weren't fifty
16 people in the room when I was here.

17 UNIDENTIFIED SPEAKER: There weren't
18 fifty people in the room.

19 MR. McLAUGHLIN: Excuse me. Don't
20 insult me.

21 MR. BERGER: Don't insult us.

22 CHAIRMAN CRIST: Hold on. Hold on. We
23 have a speaker and our Counsel is making a
24 comment.

25 MR. McLAUGHLIN: It was February of

1 2019. There were plenty of people here.

2 MR. BYSTRAK: The meeting --

3 MR. McLAUGHLIN: Just to correct the
4 record, we said several times on behalf of the
5 Agency that the public comment period remained
6 open for written comments. There were plenty of
7 opportunities to submit written comments. In
8 addition, the Chair opened the meeting in
9 November for additional public comments. So there
10 have been plenty of opportunities for public
11 comments.

12 MR. BYSTRAK: I'm not going to argue
13 that point.

14 Now, at the meeting that I was at,
15 here's the notes for it, I don't know if there's
16 a date on it, but at the meeting I was at I said
17 that there will be no sewer lines run down from
18 that sewer plant. I said mark my words. Anybody
19 want to bet their job on it, and Mr. Winchell
20 raised his hand, "I will." I said well we'll see.
21 We'll see. And where is Mr. Winchell? He bet his
22 job on it. He's gone. I hope the letter that I
23 wrote in October regarding Mr. Winchell's circus
24 that he had here with the Planning Board, with
25 all of the union carrying Sailfish signs -- I

1 wrote that letter in The Wallkill Times and I
2 hope it had something to do with him not getting
3 his re-election. I hope it did. I don't know if
4 it did.

5 CHAIRMAN CRIST: You have a minute,
6 Richard.

7 MR. BYSTRAK: I've got a minute?
8 That's it?

9 CHAIRMAN CRIST: Yes.

10 MR. BYSTRAK: All right. Here's what
11 I'm going to give you in a minute. You see this?
12 This is on the internet, Town of Montgomery
13 Development Board Article 1, your Agency. This
14 tells you everything about how you guys operate.
15 All right. I'm going to tell you what I think
16 about it. (Ripping paper). That's what I want
17 done with this Agency.

18 Note that I just ripped this up.

19 I want this Agency done with. We're
20 through. I still have faith in capitalism. I
21 don't want this approach that everybody needs
22 social help to get going here. So I want to do
23 away with your Agency because we don't need it.
24 You guys can look for other jobs. We don't need
25 you. All right.

1 CHAIRMAN CRIST: Ma'am.

2 MS. MERTZ: Also as a point of
3 correction, I have a copy right here in front of
4 me, the minutes from --

5 CHAIRMAN CRIST: Your name? Your name,
6 ma'am?

7 MS. MERTZ: My name is Beverly Mertz, I
8 live at 237 Frieda Street in Montgomery.

9 I have a copy of the minutes from
10 February 12, 2019. That comment that the previous
11 person just spoke about is right here in these
12 minutes. You want a copy? It's here.

13 CHAIRMAN CRIST: Which comment is that?

14 MS. MERTZ: The comment about the
15 wastewater treatment plant where he said mark my
16 words, anybody want to bet their job on it, and
17 Mr. Winchell said sure, I will. Those are right
18 here in these minutes.

19 CHAIRMAN CRIST: Okay.

20 MS. MERTZ: Now on to what I want to
21 talk about. I want to talk to you in regards to
22 the Planning Board's findings statement for
23 Project Sailfish. I'm hoping by now that
24 everyone has taken the opportunity to read that
25 document. There are several areas, in my opinion,

1 that would bring into question the advisability
2 of granting any long-term abatement to an
3 applicant, which we now know is Amazon, that have
4 outstanding pending items that need to be
5 resolved. I'm only going to speak to three of
6 them. There's a ton of them.

7 On page 65, item GG, part of the
8 stormwater mitigation, why would you grant long-
9 term tax abatements when this applicant, Amazon,
10 will only be required to post a maintenance bond
11 for two years upon completion and the subsequent
12 occupancy certificate being given? Two years?
13 And you're thinking of giving them \$25,000,000
14 over fifteen years. That's just ludicrous.

15 The second item is on page 74, item N,
16 it's a wetlands impact. I quote, "All disturbance
17 activities in wetlands and spanning the Tin Brook
18 require permits from the DEC and the Army Corp of
19 Engineers."

20 On that same page, item P, the
21 following permits are required for the project's
22 wetlands and wetland buffer disturbances and for
23 crossing the Tin Brook: A protection of waters
24 permit, freshwater wetlands permit, Section 401
25 quality -- water quality certification.

1 My question to the Board is this: Why
2 would you consider giving any abatement to
3 someone without knowing for sure that these
4 permits are going to be issued to some company,
5 what we now know is Amazon? And they have
6 changed their name at least three times. We
7 didn't even know before tonight that they would
8 qualify.

9 And number 3 is in my opinion the
10 biggest one. It goes back to that wastewater
11 treatment plant. I have one question to each and
12 every member of this Board. Are you willing to
13 swim in or have someone you love swim in the
14 effluent from that wastewater treatment plant?
15 We have farmers whose livelihoods depend on the
16 water from that Tin Brook. Are you willing to go
17 in it? Are you willing to put their livelihood
18 at risk? To allow Amazon, the richest man in the
19 world, \$25,000,000? And take it away from the
20 school district? That's ridiculous and
21 ludicrous.

22 So based on the facts alone, and my own
23 opinion which you have clearly heard
24 notwithstanding, this applicant -- and this was
25 written before it was confirmed it was Amazon --

1 whomever it is, and their unknown confidential
2 tenant, which is totally ridiculously absurd
3 considering this amount of money, should not be
4 given any tax breaks at all. I pay my taxes. I
5 hope you pay your taxes. Let these people pay
6 their damn taxes.

7 CHAIRMAN CRIST: Ma'am.

8 MS. ZAHAKOS: Hello. Good evening,
9 Board. My name is Cheri Zahakos, I live on Lake
10 Vue Drive and I'm a resident of Montgomery.
11 I'm here to speak on the Sailfish IDA
12 application, and I appreciate you taking into
13 consideration what I'm about to say.

14 Greetings to each member of the Board
15 and I extend a wish that the year unfolding
16 before us is a healthy and successful one.

17 To create success, personal and in
18 business, there needs to be an honest evaluation
19 of issues being faced. There needs to be an
20 alignment between the needs and the wants and
21 what is the cost, the benefit for the choices
22 being made.

23 The application for this project in
24 search of approximately 25,000,000 taxpayer
25 funded dollars in IDA relief is one of those

1 issues needing to be evaluated honestly in order
2 for the Town to be successful.

3 Health. Health is balanced on the
4 system working correctly. It is where what is
5 taken in needs to bring quality to the whole, and
6 things that fail to fully support this need to be
7 abandoned. I would believe all understand that a
8 healthy engine supports success and a good
9 quality of life. This application in search of
10 IDA relief is one that fails to supply what is
11 needed for this Town to be healthy, hence needing
12 abandonment.

13 There has been so much exposed about
14 this Town and its boards, it is truly an
15 embarrassment to its residents. It has eroded any
16 trust in the fair execution of our business.
17 There has been brought to light business dealings
18 and communications that appear to exhibit power
19 plays, manipulation and avoidance of the true
20 open negotiations where all have fair
21 representation.

22 Quoting from Exhibit P in the Committee
23 on Investigations and Government Operations,
24 Senator Skoufis the Chair, quoting, "Opposition
25 is getting momentum. They are angry and getting

1 pushy and uncivil. We need a good number of
2 supporters to reassure the Board that the project
3 is supported."

4 I am a member of this community and I'm
5 also a proud member of RPM and find becoming
6 angry with not being fairly represented a very
7 justifiable outcome. An angry response to such
8 treatment with not being fairly represented is a
9 very -- excuse me. An angry response to such
10 treatment really should take very little
11 education to understand. As to pushy, if actively
12 participating in our community's business our
13 governance is pushy, I would willingly add the
14 word pushy to the dictionary under citizen. As
15 to residents of this Town or community being
16 defined uncivil, I find that one is not
17 conductive to civic harmony and welfare is not
18 the resident but those who work without
19 transparency. Creating false realities fails in
20 all aspects to those factually and ethically
21 driven. In fact, I've found the opposite among
22 those I have come to know and have been active in
23 the search for honest representation. They are
24 compassionate, vested, educated, often in fact
25 too kind, and respectful to a fault.

1 Continuing with Exhibit P, "We need a
2 good number of supporters to reassure the Board
3 the project is supported." And in another
4 correspondence in that exhibit, "Are you working
5 with Todd and the trades?" "Absolutely, and I
6 have spoken with Todd several times." Though
7 this communication involves other business --
8 another business applicant, it is predominantly
9 the same identities involved here. There is a
10 saying that a leopard never changes its spots.
11 The investigation covers interactions that appear
12 to be compromising. Are we being compromised
13 here? The Montgomery IDA was the least
14 forthcoming with requested documents in that
15 investigation. As a resident I find that
16 appalling and portend a distinct possibility of
17 bad business dealings are a fact. Honesty is
18 transparent. It is healthy.

19 This application fails to offer any
20 long-term benefit to the Town. The school
21 district stands to lose 2,000,000 a year for the
22 first five years. No benefit other than some
23 possible snow removal and catering work. Workers
24 paid a salary that is not one that sustains
25 living here. Temp work. No growth potential in an

1 employment field. Salary level sustaining only
2 poverty. An industry that the demand to fill
3 vacancies is problematic. Montgomery is in fact
4 saturated with this one singular rateable, so
5 instead of organic growth and sustainment, a net
6 is being cast far and wide to support it's
7 existence. Sadly, the workers with this level of
8 salary will need to be bussed in, it is said, as
9 to own a reliable car is not a very realistic
10 possibility. \$31,000 a year offers no real
11 disposable income, no money to truly support the
12 smaller businesses in the Town.

13 The newly revised document submitted
14 has multiple errors. An example, a historic
15 building is now to be removed, not moved. Let's
16 hope that is a sloppy irresponsibly drafted
17 document and not true. And, if so, should we be
18 accepting such a carelessly crafted document? An
19 application that can not state any true benefit
20 to the Town, only the proposition of a sewer by
21 their design, their dime with no choice, no say
22 from the taxpaying, the 65 percent taxpaying
23 resident who would be left maintaining the
24 applicant, the LLC's choice of what is best for
25 this Town. There is no elevation to the financial

1 health to this Town with this applicant. No long-
2 term benefit. Those who would live only for
3 service of themselves fail to elevate everything
4 and only increase the burden of others. That is
5 important.

6 There is a tomorrow in every new year.
7 In that tomorrow will there only be the bill or
8 will there be a benefit? So with a wish for
9 success and health comes a responsibility to see
10 to the diversification of our revenue sources,
11 for the ability to remain solvent in an economic
12 downturn, a need to create a location that gives
13 every resident a return on their investment by
14 ensuring a quality environment. An action that
15 will drive tax revenue, not erode it. The engine
16 needs to be sound. Transparency is imperative to
17 evoke trust. While I believe all can think on
18 their own and look out for their view of what is
19 best in the interest of this Town, that is not a
20 decision to be based on a single entity. It is
21 not a decision to be based on falsely created
22 scenarios meant to sway. It is not a decision to
23 be made in back door arrangements that may be
24 viewed in circumvention of legal statutes. It is
25 not a decision to be made because the back I

1 scratch will scratch mine.

2 CHAIRMAN CRIST: Ma'am, are you almost
3 done?

4 MS. ZAHAKOS: I'm done. Two sentences.
5 Thank you, sir. Thank you for your patience.

6 It is one that should be made to drive
7 this Town to a long-term financial position where
8 the school is funded by a balanced town economic
9 engine, the 65 percent of the taxpayers pay
10 fairly but receive fairly, where newspapers,
11 residents, senators and others view our ability
12 to make critical decisions without the now seeded
13 skepticism about that ability. Where our
14 reputation in the valley, the state is one to be
15 proud of, not ashamed. One where a corporation,
16 or in this case an LLC, to state only a
17 leaseback, sublease for a fifteen-year commitment
18 with no benefit is told to pay their taxes in
19 full.

20 Give no approval to this IDA
21 application. No healthy, successful business puts
22 their self in the red.

23 Thank you. I would like to present
24 this.

25 CHAIRMAN CRIST: Thank you.

1 Bill.

2 MR. FIORAVANTI: Thank you, Mr.

3 Chairman. My name is Bill Fioravanti, I'm the
4 director of Economic Development for Orange
5 County.

6 I will say that my comments reflect the
7 views of my department. Somebody has got to give
8 the other side of the story, right?

9 We're here because we support this
10 project, as we have since day one frankly. Exit
11 5A off Route 84, Interstate 84, I think it's exit
12 32 now, was made for this project. As your fine
13 legislator already said, it's a stone -- the site
14 is a stone's throw from Route 84, so the truck
15 impacts are minimal. You've got the airport
16 within a mile, so -- and there's potential cargo
17 to come out of here, which would continue to
18 maximize the airport, which is really what our
19 vision is. And you're talking about a quality
20 company that's coming here and will be relevant
21 for decades.

22 The impacts that are -- we're concerned
23 with have all been addressed through SEQRA. The
24 New York State's environmental quality review is
25 one of the most stringent in the land, and

1 Sailfish, Bluewater and their consultants have
2 had to answer to all of that, as is the process
3 as it should be in this area.

4 The transportation sector has been a
5 viable sector for Montgomery forever, for
6 generations, and it continues to be and will be
7 for many more generations. It's not relevant yet.
8 When a town looks to revamp their comp plan,
9 they're going to have to -- take a look at your
10 Town seal. Again, if you take a look at this,
11 this Town was based upon that. It's important.
12 It is.

13 Lastly the point I want to make is that
14 neither Amazon's profitability nor the viability
15 of the Sailfish site negate the necessity of
16 incentives like this. This company and all others
17 can and will go elsewhere unless we can compete
18 by providing short-term relief to the onerous
19 property taxes and costly regulations that define
20 our regional business environment. Financial
21 incentives simply level the playing field so that
22 we can attract these premier companies, like our
23 neighboring states, with more business friendly
24 policies and cost structures. That's why IDAs
25 exist and that's why you are empowered with the

1 powers that you have.

2 We respect that, we appreciate the work
3 that you do and we know that you'll do the right
4 thing. I appreciate the opportunity to speak.
5 Thanks very much.

6 CHAIRMAN CRIST: Thank you, Bill.

7 In the back of the room. You're next.

8 MS. TIPTON: Hi. Karina Tipton, Town of
9 -- Village of Montgomery. I'm going to submit
10 these comments by e-mail to you after I speak.

11 My comments on this application are
12 specific to the stated or perceived benefits of
13 this project to the Town of Montgomery. The IDA
14 is required to evaluate the benefit of the
15 applicant project to the Town of Montgomery as
16 the impact of any tax benefit has a reciprocal
17 impact on the taxpayers in the Town that must be
18 offset by us.

19 The application states that it will
20 include at least 800 long-term operational jobs.
21 On page 4 the salary range of these jobs is
22 stated to be between \$31,200 to \$60,000. The
23 average salary of these jobs is stated to be
24 \$31,156. On page 18 of the application, and
25 backing up how you can get an average that is so

1 close to the minimum of this range, it is stated
2 that 25 of these jobs will be professional and
3 775 of these jobs will be unskilled, which I
4 expect to be the minimum of the range. Only 3
5 percent of the jobs anticipated to be required to
6 operate this warehouse will be at the
7 professional level with the associated salary of
8 approaching \$60,000.

9 The reason this is important is because
10 there is no expectation or guarantee that these
11 will be local jobs, by which I mean local to the
12 Town of Montgomery. The environmental impact
13 statement, which was adopted by the IDA in full
14 and was with reference to the Planning Board's
15 findings statement, part of the SEQRA process
16 that the previous speaker referenced, does not
17 make any guarantee that these will be jobs from
18 the Town of Montgomery, identifying the local
19 workforce as coming from the tri-state area.
20 Chapter 6 of the environmental impact statement
21 states under effects of local economy that most
22 of the projected employees anticipated from the
23 proposed action are anticipated to live within 30
24 minutes of the project site. Statements under
25 section B-1, local labor markets, states that

1 county labor force is drawn from an area
2 including Orange, Dutchess, Rockland, Sullivan
3 and Ulster Counties in New York, Pike and Wayne
4 Counties in Pennsylvania, and Sussex County in
5 New Jersey. This workforce pool expands over
6 hundreds of square miles. The conclusion in the
7 section is that this entire area of potential
8 workers can provide only 30,000 persons actively
9 seeking work. If that's true, what percent will
10 be from Orange County? What percent will be from
11 the Town of Montgomery? The section continues
12 that with over 20 percent of the county
13 workforce, which refers to the eight counties I
14 just listed, commutes to Orange County. Note this
15 is not necessarily job seekers identified in that
16 30,000 people but the number of people who are
17 commuting into Orange County to work currently.
18 Further, this section states that these employees
19 will generate income that would positively impact
20 the local community as businesses provide goods
21 and services to the proposed facility and its
22 employees. The prior section offers that the
23 generated income will be spent in Orange County,
24 not in the Town of Montgomery.

25 While it's possible that we could

1 scrape together 775 people in the Town of
2 Montgomery who would like to work full time for
3 \$15 an hour in one of the most dangerous types of
4 distribution facilities in the world, see
5 previous comments I've submitted and others have
6 mentioned today related to the hazards of working
7 in Amazon distribution facilities, the
8 transportation studies presented in the EIS
9 continue to reinforce that these will not be
10 local jobs. There are several pages in the EIS
11 outlining bus services to and from Middletown or
12 Newburgh and the project site. The traffic study
13 which is attached as an appendix to the
14 environmental impact statement includes a
15 thorough evaluation of traffic patterns pre and
16 post-build conditions. Page 19 of the traffic
17 study includes a table with arrival and departure
18 distributions by percent of total traffic to and
19 from the site. For car distributions, which will
20 compromise the majority of those 800 workers
21 coming to the site, it lists direction by route
22 to and from. 85 percent of the traffic, according
23 to this table, arguably comes from areas outside
24 of the Town of Montgomery. The routes they will
25 take to get to work include Route 17K east, 84

1 east and west, International Boulevard, Routes
2 207 east and west. These are not roads that most
3 Town residents will take to get to work at the
4 corner of 747 and 17K.

5 Concluding this summary of where
6 workers are going to come from is a statement on
7 page 3-233 stating, "Since this project does not
8 involve any residential construction and no
9 school age children, there would be no costs to
10 the Valley Central School District." This
11 information is important because it has direct
12 impact on the evaluation of benefits that the IDA
13 must complete as part of their responsibilities
14 to the taxpayers, including residents and
15 existing businesses that are in the Town of
16 Montgomery. In fact, the UTEP policy requires the
17 use of a rubric that provides points summarizing
18 the benefit to the Town. This rubric is highly
19 subjective, and without any backup or explanatory
20 detail it's impossible to know how the prior
21 application reached the level 3 benefit. Several
22 of the twelve categories do result in a minimum
23 score of 1 instead of 0 because the rubric
24 includes statements such as less than or at least
25 at the lowest level of criteria, automatically

1 getting you points. It's possible that without
2 evaluating the project against this rubric
3 critically, the UTEP score for this project can
4 only be as low as 7 which hits the level 2
5 benefit. Level 2 out of 3. It's not great. That's
6 why we're asking you, the IDA Board, to take a
7 hard look at the actual benefits, or the lack of,
8 that the applicant has promised and stated in
9 other documents.

10 For example, as has been mentioned
11 earlier and stated in the application, that the
12 wastewater treatment plant will be deeded to the
13 Town, which is not true. In fact, the Planning
14 Board engineer has recommended against it.
15 Another downgrade to the promised benefits to the
16 Town.

17 The applicant does not plan to
18 construct a green building that meets LEED
19 standards, another UTEP rubric criteria.

20 How does the UTEP evaluate the
21 potential for spin-off jobs or the use of local
22 suppliers and services at a community level?

23 The superintendent of Valley Central
24 has submitted a letter to you which was mentioned
25 earlier. I spoke to him today and he noted that

1 he objects to awarding this PILOT, indicating
2 that Sailfish stopped negotiating with him for
3 any educational benefits to the local community,
4 which is another criteria on the UTEP form,
5 getting a 0.

6 Other UTEP categories. There's no
7 local ownership in this property or operation of
8 the facility. Farmland will not be preserved, and
9 in fact the Town of Montgomery will lose a
10 valuable wildlife corridor between the Catskills,
11 which I'm proud to say hold the oldest fossilized
12 forests in the world, and Stewart Forest.

13 The cost benefit analysis posted to the
14 Town of Montgomery IDA website includes an
15 evaluation of benefits to the region and to the
16 State but not to the Town.

17 On the other side of the coin, the
18 application states that the historic Arnott-Haber
19 house will not be preserved while the SEQRA
20 documents indicate it's going to be relocated and
21 preserved, including repairs and maintenance to
22 prevent the structure from being demolished by
23 neglect. Honestly, this application is all over
24 the place and it can't really be trusted.

25 CHAIRMAN CRIST: Karina, can you wrap

1 up, please?

2 MS. TIPTON: At this point I'm not
3 seeing any benefit to the Town except for the
4 taxes. If the IDA awards this applicant any
5 benefits, they're doing the residents and the
6 current businesses in this Town a grave
7 disservice and they're failing in the due
8 diligence required of you as a fiduciary entity
9 in this Town.

10 Thank you.

11 CHAIRMAN CRIST: Thank you.

12 MS. WESCOTT: Hi. I'm Leigha Wescott
13 from the Village of Montgomery. I am here to
14 speak of not only any decisions for Amazon but
15 the general health and decision making of the IDA
16 Board in general.

17 I would like to read this and submit
18 this in for the public record, and then I just
19 have a few comments if I still have time.

20 New York State Investigations and
21 Government Operations Committee, for immediate
22 release December 16, 2019. Press release. Skoufis
23 releases investigative report on public
24 authorities and IDAs, finds urgent need for
25 reform. In March of 2019 Senator James Skoufis,

1 Chair of the Senate Committee on Investigations
2 and Government Operations, opened an
3 investigation into the compliance and practices
4 of public authorities, including industrial
5 Development agencies (IDAs) across New York
6 State. The committee issued information and
7 document requests to 143 public authorities,
8 including state authorities, local authorities,
9 Industrial development agencies and local
10 development corporations.

11 The nine-month investigation found a
12 significant need for stronger enforcement of
13 existing laws in order to ensure compliance.
14 Additionally, new laws and oversight tools are
15 urgently needed to better protect taxpayers
16 amidst billions of dollars in annual public
17 authority spending.

18 In an effort to recognize best
19 practices as well as expose fraud, the
20 investigations team developed two case studies
21 within the report. In particular, the Medline
22 Industries warehouse IDA application in the Town
23 of Montgomery, Orange County, revealed unethical,
24 if not illegal, behavior and serves as an example
25 of how financial incentives can be abused to the

1 detriment of local taxpayers.

2 The committee's document requests
3 produced evidence of potential collusion between
4 these quasi governmental agencies and the
5 governmental entities that consider local
6 approvals for a project.

7 If there is one takeaway from our
8 investigation it's that taxpayers deserve far
9 more accountability and responsibility with their
10 money, said Senator Skoufis.

11 The results of this report acknowledged
12 the important role that public authorities play
13 in our state but also pulls back the curtain on a
14 system that's desperate for wholesale reform.

15 It goes on to say what his findings are
16 as well as any recommendations for improvement.

17 CHAIRMAN CRIST: Could I ask you to
18 focus on the project here tonight?

19 MS. WESCOTT: I am focusing on the
20 project.

21 CHAIRMAN CRIST: It doesn't sound like
22 it.

23 MS. WESCOTT: I am focusing because it
24 is based on your decision making skills in terms
25 of corporations and what they are requesting to

1 do within our Town.

2 I do not feel that your loyalties lie
3 within the local taxpayers but with other
4 entities that do not involve us, and I am asking
5 please do not make any decisions on anything
6 until your Board is healthy and has made the
7 definite changes that are necessary to be loyal,
8 to be fair to the local taxpayers.

9 That's all I'm asking. Thank you.

10 CHAIRMAN CRIST: Sir.

11 MR. MERTZ: Fred Mertz, Village of
12 Montgomery. I'm going to reiterate a little bit
13 what the previous lady said about the report.

14 The Town of Montgomery IDA is one of
15 six in Orange County, which is one of only five
16 in New York State, that had authorized IDAs with
17 five or more that operate within one county. This
18 is all -- Senator Skoufis's report is right here.
19 This is just footnotes from that.

20 IDAs are established by the State at
21 the request of the municipality by be it
22 counties --

23 CHAIRMAN CRIST: Sir, sir, this was
24 just discussed and it's not directly related to
25 the project tonight.

1 MR. MERTZ: I understand that. Part of
2 that is also creating permanent positions. The
3 definition of permanent is lasting, or intended
4 to last, or remain unchanged. Fifteen years is
5 not permanent. In two years jobs are supposed to
6 disappear according to their DEIS and FEIS. How
7 is that permanent? So that decision has to be
8 put on hold.

9 The applicant, through the course of
10 time, has changed names, this will be the third
11 time. We now know who it is, but it's also who is
12 going to be -- who is the PILOT going to? Is it
13 going to Amazon, or is it going to USEF, or
14 whoever else they want to put out there now? So
15 that question is there as well.

16 Let's see. The facts revealed in
17 Skoufis's report, in my opinion as a Town of
18 Montgomery resident and a taxpayer affected by
19 the IDA and the Planning Board's decision is that
20 any and all applications before both of these
21 Boards be halted and the IDA Board be dissolved
22 completely until the issues of these devastating
23 findings be dealt with.

24 I would also strongly urge a moratorium
25 be enacted on all future projects until the

1 necessary changes and safeguards be enacted. No
2 one knows the total impact traffic wise of all of
3 these projects. Sixteen major warehouses in
4 front of the Planning Board right now totaling
5 4,500,000 square feet of use. Farmland now going
6 to a building and getting tax breaks on them.

7 My dollars are very valuable to me. I
8 don't mind paying the school tax because it
9 benefits the kids and everything else. But when a
10 business comes in bullying their way in, what it
11 seems like is happening now, and getting a tax
12 break on top of that, my dollars go up while the
13 richest man in the world gets more money in his
14 pocket, that's absurd. That's not right. I'm sure
15 that if you pay your taxes as well you would
16 think it's not right either.

17 Thank you.

18 CHAIRMAN CRIST: Thank you, Fred.

19 MS. GREENE: I'm going to try to make
20 sense of my doodles here. I'm Randi Greene. I
21 live and operate a small business in the Village
22 of Montgomery.

23 I'd like to start off by saying the
24 investigation by Skoufis to me is of no
25 importance because we already know all of the

1 problems that we now paid his team to announce in
2 the report. What he did is failed to give us
3 solutions. You maybe can call me naive but I
4 think the solutions lie right here in this room
5 between the applicants, the residents and the
6 IDA.

7 The definition of an IDA, for the
8 applicants, not to be rude to you guys because I
9 know you know your job, is an industrial
10 development agency is a public benefit
11 corporation of the State of New York and is
12 formed by the State at the request of a
13 particular municipality for the benefit of such
14 municipality.

15 I know that the school board has put a
16 statement in via e-mail, and I was asked to read
17 a couple notes and I just have one or two.

18 According to a 1028 economic policy
19 institute report on the effects of Amazon
20 fulfillment centers, investments in public
21 services are more effective than tax incentives
22 at generating long-term economic growth. Another
23 key downside of tax incentives is that they
24 deprive states and localities of resources needed
25 to invest in public goods such as transportation

1 or education. The research literature indicates
2 that public spending and the expansion of public
3 services increases local economic activity and
4 that such public investment is obviously
5 hamstrung by policies like offering tax
6 incentives at reduced resources available to
7 state and local governments.

8 Investments and public services,
9 particularly early childhood education and
10 infrastructure, are much stronger recipes for a
11 long-term economic development than providing tax
12 increases to existing national employers.

13 It is the opinion of the district that
14 given the \$16,000,000 in school tax breaks that
15 Sailfish and Amazon will be receiving over the
16 fifteen-year period if the IDA considers issuing
17 them a PILOT, it must be contingent upon both
18 Sailfish and/or the project occupant entering
19 into a CVA over a period of which, for instance,
20 Sailfish and/or the project occupant would be
21 minimally required to support the expenditures
22 that are necessary to provide students with a
23 quality educational program and facilities that
24 must be modernized to incorporate the latest
25 technology to ensure children are educated in a

1 safe and secure environment, which is what we
2 held Medline to. That's my issue.

3 So nice to meet you, Mr. Segreto and
4 Griggs. I don't know if I butchered that. Sorry.
5 I heard you say that PILOTS are customary for a
6 project of this size. That's nice, and I -- it's
7 nice to always get what you're accustomed to, but
8 I'm accustomed to a lot of things that I don't
9 get to enjoy every year because that's life in
10 business. Sorry, it's true.

11 This is not all or nothing, so why is
12 that the only option given to us? Why does it
13 seem so binary here?

14 I'm not against Amazon or automation or
15 development. I'm not against a median income of
16 \$31,000 a year. I make that and I live here.
17 Let's be fair, though. My sales this year were
18 \$304,000. My payroll was \$77,000. My taxes were
19 \$20,000. My property taxes for the Village and
20 Town were \$9,200. I'm sure if we put that into
21 some kind of program, the ratio of the income
22 versus the taxes that I'm paying would more than
23 qualify me for a PILOT program, which I'm sure I
24 wouldn't get.

25 I can also assure you that I can show

1 you on paper that I spend almost all of my entire
2 income locally on purpose. That's not -- again, a
3 PILOT is not an option for me.

4 We raked Medline over the coals at
5 countless meetings and they were, from the start,
6 more approachable and forthcoming than Amazon.
7 After months Medline finally came back with a
8 reasonable attitude and dropped their PILOT for
9 their as-of-right 485-B, which you are also
10 entitled to. If Medline had received the PILOT,
11 they were also obligated to pay \$300,000 to the
12 school and \$300,000 in medical supplies. Why
13 isn't Amazon being held to the same standard?

14 I wonder if the applicant's hesitancy
15 to be named in the application could maybe be due
16 to the negativity that they know will fester
17 because of the adversarial relationship that the
18 IDA has all but encouraged between residents and
19 applicants due to their lack of negotiations on
20 behalf of their own communities.

21 Why are we playing a game of chicken
22 with Amazon? Why are we not negotiating
23 reasonably with the community? This is business
24 101.

25 I encourage you to keep public comment

1 open and hold off on any decision. We've done
2 this to Medline countless times and we really
3 need to hold Amazon to the same standard.

4 If the IDA won't negotiate on behalf of
5 the community, shame on them. If Amazon won't
6 negotiate directly with the community, shame on
7 you.

8 CHAIRMAN CRIST: Who else would like to
9 speak tonight? Maureen.

10 MS. HALLAHAN: Good evening. My name is
11 Maureen Hallahan, I'm the President and CEO of
12 the Orange County Partnership.

13 I just want to rewind a little bit.
14 When Bluewater Partners first came here to Orange
15 County it was because they were seeking out sites
16 wherever in the county that would handle a
17 project of this caliber, not knowing who the end
18 user would be.

19 When they were looking at sites
20 throughout the county, they needed accessibility,
21 they wanted to make sure that this distribution
22 center, because that's what they build for, large
23 companies like this, would be able to have easy
24 access -- easy highway access to the major
25 interstates, and this site was the perfect

1 location. They went and did their due diligence.
2 They came to the Town and went through the
3 environmental process and were very transparent
4 and forthcoming throughout the entire process.

5 In the end, when speculators do
6 something like this, then they get a company that
7 might have interest in the site. This is no
8 different, I want to just remind you, of many of
9 the companies that came along Neelytown Road and
10 came before the IDA over the course of many
11 years. Those companies that started with PILOTs
12 have paid taxes in perpetuity throughout for
13 many, many years and are some of the largest
14 taxpayers in the school district and in the
15 municipality.

16 I just want to make sure that we keep
17 in mind the benefits go on, they move forward.
18 Projects like Amazon bring other projects on the
19 heels of their companies. There could be promise
20 for other projects throughout the county. We
21 hope that you will vote appropriately as you did
22 earlier.

23 Thank you so much.

24 CHAIRMAN CRIST: Thank you, Maureen.

25 Sir. Chris.

1 MR. PENNINGS: Good evening. My name is
2 Chris Pennings, I'm a lifetime resident of Orange
3 County, Berea Elementary through Valley Central.

4 I wear three hats, I like to think,
5 when I speak at these. I do understand the
6 frustrations of farmland leaving. I'm a fourth-
7 generation farmer, not in this community, in
8 Crawford. I'm in my fifth year in business. My
9 taxes went from \$14,000 to now close to 30.
10 Now, that's because Pine Bush can't get any
11 ratables.

12 CHAIRMAN CRIST: Chris, we can't hear
13 you too well unless you speak into the speaker a
14 little bit. Thank you.

15 MR. PENNINGS: I'm standing here before
16 you, I'm having trouble surviving as a farm, as
17 I'm sure Mr. and Mrs. Pem have and the other
18 properties surrounding there. Mr. Pem set up my
19 grandfather's first milk parlor. Very close
20 friends of ours.

21 All I can say I guess is as a family of
22 farms and landowner, you should have ponied up
23 and bought the land before this happened. You
24 can't survive as farmers. I don't know what else
25 to tell you. We live in an industrial location.

1 I was fortunate enough to purchase my
2 only commercial property. I'm not a commercial
3 realtor or commercial investor. It borders the
4 property of this property. I'm at 469 17K. I'm a
5 business owner there. I'm a recruiter of 28
6 years.

7 The young lady, and I'm sorry people
8 overlook the \$15 and \$16 an hour jobs because
9 those dollars are paying people's household
10 bills. It's kind of sad or a little disrespectful
11 to those who do earn 15, 16, 17, 18. I speak to
12 thousands of candidates per year. They need those
13 jobs. There's great healthcare behind it.
14 There's stability. People at Cardinal, when you
15 all fought Cardinal twenty years ago when it was
16 Baxter because it was \$12, \$13, \$14 an hour jobs,
17 I know tons of people that I placed, some I went
18 to school with, that are making \$25, \$26 an hour
19 now. I mean they've earned that way. They've not
20 left. It's just the way it goes.

21 We are a transportation hub. We've
22 always been identified as it as far as I can
23 always remember the minute cardinal came here.

24 From a recruiter's standpoint and those
25 who I have helped in many of the distribution

1 companies, it's important to them. There's a lot
2 of jobs at stake here and there's many people
3 that have, even executives, left this area to go
4 work for Amazon in Pennsylvania or something like
5 that. Those people can come back now.

6 From a standpoint of feeling the
7 pressure of taxes as a landowner in, again, Pine
8 Bush, I think these kinds of properties -- these
9 kinds of properties have to be developed properly
10 in good communication. I think there would be
11 enough on the radar that smaller companies can
12 sometimes do a lot worse that you don't even know
13 that's in your backyard than companies that are
14 on the radar like this kind of project. I can
15 guarantee you that it is in your backyard,
16 whether it's tires or oil or whatever.

17 I remember when my grandfather used to
18 get people complaining about manure going too
19 close to streams.

20 UNIDENTIFIED SPEAKER: Could you please
21 talk to the Board. Thank you.

22 MR. PENNINGS: I'd rather talk to you.

23 UNIDENTIFIED SPEAKER: Thank you. I
24 appreciate it.

25 MR. PENNINGS: In closing, I just feel

1 like we've seen enough of these projects come and
2 go. We do live on a highway. I used to. I moved
3 out to Pine Bush because I decided I wanted more
4 rural property.

5 So with that, I think people have to
6 take a little bit of an understanding of a farmer
7 like Mr. Pem that dedicated his life to farming
8 has to make a choice. Many times it's a
9 difficult choice because we don't have the PDR
10 that you're buying out the farms.

11 I just very much support this project
12 and I hope to see it through. Thank you.

13 CHAIRMAN CRIST: Thank you, Chris.

14 How many more people would like to
15 speak tonight? Let me catch the people that
16 haven't spoken.

17 UNIDENTIFIED SPEAKER: It's directly
18 related to what he just said as a point of
19 clarification.

20 CHAIRMAN CRIST: This is addressing the
21 Board and I need to maintain an appropriate
22 procedure.

23 Jim Taylor.

24 MR. TAYLOR: Good evening, Chairman and
25 Board Members. Tonight is the night once a year

1 where you guys earn your money. All that money
2 that --

3 CHAIRMAN CRIST: What money?

4 MR. TAYLOR: -- I don't think you get
5 paid to sit for. Anyway, nights like tonight are
6 tough. It's tough for you people that are going
7 to vote as Board Members. It's tough for the
8 public.

9 Montgomery Town has taken a beating in
10 the last couple of years. For what reason. You
11 know, they say it's preservation of agricultural.
12 They say it's no growth. They say it's green,
13 it's this, that and the other thing. It's about
14 the people that live here, and it's the people
15 that work here, and it's about the people that
16 play here. We've just gone through an election.
17 We've got a brand new team, management, operating
18 this Town. The IDA Board has taken a beating for
19 its Board Members. I don't think it matters
20 whether a union member or non union, whether
21 you're black, or white, or Irish, or English, or
22 an insurance salesman, or a real estate broker,
23 you have ethics, you have morals and you've got a
24 job to do, and a lot of it has ethic codes that
25 you're obligated to. When it comes to the law,

1 we've got to be confident that you guys are going
2 to do the right thing.

3 I, for the last nine years, was
4 appointed by the governor to serve on the Mid-
5 Hudson Regional Council as a voting member. I
6 remember when this project came to Regional
7 Council, they were awarded money. They were an
8 ideal candidate for that location. New York State
9 taxpayers, Orange County taxpayers, Town of
10 Montgomery taxpayers paid in excess of
11 \$75,000,000 to do that 747 corridor, the gateway
12 to Montgomery, the future entrance to the future
13 Stewart Airport. So these people have been eying
14 this project, working this project for a number
15 of years. They spent a lot of money.

16 The Town of Montgomery government, the
17 Town of Montgomery residents, the Town of
18 Montgomery taxpayers have contributed to this
19 project getting to the twelfth hour of where it
20 is tonight. So at five minutes to 12 we're going
21 to turn our back on them after everything that's
22 been discussed, negotiated, permitted, approved,
23 discussed? You can't do that. It's like false
24 advertising. For two or three years they've been
25 spending money to come to the gateway of

1 Montgomery, to come to the entrance of Stewart
2 Airport. 747, an improved roadway, to transport
3 maybe ground to air, air to ground. Who knows
4 what the future will hold. We know they're going
5 to have to adjust to local market conditions.
6 They are smart business people. Whether the guy
7 is rich or poor doesn't matter. That's what
8 disturbs me most. Rich people now are penalized.
9 It's like quid pro quo. What's in it for me. What
10 are you going to give me. I don't get it. It's
11 almost like extortion where what are you going to
12 give me to allow you to come to my town. That's
13 crap. That's not American. That's not business.
14 We welcome business to come.

15 As was said earlier, a few minutes ago
16 about the Pem brothers farm, you know the guy
17 struggled. That family struggled for years to
18 hold that land, to pay the taxes, and now he made
19 a transaction. He's going to make a profit, now a
20 bad word. It's disgusting. We can't --

21 CHAIRMAN CRIST: Pardon me. Please be
22 quiet in the audience as a courtesy to this
23 speaker.

24 MR. BYSTRAK: With reference to Pem all
25 the time, Pem's been dead for ten years.

1 CHAIRMAN CRIST: Excuse me. You do not
2 have the floor. Mr. Taylor is speaking.

3 MR. TAYLOR: Thank you.

4 CHAIRMAN CRIST: I would ask for
5 respect.

6 MR. TAYLOR: I hate this because it
7 creates animosity amongst our friends, our
8 neighbors. Whenever we come in this room you get
9 a bad feeling about it. We shouldn't. We should
10 be able to open, have discussion out loud.

11 I don't think anybody is happy about
12 giving anybody a tax free ride, but nobody comes
13 in to New York getting a tax free ride. You pay
14 to come into New York, and it's a lot more
15 expensive a price than going into a lot of other
16 states.

17 We should be very thankful, very happy
18 that we've got people that want to locate their
19 business here. I just -- again, I hate to see
20 that. I hate to see this amongst our friends and
21 family and community members. And you folks, as
22 appointed Board Members, having to make a
23 decision.

24 But to turn our backs on these guys now
25 would be like we've been false advertising for

1 the last couple of years, welcome to the gateway,
2 to the Town of Montgomery, welcome to 747
3 corridor, welcome to Stewart Airport. Millions of
4 dollars have been invested, as I said, and to
5 turn our back on them at this point would be a
6 big mistake.

7 Although I wouldn't want to be in your
8 seat tonight to have to make a vote, you don't
9 have a choice because you're here from the
10 economics incentive side of this thing.

11 Senator Skoufis wrote this report --

12 CHAIRMAN CRIST: Jim, could you wrap
13 up? Your time is about up.

14 MR. TAYLOR: The Skoufis report, I read
15 it three times, nothing was done wrong. Medline
16 did nothing wrong. They did the normal business
17 procedural practice to get the best deal. There's
18 nothing wrong with that despite some people
19 wanting to make it wrong. Because if they did a
20 crime or you guys made a criminal infraction, you
21 would have been in handcuffs by now, so --

22 CHAIRMAN CRIST: Thank you, Jim.

23 MR. TAYLOR: Thank you very much.

24 CHAIRMAN CRIST: John. Did you have
25 your hand up, John?

1 MR. BROWN: Yes.

2 CHAIRMAN CRIST: That's what I thought.

3 MR. BROWN: My name is John Brown, I
4 live on Browns Road, Town of Montgomery. I also
5 live downstream of the major problems that will
6 be created by the Sailfish project.

7 As I've stated on November 12th when I
8 presented before this Board, I am firmly opposed
9 to any kind of benefit given to an applicant that
10 helps to destroy the value of our historic farm
11 which goes back five generations. The Tin Brook
12 goes through our farm and the increased runoff
13 from this and the potential pollution in the Tin
14 Brook directly affects us. I have documented
15 that.

16 You've heard tonight from a number of
17 local people. A lot of local people who care
18 about our community. It's important to point out
19 that the representatives for this applicant don't
20 live in our community, nor does the lobbying
21 organization from Orange County Partnership or
22 from the County. I believe that our local people
23 should have a key say in what goes on.

24 I fully support all of the arguments
25 that have been brought forward by our local

1 people. I do have a letter I'll submit which
2 basically confirms my agreement with those key
3 points.

4 I think a key point that really needs
5 to be understood by this Board is the point that
6 Chris made before. You shouldn't even be
7 considering this application because on its
8 surface it has significant errors in it.

9 Now look at this group of people
10 supporting it and their lobbyists. I wish they
11 had read the application that's put in, because,
12 as Bill said, this is not in agreement with
13 SEQRA. It is in direct conflict with the SEQRA
14 findings.

15 The SEQRA findings say they're going to
16 restore the house, move it. Their application,
17 directly in that application says they're going
18 to remove it. Now what will they do? Maybe
19 they'll bring in a big machine, tear it down and
20 put in a dumpster and say oh, we're sorry, we
21 didn't pay attention to that SEQRA application.

22 We've heard many times tonight about
23 the wastewater treatment plant which I think
24 everybody has well documented and is in SEQRA
25 that it will not be deeded to the Town in the

1 SEQRA document, yet their application has that in
2 two places.

3 These aren't typos. I mean these guys
4 combined are making \$2,000 an hour sitting here
5 and they can't even get this application correct.
6 How can you expect them to ever follow up on any
7 of the obligations that are needed when they
8 can't even get the application correct?

9 These aren't typos.

10 In fact, if our lobbyists and our
11 Partnership spent their time reading the SEQRA
12 documents and the applications, they should have
13 found the same things.

14 In addition to that, there are other
15 errors within this application. They're not even
16 consistent on the tax benefit granted, and you
17 can look that up and in two places you have
18 different amounts. Their assessments have never
19 been verified by the town assessor.

20 So in closing I would say you should
21 reject this application out of hand because of
22 the significant errors in it.

23 Thank you.

24 CHAIRMAN CRIST: Thank you.

25 Would anyone else like to speak tonight

1 to the subject?

2 MR. BYSTRAK: I think you should give
3 more than one try.

4 CHAIRMAN CRIST: Hold on. I'm asking
5 for people that haven't spoken yet.

6 Ma'am.

7 MS. FIERO: Good evening. I'm Jane
8 Fiero of Lake Osiris Road in the Town of
9 Montgomery. I have attended several meetings over
10 the last year from the Planning Board, the Town
11 Board and a couple of the IDA meetings. A lot of
12 it was new to me.

13 As far as the money that the company
14 has already invested in this process, I can
15 appreciate it's a lot. It's really unfortunate
16 there wasn't transparency from day one, like what
17 the goal was, what you were hoping to do, what
18 could be possible things, and that it wasn't
19 openly shared with the community. The community,
20 when they started to find what was going on, came
21 on board, and I've heard a lot of excellent
22 testimony from different community members about
23 the concerns for the environment, the Tin Brook,
24 the water for Walden and such. I think things
25 like that are much more important than the money

1 that's been invested up to this point. In the
2 future we want people to be able to have clean
3 water to drink and such.

4 I'm very concerned that nobody in the
5 Town has considered overall traffic studies for
6 what it's going to be like in our community going
7 from point A to point B during commuting time.
8 It's bad already, and with hundreds of more cars
9 from all these different projects, this is one
10 more, so it's just going to make it worse.

11 I would just like to say that I'm so
12 glad we have many pushy, "pushy" citizens in our
13 Town. Certainly historically if it wasn't for
14 pushy citizens women never would have had the
15 right to vote, there never would have been civil
16 rights, there never would be worker benefits.
17 Thank God for pushy people.

18 CHAIRMAN CRIST: Anyone else who hasn't
19 spoken yet tonight?

20 Kristen, did you have a quicky?

21 MS. BROWN: Yes. Kristen Brown, Browns
22 Road.

23 Just a point of clarification. On page
24 10, according to the application, present legal
25 owner of the project site parcel 1 is LDL Realty,

1 LLC. Parcel 2, Deborah Drake, Thomas Tracey
2 Junior, Michael Drake and Dan Stein. Parcel 3
3 is Patricia Haber. Parcel 4 is Patricia Haber. I
4 believe the comment that Mr. Pennings made was on
5 the wrong land parcel.

6 Thank you.

7 CHAIRMAN CRIST: Thank you.

8 Richard, did you have something else
9 quick?

10 MR. BYSTRAK: Real quick. First of all,
11 Mr. Pem has been dead for ten years. It sounds
12 like they're talking he's alive and that. He's
13 gone.

14 There's a lot of ambiguity here. Mr.
15 Taylor spoke but I didn't quite understand what
16 he really wanted. I'll tell you what I want. I
17 want -- I would prefer that they didn't come at
18 all. But, but if they are going to come, then
19 let them pay the taxes, okay. That would make me
20 feel better. They're going to pay \$350,000 a year
21 to this Valley Central School District. How much
22 do you think that that's going to reduce my
23 taxes? Nothing. It's not going to reduce my Town
24 taxes. So if this building was on the border of
25 your properties, don't you think you would say

1 well what benefit am I getting from these guys?
2 What benefit? I'm getting nothing. Welcome. I
3 just -- let me repeat it. If they're going to
4 come, let them pay the taxes. Okay. It has to be.
5 They have to pay the taxes.

6 CHAIRMAN CRIST: Thank you, Richard.

7 Ma'am.

8 MS. ZAHAKOS: Cheri Zahakos again, 308
9 Lake Vue Drive.

10 After listening to some of the speakers
11 I would like to tell this Board as a resident I
12 believe you're an independent thinking, hopefully
13 ethical, transparent Board. Because other people
14 have dealt and said things doesn't necessarily
15 mean that that is applicable to you nor to this
16 Town. The destiny of this Town as being a home
17 rule state is up to us, the people. You control a
18 piece of that destiny in controlling who comes by
19 offering or not offering that finance.

20 Farms are dying but the next generation
21 -- my children are 25 and going forward they look
22 forward to the things that this Town actually did
23 offer. Farm to table is growing. There are many
24 things, just like Sears & Roebuck. They were a
25 dynamo. They're no longer applicable. So to say

1 the farms are dying, maybe they are, maybe some
2 still will, but some will actually survive and
3 create a future for our children, our destiny.

4 I take exception to the fact that
5 there's an appearance. I'm a capitalist, I'm a
6 Republican. I like things to go forward. I like
7 people with money. I like people who pay their
8 taxes so I too can have a quality of life.

9 What I find really important is to
10 insinuate that because we discuss a low minimum
11 wage of \$31,000 and they say you can live on
12 that, well I made 27,000 back in 1980 and I
13 barely lived on that. This is 2019. I am not here
14 to degrade nor suppress, and I don't think any of
15 the residents are here when we discuss that wage.

16 What we're asking this Board to do is
17 consider an opportunity for people who truly
18 bring the ability for people to make a working
19 wage. If this company wants to make their minimum
20 wage at \$25 as an hour, now we can talk some
21 parlay because this Town is loosing an awful lot
22 by giving up this property. Regardless of what
23 the state, who romanced who, who stroked who, who
24 scratched whose back, the fact of the matter is
25 it's a home rule state.

1 A comprehensive plan is due. Our
2 destiny is in our hands and in your hands. Nobody
3 has the right any more than I do to tell you that
4 because somebody else made a promise, you must
5 fulfill it. No. That was their words. Our words
6 is what's important to this Town.

7 Just like because I was born a woman
8 doesn't mean suddenly I have to be a part of the
9 handmaid's tale. So if you think about the
10 values of what people are saying, we're asking
11 for an ethical, high quality set of jobs to come
12 in here that raises those people that are looking
13 to do more than living hand to fist. That's your
14 decision. That's a decision for you to make, not
15 somebody else that's trying to tell you because
16 they made a commitment you have to.

17 747. I worked at Stewart Airport in
18 1981 as a groundsman. My background is around
19 aircraft. There was a lot, a lot of basic
20 general aircraft but it was in freight. So I
21 understand the destiny of Stewart Airport.

22 747 was not built for the benefit of
23 Montgomery, for heaven's sake. It was built for
24 the Stewart International Airport. Don't dare
25 they lay the responsibility of their investment

1 and frame our destiny and hold us accountable for
2 that. How dare they.

3 And I ask you to take the higher order,
4 deny this.

5 If you want to come, Amazon, and I use
6 Amazon at Christmastime, I ask you to pay your
7 taxes. I ask you to be good citizens. I ask you
8 to be transparent.

9 I thank you.

10 CHAIRMAN CRIST: Thank you.

11 Sir.

12 MR. DEVINE: Good evening, Board. My
13 name is William Devine, I'm the adjacent property
14 owner to the Amazon site. Just for the record, I
15 pay my taxes.

16 Some of the things I heard tonight were
17 a lot of assumptions based on if they don't get
18 the tax exemption or abatements, that they're
19 going to leave. You did say that if you can
20 answer questions that you would. Have any of the
21 Board Members actually asked them that if they do
22 not get the IDA tax abatement, if they would
23 leave?

24 UNIDENTIFIED SPEAKER: At the last
25 meeting. They said they would.

1 MR. DEVINE: They would. Thank you.

2 CHAIRMAN CRIST: Thank you.

3 Board Members, any comment? Any
4 comment, Board Members?

5 (No response.)

6 CHAIRMAN CRIST: I'm going to suggest
7 that we consider -- Barbara.

8 MS. LERNER: Yes.

9 CHAIRMAN CRIST: Briefly, please.

10 MS. LERNER: Very, very briefly.

11 I wanted to give you a copy of the
12 petition. You're right, the IDA is not named on
13 this. But if my petition succeeds and the court
14 grants --

15 MR. McLAUGHLIN: I don't need it. I
16 have that.

17 MS. LERNER: You have that?

18 MR. McLAUGHLIN: I have that. I was
19 just clarifying that the IDA is not named.

20 MS. LERNER: It is not named.

21 MR. McLAUGHLIN: Nor has it been
22 served.

23 MS. LERNER: No.

24 CHAIRMAN CRIST: Can you speak in the
25 mic, please?

1 MS. LERNER: I'm sorry. Yes, Mr.
2 McLaughlin is correct, the IDA is not named in
3 this case. However, if the -- depending on the
4 judgment at finalization once this is heard, this
5 could prevent this project from going forward
6 forever. So I would strongly urge you to not have
7 to go back on any decision that you make
8 regarding benefits until after a decision by the
9 judge has been made.

10 CHAIRMAN CRIST: Thank you, Barbara.
11 Fred, briefly.

12 MR. MERTZ: The gentleman saying that
13 he represents people trying to find jobs, well
14 you're bringing in two bookend mega warehouses in
15 the Town of Montgomery coming in and leaving as
16 you travel west. Guess what? You travel the road
17 in between, on Neelytown Road, there are
18 warehouses looking for people. Why bring
19 something else in and you still don't have the
20 people there to fill the places -- the positions
21 they need. Why? You're going to bus them in
22 from somewhere else, so that adds to the traffic
23 impact. Something you should consider because
24 they need to fill the jobs on Neelytown Road
25 before you bring somebody else in.

1 Thank you.

2 CHAIRMAN CRIST: Thank you, Fred.

3 I'm going to suggest to the Board that
4 we consider leaving the public hearing open, to
5 be continued on February 11th. There's a lot of
6 information we received tonight. There's
7 certainly some issues.

8 Any comment on that consideration?

9 MR. RILEY: Leave it open until the
10 next meeting?

11 I'm sorry. Steven Riley representing
12 the applicant.

13 CHAIRMAN CRIST: The next meeting is
14 next week on January 14th. I think that's too
15 soon.

16 MR. BERGER: Yes.

17 CHAIRMAN CRIST: I would ask the Board
18 for a motion to continue on February 11th. If
19 someone would care to make that motion.

20 MR. SANTO: So moved.

21 CHAIRMAN CRIST: Motion by Bob.

22 MR. RAINALDI: I'll second it.

23 CHAIRMAN CRIST: Second by Steve. Any
24 other discussion?

25 (No response.)

1 CHAIRMAN CRIST: All in favor, please
2 say aye.

3 MR. STODDARD: Aye.

4 MR. SANTO: Aye.

5 MR. DICKSON: Aye.

6 MR. WILLIAMS: Aye.

7 MR. RAINALDI: Aye.

8 CHAIRMAN CRIST: Aye.

9 Opposed the same?

10 (No response.)

11 CHAIRMAN CRIST: Motion carried.

12 The public hearing is adjourned for
13 tonight. Thank you all for coming and the
14 courtesy you exhibited.

15
16 (Time noted: 7:45 p.m.)

17

18

19

20

21

22

23

24

25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

C E R T I F I C A T I O N

I, MICHELLE CONERO, a Notary Public
for and within the State of New York, do hereby
certify:

That hereinbefore set forth is a
true record of the proceedings.

I further certify that I am not
related to any of the parties to this proceeding by
blood or by marriage and that I am in no way
interested in the outcome of this matter.

IN WITNESS WHEREOF, I have hereunto
set my hand this 15th day of January 2020.



MICHELLE CONERO

<p style="text-align: center;">\$</p> <p>\$1,000,000 (1) 27:16 \$1,000,000,000,000 (2) 20:14;28:20 \$1,500,000 (1) 49:5 \$10,000,000 (1) 27:20 \$100,000 (5) 10:13, 17,21,23;12:19 \$113,000,000 (1) 28:22 \$12 (1) 89:16 \$13 (1) 89:16 \$130,000 (1) 30:15 \$14 (1) 89:16 \$14,000 (1) 88:9 \$15 (4) 16:12;32:3; 72:3;89:8 \$16 (1) 89:8 \$16,000,000 (1) 83:14 \$2,000 (1) 99:4 \$20,000 (1) 84:19 \$21,500,000 (1) 20:18 \$25 (2) 89:18;104:20 \$25,000,000 (3) 20:12;58:13;59:19 \$26 (1) 89:18 \$30,000 (1) 32:5 \$300,000 (2) 85:11,12 \$304,000 (1) 84:18 \$31,000 (5) 52:19,21; 64:10;84:16;104:11 \$31,156 (1) 69:24 \$31,200 (1) 69:22 \$350,000 (1) 102:20 \$4,000,000,000 (1) 41:24 \$44,639 (1) 48:20 \$49,000 (1) 52:20 \$60,000 (2) 69:22; 70:8 \$75,000,000 (1) 93:11 \$77,000 (1) 84:18 \$9,200 (1) 84:20</p>	<p>able (4) 4:13;86:23; 95:10;101:2 above (2) 36:18;40:5 above-referenced (1) 19:6 Absolutely (4) 7:21; 18:6;33:25;63:5 absurd (2) 60:2;81:14 abused (1) 77:25 accept (2) 29:11; 34:19 acceptance (1) 34:22 accepting (2) 41:7; 64:18 access (2) 86:24,24 accessibility (1) 86:20 According (6) 20:12; 44:3;72:22;80:6; 82:18;101:24 Accordingly (1) 21:25 accountability (1) 78:9 accountable (1) 106:1 accurate (1) 34:12 accustomed (2) 84:7,8 acknowledged (1) 78:11 acquainted (1) 6:1 acquiring (1) 10:3 acquisition (3) 6:13, 21;8:21 acquisitions (2) 2:16, 20 acre (1) 6:14 across (2) 15:15;77:5 Act (5) 7:4;8:6;9:13; 10:16;11:9 action (3) 34:22; 65:14;70:23 actions (1) 22:8 active (1) 62:22 actively (2) 62:11; 71:8 activities (4) 4:12; 43:4;44:15;58:17 activity (2) 43:7;83:3 actual (2) 23:6;74:7 actually (11) 23:2; 25:7;28:3;30:18; 38:20,23;42:16; 49:16;103:22;104:2; 106:21 add (3) 22:21;41:15; 62:13 Added (1) 49:20 addition (4) 11:19; 38:17;55:8;99:14 additional (4) 43:7,19; 44:16;55:9 Additionally (1) 77:14 address (2) 16:25; 31:15 addressed (3) 12:22; 49:3;67:23</p>	<p>addresses (2) 47:8,9 addressing (1) 91:20 adds (1) 108:22 adjacent (1) 106:13 adjourned (1) 110:12 adjust (1) 94:5 adjusted (1) 40:13 adopted (4) 11:5; 34:13,25;70:13 adversarial (1) 85:17 advertised (1) 18:17 advertising (2) 93:24; 95:25 advice (1) 39:2 advisability (1) 58:1 advised (1) 21:10 affect (3) 43:12,13,24 affected (1) 80:18 affects (2) 43:9;97:14 affirmative (1) 34:22 afford (1) 22:10 afterwards (1) 19:1 Again (12) 17:13; 26:25;41:4,14,22; 42:5;46:24;68:10; 85:2;90:7;95:19; 103:8 against (6) 44:24; 53:2;74:2,14;84:14, 15 age (1) 73:9 agencies (3) 77:5,9; 78:4 Agency (56) 5:16;6:9; 7:10,15,24;8:1,5,6,10, 15;9:2,8,10,22,24; 10:1,12,14,20,23; 11:1,5,7,10;12:14,15, 17,18,23;17:11,24; 18:3,9;19:8,16,19,22, 25;20:22;21:2,9,17, 24;22:7,15,18;34:16; 39:8,11;42:18;55:5; 56:13,17,19,23;82:10 Agency's (5) 9:10,16, 24;11:21;17:12 aggregate (1) 32:4 Agnastakis (1) 31:18 ago (4) 26:2;29:18; 89:15;94:15 agree (2) 30:3;33:9 agreed (1) 7:14 agreement (4) 24:25; 42:5;98:2,12 agricultural (1) 92:11 ahead (1) 46:1 air (4) 23:12;44:17; 94:3,3 aircraft (2) 105:19,20 airport (8) 67:15,18; 93:13;94:2;96:3; 105:17,21,24 alignment (1) 60:20</p>	<p>alive (1) 102:12 allow (4) 6:7;52:14; 59:18;94:12 allowed (1) 51:16 almost (4) 48:12;66:2; 85:1;94:11 alone (2) 28:11;59:22 along (3) 48:1;49:8; 87:9 Although (5) 14:18; 21:3;38:6;43:16;96:7 always (5) 26:25; 29:22;84:7;89:22,23 Amazon (49) 14:20, 24;15:15,23;20:4; 28:8,10,13,14,15,18, 19;32:2;39:17,21; 46:21,22;47:13; 48:12;51:17,22,24; 52:2,3,7,9,11;53:2; 58:3,9;59:5,18,25; 72:7;76:14;80:13; 82:19;83:15;84:14; 85:6,13,22;86:3,5; 87:18;90:4;106:5,6, 14 Amazoncom (1) 14:17 Amazon's (2) 20:13; 68:14 ambiguity (1) 102:14 American (1) 94:13 amidst (1) 77:16 among (3) 10:7,14; 62:21 amongst (2) 95:7,20 amount (2) 31:6;60:3 amounts (1) 99:18 ANAGNOSTAKIS (3) 24:12,14,28:24 A-N-A-G-N-O-S-T-A-K-I-S (1) 24:14 analysis (1) 75:13 analyze (1) 32:25 ancillary (1) 49:9 and/or (2) 83:18,20 angry (4) 61:25;62:6, 7,9 animosity (1) 95:7 announce (1) 82:1 annual (1) 77:16 anticipated (3) 70:5, 22,23 anticipates (1) 47:20 Antonio (1) 39:21 appalling (1) 63:16 appear (3) 22:11; 61:18;63:11 appearance (1) 104:5 appendix (1) 72:13 Apple (1) 28:18 appliances (1) 16:7 applicable (3) 49:10; 103:15,25</p>	<p>applicant (22) 21:23; 24:1;28:4,6;34:18; 39:14;41:15;50:25; 58:3,9;59:24;63:8; 64:24;65:1;69:15; 74:8,17;76:4;80:9; 97:9,19;109:12 applicants (4) 38:25; 82:5,8;85:19 applicant's (1) 85:14 application (57) 8:1,4; 11:3;14:3;16:11;19:6, 9,12,14,21;20:10,25; 21:8;22:1,14;34:5,8, 24;38:7;39:13,18,18; 40:21;41:13,17;42:2; 47:10;48:19,21,24; 50:3;60:12,23;61:9; 63:19;64:19;66:21; 69:11,19,24;73:21; 74:11;75:18,23; 77:22;85:15;98:7,11, 16,17,21;99:1,5,8,15, 21;101:24 applications (2) 80:20;99:12 applied (2) 13:18; 42:10 apply (2) 25:10;40:22 applying (1) 21:11 appointed (3) 3:3; 93:4;95:22 appointing (1) 3:7 appointment (4) 3:16, 24;4:1,5 appreciate (6) 31:4; 60:12;69:2,4;90:24; 100:15 appreciated (1) 18:12 approach (1) 56:21 approachable (1) 85:6 approaching (1) 70:8 appropriate (3) 3:9, 19;91:21 appropriately (1) 87:21 approval (2) 14:10; 66:20 approvals (8) 19:15; 21:14;22:14,19;27:6, 7;29:14;78:6 approve (1) 12:16 approved (3) 7:9; 53:13;93:22 approximate (1) 20:13 approximately (5) 6:14,18;19:10;20:16; 60:24 aquifer (2) 36:16; 37:10 area (8) 21:18;33:2; 48:5;68:3;70:19;71:1, 7;90:3</p>
<p style="text-align: center;">`</p>				
<p>70s (1) 45:14</p>				
<p style="text-align: center;">A</p> <p>A1 (1) 6:13 abandoned (2) 40:8; 61:7 abandonment (1) 61:12 abatement (4) 49:2; 58:2;59:2;106:22 abatements (2) 58:9; 106:18 ability (4) 65:11; 66:11,13;104:18</p>				

<p>areas (3) 38:5;57:25; 72:23</p> <p>arguably (1) 72:23</p> <p>argue (1) 55:12</p> <p>argument (2) 44:24; 45:2</p> <p>arguments (1) 97:24</p> <p>Army (1) 58:18</p> <p>Arnott-Haber (1) 75:18</p> <p>around (2) 27:8; 105:18</p> <p>arranged (1) 2:22</p> <p>arrangements (2) 4:3; 65:23</p> <p>arrival (1) 72:17</p> <p>Article (1) 56:13</p> <p>ashamed (1) 66:15</p> <p>as-of-right (1) 85:9</p> <p>aspects (2) 14:3; 62:20</p> <p>Assembly (1) 42:19</p> <p>assessments (1) 99:18</p> <p>assessor (1) 99:19</p> <p>asset (4) 14:22;15:3; 35:13;36:2</p> <p>assign (1) 39:25</p> <p>assigned (5) 7:25;8:3, 7:20;3:5</p> <p>assignee (1) 47:11</p> <p>assignment (8) 7:2; 13:24;14:2;15:12; 19:15,20;22:14;48:25</p> <p>assist (1) 10:2</p> <p>assistance (20) 7:3,9; 9:8,14,17,21;10:13, 19,22,25;12:18; 13:20;17:23;18:3; 19:24;20:11,15;21:1, 19;31:14</p> <p>assisting (1) 4:10</p> <p>associated (1) 70:7</p> <p>assume (1) 39:4</p> <p>assumptions (1) 106:17</p> <p>assure (1) 84:25</p> <p>attached (2) 13:5; 72:13</p> <p>attendance (2) 2:4; 17:21</p> <p>attended (1) 100:9</p> <p>attention (1) 98:21</p> <p>attitude (1) 85:8</p> <p>attract (2) 21:18;68:22</p> <p>audience (1) 94:22</p> <p>authentic (1) 37:22</p> <p>authorities (7) 20:21; 76:24;77:4,7,8,8; 78:12</p> <p>authority (4) 9:16; 31:24,25;77:17</p> <p>authorization (1) 9:23</p>	<p>authorize (1) 10:1</p> <p>authorized (1) 79:16</p> <p>authorizing (1) 11:6</p> <p>auto (1) 26:3</p> <p>automated (1) 32:12</p> <p>automatic (1) 25:20</p> <p>automatically (3) 25:10;49:22;73:25</p> <p>automation (3) 32:16, 17;84:14</p> <p>available (3) 11:17, 24;83:6</p> <p>average (3) 29:17; 69:23,25</p> <p>avoidance (1) 61:19</p> <p>awarded (1) 93:7</p> <p>awarding (1) 75:1</p> <p>awards (1) 76:4</p> <p>aware (3) 19:3,5,14</p> <p>away (3) 33:6;56:23; 59:19</p> <p>awful (1) 104:21</p> <p>aye (14) 4:24,25;5:1, 2,3,4,5;110:2,3,4,5,6, 7,8</p>	<p>become (2) 36:1;37:7</p> <p>becomes (3) 29:16; 46:16,20</p> <p>becoming (1) 62:5</p> <p>begin (1) 14:12</p> <p>beginning (2) 2:10; 53:21</p> <p>behalf (7) 8:10;19:2; 24:19,22;55:4;85:20; 86:4</p> <p>behavior (1) 77:24</p> <p>behind (3) 28:19; 33:25;89:13</p> <p>believes (1) 21:12</p> <p>beneficiary (1) 5:17</p> <p>benefit (27) 6:10; 7:10;36:25;41:8; 45:19;48:12;60:21; 63:20,22;64:19;65:2, 8;66:18;69:14,16; 73:18,21;74:5;75:13; 76:3;82:10,13;97:9; 99:16;103:1,2;105:22</p> <p>benefits (20) 16:13; 19:15;20:5;21:17,21; 25:8;39:23,25;48:7; 69:12;73:12;74:7,15; 75:3,15;76:5;81:9; 87:17;101:16;108:8</p> <p>Berea (1) 88:3</p> <p>BERGER (7) 2:15,20; 50:10,10;51:10; 54:21;109:16</p> <p>best (5) 2:12;64:24; 65:19;77:18;96:17</p> <p>bet (6) 25:23,24; 29:10;55:19,21;57:16</p> <p>better (5) 10:18; 26:24;29:8;77:15; 102:20</p> <p>Beverly (2) 12:25; 57:7</p> <p>beyond (1) 44:19</p> <p>Bezos (2) 28:22;52:2</p> <p>bid (1) 49:6</p> <p>big (4) 18:19;37:3; 96:6;98:19</p> <p>biggest (1) 59:10</p> <p>bill (6) 26:20;65:7; 67:1,3;69:6;98:12</p> <p>Billion (4) 28:23,24; 43:5,6</p> <p>billions (1) 77:16</p> <p>bills (1) 89:10</p> <p>binary (1) 84:13</p> <p>bit (5) 34:3;79:12; 86:13;88:14;91:6</p> <p>black (1) 92:21</p> <p>blah (5) 39:15,15,15, 16,16</p> <p>blank (1) 41:13</p> <p>Bloomberg (1) 20:13</p> <p>Bluewater (1) 7:10,</p>	<p>25:8;11;13;17;14:5, 18;15:17;19:16; 46:25;47:1,1,4;53:15; 54:11;68:1;86:14</p> <p>Board (85) 2:4;3:5,7, 14;4:9,11;5:22;6:1,5; 11:22;13:16,19; 14:11,25;15:20; 18:16,22;19:3,4,14, 21;21:12,16;22:6,24; 23:11;24:3,13,13; 30:6;32:18;33:22; 34:14,14;41:4;42:7, 15;44:1;45:15;46:2; 47:4;50:14,16;51:21; 52:24;53:9,12,17,17; 55:24;56:13;59:1,12; 60:9,14;62:2;63:2; 74:6,14;76:16;79:6; 80:21;81:4;82:15; 90:21;91:21,25;92:7, 18,19;95:22;97:8; 98:5;100:10,11,21; 103:11,13;104:16; 106:12,21;107:3,4; 109:3,17</p> <p>boards (6) 22:23; 35:1;38:21;39:6; 61:14;80:21</p> <p>Board's (3) 57:22; 70:14;80:19</p> <p>Bob (7) 3:20;4:7,13; 5:11;16:19;46:1; 109:21</p> <p>bond (2) 37:6;58:10</p> <p>bonds (1) 37:5</p> <p>book (1) 29:21</p> <p>bookend (1) 108:14</p> <p>boost (1) 40:12</p> <p>border (1) 102:24</p> <p>borders (1) 89:3</p> <p>born (1) 105:7</p> <p>both (4) 24:1;45:3; 80:20;83:17</p> <p>bothered (1) 47:3</p> <p>bought (3) 27:8,13; 88:23</p> <p>Boulevard (1) 73:1</p> <p>box (2) 30:20;36:25</p> <p>Bracken (1) 11:23</p> <p>Brad (3) 14:23;15:21; 16:16</p> <p>brand (1) 92:17</p> <p>brands (1) 26:17</p> <p>break (2) 26:17;81:12</p> <p>breaks (10) 27:1,5; 29:20,21,22;36:21; 38:19;60:4;81:6; 83:14</p> <p>Brian (4) 7:19,20; 18:5;24:10</p> <p>Brian's (1) 33:23</p> <p>bridge (1) 30:19</p>	<p>bridges (2) 30:11,17</p> <p>brief (1) 14:7</p> <p>Briefly (3) 107:9,10; 108:11</p> <p>bring (8) 51:20;58:1; 61:5;87:18;98:19; 104:18;108:18,25</p> <p>bringing (2) 49:24; 108:14</p> <p>broad (2) 31:24;43:23</p> <p>broker (1) 92:22</p> <p>Brook (7) 36:10; 58:17,23;59:16; 97:11,14;100:23</p> <p>brothers (1) 94:16</p> <p>brought (3) 48:17; 61:17;97:25</p> <p>Brown (8) 22:23; 33:20,20;97:1,3,3; 101:21,21</p> <p>Browns (3) 33:21; 97:4;101:21</p> <p>budget (3) 27:19,20; 30:9</p> <p>buffer (1) 58:22</p> <p>build (3) 27:2,24; 86:22</p> <p>building (11) 11:23; 21:11,12;26:4;29:14; 36:3;37:7;64:15; 74:18;81:6;102:24</p> <p>buildings (1) 40:7</p> <p>built (3) 27:14;105:22, 23</p> <p>bulk (1) 48:23</p> <p>bulletin (1) 11:22</p> <p>bullying (1) 81:10</p> <p>burden (1) 65:4</p> <p>burdens (1) 44:16</p> <p>bus (2) 72:11;108:21</p> <p>Bush (3) 88:10;90:8; 91:3</p> <p>business (28) 37:1; 47:18;49:6,10,25; 50:1,5;60:18;61:16, 17;62:12;63:7,8,17; 66:21;68:20,23; 81:10,21;84:10; 85:23;88:8;89:5;94:6, 13,14;95:19;96:16</p> <p>businesses (6) 21:18; 47:18;64:12;71:20; 73:15;76:6</p> <p>bussed (1) 64:8</p> <p>butchered (1) 84:4</p> <p>buying (1) 91:10</p> <p>buys (1) 48:5</p> <p>Bystrak (13) 53:5,5; 54:7,9,12,15;55:2,12; 56:7,10;94:24;100:2; 102:10</p>
B				
<p>B-1 (1) 70:25</p> <p>back (22) 4:3;13:19; 30:24;31:1,2;46:18, 24;50:24;53:25; 59:10;65:23,25;69:7; 78:13;85:7;90:5; 93:21;96:5;97:11; 104:12,24;108:7</p> <p>backed (1) 26:12</p> <p>background (1) 105:18</p> <p>backing (1) 69:25</p> <p>backs (1) 95:24</p> <p>backup (1) 73:19</p> <p>backyard (2) 90:13,15</p> <p>bad (4) 63:17;94:20; 95:9;101:8</p> <p>balanced (2) 61:3; 66:8</p> <p>bank (1) 50:1</p> <p>bankruptcies (1) 40:4</p> <p>Barbara (5) 45:9,11; 50:8;107:7;108:10</p> <p>barely (1) 104:13</p> <p>based (8) 18:13;36:5; 59:22;65:20,21; 68:11;78:24;106:17</p> <p>bases (1) 44:12</p> <p>basic (1) 105:19</p> <p>Basically (2) 38:9; 98:2</p> <p>basis (2) 28:11;47:16</p> <p>Baxter (1) 89:16</p> <p>beating (2) 92:9,18</p> <p>Beaumont (1) 39:22</p>				

<p style="text-align: center;">C</p> <p>caliber (1) 86:17 call (2) 16:23;82:3 called (1) 42:20 came (14) 27:4,9; 37:20;43:2;50:25; 51:15;85:7;86:14; 87:2,9,10;89:23;93:6; 100:20 can (43) 22:10;23:8; 25:10;32:6;41:16,18; 44:11,19,25;45:3,4; 47:19;49:20;52:21, 22;53:19;56:24; 64:19;65:17;68:17, 17,22;69:25;71:8; 74:3;75:25;77:25; 82:3;84:25,25;88:21; 89:22;90:5,11,14; 99:6,17;100:14; 104:8,11,20;106:19; 107:24 candidate (1) 93:8 candidates (1) 89:12 capacity (1) 44:5 capitalism (1) 56:20 capitalist (1) 104:5 car (2) 64:9;72:19 Cardinal (3) 89:14,15, 23 care (3) 30:19;97:17; 109:19 carelessly (1) 64:18 cargo (1) 67:16 carried (2) 5:8;110:11 carries (2) 4:7;48:11 carrying (2) 4:11; 55:25 cars (1) 101:8 case (11) 25:25;26:2; 28:14;38:22;39:4,5; 45:2;46:6;66:16; 77:20;108:3 cast (1) 64:6 catch (1) 91:15 categories (2) 73:22; 75:6 Caterers (1) 48:8 catering (1) 63:23 Catskills (1) 75:10 cause (1) 53:23 caused (2) 11:11,20 Ceal (1) 13:2 center (2) 16:4;86:22 centers (4) 52:4,5; 53:2;82:20 Central (6) 11:15; 13:3;73:10;74:23; 88:3;102:21 CEO (1) 86:11 certain (5) 7:2,6;8:9;</p>	<p>19:19;20:7 certainly (5) 21:6; 24:3;34:21;101:13; 109:7 certificate (1) 58:12 certification (1) 58:25 cetera (2) 41:6,11 Chair (4) 11:7;55:8; 61:24;77:1 CHAIRMAN (90) 2:1, 18,21;3:12,17;4:7,16, 18,20,23;5:5,8,10,21; 7:22;12:10;13:14,15, 21;14:14;15:18,20; 16:16;23:2;24:9,10, 12;30:5;31:9;33:18; 35:3;37:24;44:25; 45:8;46:1;50:8;51:8; 53:4;54:22;56:5,9; 57:1,5,13,19;60:7; 66:2,25;67:3;69:6; 75:25;76:11;78:17, 21;79:10,23;81:18; 86:8;87:24;88:12; 91:13,20,24;92:3; 94:21;95:1,4;96:12, 22,24;97:2;99:24; 100:4;101:18;102:7; 103:6;106:10;107:2, 6,9,24;108:10;109:2, 13,17,21,23;110:1,8, 11 Chairperson (3) 11:10,19;12:23 challenged (1) 33:7 chance (1) 17:2 change (3) 33:11; 39:13;43:9 changed (2) 59:6; 80:10 changes (3) 63:10; 79:7;81:1 Chapter (2) 9:25; 70:20 Chase (3) 13:9,14,16 Cheri (2) 60:9;103:8 chicken (1) 85:21 chief (1) 11:13 childhood (1) 83:9 children (4) 73:9; 83:25;103:21;104:3 choice (5) 64:21,24; 91:8,9;96:9 choices (1) 60:21 choose (1) 17:3 Chris (7) 38:1;44:25; 87:25;88:2,12;91:13; 98:6 Christmastime (1) 106:6 circulation (1) 11:17 circumvention (1) 65:24</p>	<p>circus (1) 55:23 citizen (1) 62:14 citizens (5) 6:7;38:2; 101:12,14;106:7 civic (1) 62:17 civil (1) 101:15 clarification (2) 91:19; 101:23 clarifying (1) 107:19 clarity (1) 34:2 clean (3) 36:8,19; 101:2 clear (1) 24:19 clearly (1) 59:23 Clerk (1) 8:16 climate (1) 33:11 close (5) 29:4;70:1; 88:9,19;90:19 closed (1) 30:12 closing (2) 90:25; 99:20 coals (1) 85:4 COCKBURN (2) 35:5, 5 codes (1) 92:24 coffee (1) 48:5 coin (1) 75:17 collectively (3) 6:23; 7:1,8 collusion (1) 78:3 combined (1) 99:4 coming (6) 30:24; 67:20;70:19;72:21; 108:15;110:13 commence (1) 21:14 comment (18) 2:5; 9:20;13:8;16:18,22; 17:3,14,21;54:24; 55:5;57:10,13,14; 85:25;102:4;107:3,4; 109:8 comments (26) 3:13; 9:19,19;12:12,20,22, 24;13:5;17:1,4;18:1, 13,25;24:8;45:7,23; 46:11;55:6,7,9,11; 67:6;69:10,11;72:5; 76:19 commercial (4) 10:6; 89:2,2,3 commitment (2) 66:17;105:16 committed (1) 29:13 Committee (4) 61:22; 76:21;77:1,6 committee's (1) 78:2 common (2) 20:2;39:5 communication (2) 63:7;90:10 communications (1) 61:18 communities (2) 32:7; 85:20</p>	<p>community (22) 23:20;31:13;33:12; 35:14;36:2;38:24; 62:4,15;71:20;74:22; 75:3;85:23;86:5,6; 88:7;95:21;97:18,20; 100:19,19,22;101:6 community's (2) 32:21;62:12 commuter (1) 48:3 commutes (1) 71:14 commuting (2) 71:17; 101:7 comp (1) 68:8 companies (10) 46:15;49:14;68:22; 86:23;87:9,11,19; 90:1,11,13 company (39) 5:18; 6:11;7:12,14;8:2,2,8, 8,25;9:5;11:4;13:9; 15:5,6;20:4;21:5,13; 25:7,15,16;26:8,9,25; 28:2,16,17,25;30:21; 41:10,21;47:14,15; 48:10;59:4;67:20; 68:16;87:6;100:13; 104:19 company's (5) 7:25; 8:3,11;20:17;46:14 compassionate (1) 62:24 compete (1) 68:17 competency (2) 38:11;40:6 complaining (1) 90:18 complaint (3) 45:16; 46:3;50:17 complaints (2) 51:24; 53:1 complete (1) 73:13 completed (3) 14:8; 15:14;50:18 completely (1) 80:22 completion (3) 15:24, 25;58:11 compliance (2) 77:3, 13 complicated (1) 46:16 compliment (1) 31:16 comprehensive (5) 16:12;18:18;23:15; 32:21;105:1 compromise (1) 72:20 compromised (1) 63:12 compromising (1) 63:12 concern (2) 23:12; 50:21 Concerned (4) 38:2; 51:22;67:22;101:4 Concerning (1) 12:20</p>	<p>concerns (1) 100:23 conclude (1) 17:9 Concluding (1) 73:5 conclusion (1) 71:6 conditions (4) 51:25; 52:10;72:16;94:5 conduct (1) 11:7 conductive (1) 62:17 conferences (1) 38:14 confident (1) 93:1 confidential (3) 28:5; 41:14;60:1 confirmation (1) 53:9 confirmed (2) 4:12; 59:25 confirms (1) 98:2 conflict (2) 34:24; 98:13 confusing (1) 46:20 Congress (1) 52:1 connect (2) 46:13,17 connection (2) 5:22; 17:11 consequences (2) 20:20;21:6 consider (13) 3:7; 5:18;12:15;17:16,19; 31:5;38:9;59:2;78:5; 104:17;107:7;108:23; 109:4 consideration (8) 11:3;16:15;17:12; 19:19;22:20;24:7; 60:13;109:8 considered (4) 4:4; 19:11;49:23;101:5 considering (5) 8:6; 38:16;44:1;60:3;98:7 considers (1) 83:16 consistent (2) 9:9; 99:16 consists (1) 6:12 constitute (1) 6:24 constituted (1) 19:3 construct (1) 74:18 constructing (1) 10:3 construction (7) 6:18; 8:21;21:14;25:4;26:5, 21;73:8 consultants (1) 68:1 consumption (1) 43:9 contacts (1) 47:10 contain (1) 16:6 contemplated (4) 9:21;17:24;18:3;20:3 context (1) 31:15 contingent (1) 83:17 continue (6) 4:14; 14:4;51:12;67:17; 72:9;109:18 continued (1) 109:5 continues (4) 34:11; 49:11;68:6;71:11</p>
---	--	---	---	---

<p>continuing (2) 5:11; 63:1 contracts (1) 38:19 contributed (1) 93:18 control (1) 103:17 controlling (1) 103:18 conversation (1) 23:20 Conversely (1) 20:17 Copies (1) 11:23 copy (6) 45:7;46:7; 57:3,9,12;107:11 corner (2) 45:12;73:4 corners (1) 33:6 Corp (1) 58:18 corporate (1) 26:16 corporation (3) 52:14; 66:15;82:11 corporations (3) 33:5; 77:10;78:25 correction (2) 10:5; 57:3 correctly (1) 61:4 correspondence (1) 63:4 corridor (3) 75:10; 93:11;96:3 cost (5) 49:6,9;60:21; 68:24;75:13 costly (1) 68:19 costs (1) 73:9 Council (3) 33:21; 93:5,7 councilwoman (1) 22:23 Counsel (4) 2:25;3:5; 4:14;54:23 Counties (4) 71:3,4, 13;79:22 countless (2) 85:5; 86:2 country (2) 15:15; 32:18 County (29) 6:17; 8:16,17;11:14,19; 24:15,20;32:6;48:16; 67:5;71:1,4,10,12,14, 17,23;77:23;79:15, 17;86:12,15,16,20; 87:20;88:3;93:9; 97:21,22 couple (6) 7:17,19; 82:17;92:10;96:1; 100:11 coupon (2) 25:20,22 course (3) 17:16; 80:9;87:10 court (2) 45:21; 107:13 courtesy (2) 94:22; 110:14 covered (1) 40:17 covers (1) 63:11</p>	<p>crafted (1) 64:18 crap (1) 94:13 Crawford (1) 88:8 create (4) 23:14; 60:17;65:12;104:3 created (3) 50:23; 65:21;97:6 creates (1) 95:7 Creating (2) 62:19; 80:2 creation (1) 41:6 crime (1) 96:20 criminal (2) 40:4; 96:20 CRIST (84) 2:1,18,21; 3:12,17;4:7,16,18,20, 23;5:5,8,10,21;7:22; 12:10;13:15,21; 15:18;16:16;24:10, 13;30:5;31:9;33:18; 35:3;37:24;44:25; 45:8;46:1;50:8;51:8; 52:22;53:4;54:22; 56:5,9;57:1,5,13,19; 60:7;66:2,25;69:6; 75:25;76:11;78:17, 21;79:10,23;81:18; 86:8;87:24;88:12; 91:13,20;92:3;94:21; 95:1,4;96:12,22,24; 97:2;99:24;100:4; 101:18;102:7;103:6; 106:10;107:2,6,9,24; 108:10;109:2,13,17, 21,23;110:1,8,11 criteria (4) 36:22; 73:25;74:19;75:4 critical (3) 21:19; 31:20;66:12 critically (1) 74:3 crossing (1) 58:23 culverts (1) 30:20 cumulative (2) 32:25; 33:3 current (5) 3:8;19:20; 34:12;48:20;76:6 currently (2) 30:11; 71:17 curtain (1) 78:13 customary (2) 15:13; 84:5 cutting (1) 33:6 CV (1) 38:15 CVA (1) 83:19</p>	<p>day (6) 29:3;30:22; 53:25;54:2;67:10; 100:16 dead (2) 94:25; 102:11 deal (4) 30:25;36:7; 53:21;96:17 dealership (4) 26:3, 13,14;27:3 dealings (2) 61:17; 63:17 deal (2) 80:23; 103:14 Deborah (1) 102:1 DEC (1) 58:18 decades (1) 67:21 December (12) 3:2; 7:24;11:5,12,12,16, 21;13:19;19:13;51:4, 4;76:22 decided (1) 91:3 decision (16) 3:6; 45:20;65:20,21,22, 25;76:15;78:24;80:7, 19;86:1;95:23; 105:14,14;108:7,8 decisions (5) 50:16, 19;66:12;76:14;79:5 decline (1) 28:10 decommissioning (2) 37:5,6 dedicated (1) 91:7 dedication (3) 34:17, 19,21 deductions (1) 25:8 deed (1) 8:18 deeded (5) 23:5;34:6, 8;74:12;98:25 deeding (1) 35:21 deemed (1) 9:1 deferments (1) 44:13 defies (1) 41:23 define (1) 68:19 defined (1) 62:16 definite (1) 79:7 definitely (1) 43:12 definition (2) 80:3; 82:7 degrade (1) 104:14 DEIS (2) 40:10;80:6 deliberation (2) 22:13, 17 delivery (1) 48:13 demand (1) 64:2 demolished (1) 75:22 denied (2) 21:8;22:16 deny (1) 106:4 Department (2) 21:12; 67:7 departure (1) 72:17 depend (1) 59:15 depending (1) 108:3 deprive (1) 82:24</p>	<p>derive (1) 33:1 describe (4) 3:9,17; 13:9;40:8 deserve (1) 78:8 design (2) 36:17; 64:21 designated (1) 7:14 designates (1) 35:11 desired (1) 45:5 desperate (1) 78:14 despite (1) 96:18 destiny (6) 103:16,18; 104:3;105:2,21;106:1 destroy (1) 97:10 detail (2) 13:10;73:20 details (1) 5:15 determine (2) 22:13, 18 determined (1) 8:10 detriment (1) 78:1 detrimental (1) 20:20 devastating (1) 80:22 develop (1) 10:2 developed (4) 23:4; 34:6;77:20;90:9 developer (2) 13:18; 35:24 development (17) 14:6,12,24;15:13,22; 18:9;19:8;21:3,17; 56:13;67:4;77:5,9,10; 82:10;83:11;84:15 deviation (1) 9:11 DEVINE (3) 106:12, 13;107:1 devising (1) 35:19 dialogue (2) 37:6,22 DICKSON (3) 5:2;6:2; 110:5 dictionary (1) 62:14 difference (1) 22:24 different (11) 23:6; 25:18;26:18;38:10; 42:2;52:5;53:1;87:8; 99:18;100:22;101:9 differential (1) 27:14 difficult (1) 91:9 diligence (5) 15:25; 42:25;49:13;76:8; 87:1 dime (1) 64:21 direct (4) 34:24;43:6; 73:11;98:13 direction (1) 72:21 directly (6) 39:24; 79:24;86:6;91:17; 97:14;98:17 director (2) 15:3;67:4 disagree (2) 25:12; 31:18 disappear (2) 40:24; 80:6 disappeared (1) 41:25</p>	<p>disclosed (1) 7:23 disclosure (2) 8:4; 38:13 discuss (3) 13:23; 104:10,15 discussed (4) 8:3; 79:24;93:22,23 discussion (9) 3:13; 4:21;14:8;18:13,15, 19,20;95:10;109:24 disgusting (1) 94:20 dismayed (1) 37:18 dispense (1) 12:11 displays (2) 43:18; 44:22 disposable (1) 64:11 disqualify (1) 49:23 disrespectful (1) 89:10 disservice (1) 76:7 dissolved (1) 80:21 distinct (1) 63:16 distribution (5) 20:4; 72:4,7;86:21;89:25 distributions (2) 72:18, 19 distributor (1) 20:24 District (14) 11:15; 13:3;24:17,21;27:17; 34:10;41:5;42:5; 59:20;63:21;73:10; 83:13;87:14;102:21 disturbance (1) 58:16 disturbances (1) 58:22 disturbs (1) 94:8 diversification (1) 65:10 divulged (1) 39:17 document (11) 2:6; 3:3;5:13;16:19; 57:25;64:13,17,18; 77:7;78:2;99:1 documented (2) 97:14;98:24 documents (7) 8:14; 28:1;36:24;63:14; 74:9;75:20;99:12 dollar (1) 25:14 dollars (6) 60:25; 77:16;81:7,12;89:9; 96:4 Don (8) 2:14;13:8,13, 16;50:9,10;51:8;53:4 done (14) 4:10;24:1; 32:24;33:25;35:23; 42:17;49:12;52:12; 56:17,19;66:3,4;86:1; 96:15 doodles (1) 81:20 door (2) 25:22;65:23 dots (2) 46:13,17 down (7) 26:12,21; 30:9,12;52:8;55:17;</p>
	D			
	<p>damn (1) 60:6 Dan (1) 102:2 dangerous (1) 72:3 dare (2) 105:24;106:2 date (2) 19:9;55:16 dated (1) 19:13</p>			

<p>98:19 downgrade (1) 74:15 downside (1) 82:23 downstream (1) 97:5 downturn (1) 65:12 downward (1) 40:13 drafted (1) 64:16 Drake (2) 102:1,2 drawn (1) 71:1 drink (1) 101:3 drinking (2) 36:12,16 Drive (6) 6:16;35:23; 60:10;65:15;66:6; 103:9 driven (1) 62:21 dropped (1) 85:8 due (12) 9:1;15:25; 21:20;22:13;35:20; 42:25;49:13;76:7; 85:15,19;87:1;105:1 dumbest (1) 53:16 dumping (1) 35:21 dumpster (1) 98:20 during (1) 101:7 Dutchess (1) 71:2 dying (2) 103:20; 104:1 dynamo (1) 103:25</p>	<p>EIS (2) 72:8,10 either (4) 9:20;17:21; 18:1;81:16 elected (2) 26:11;30:7 election (1) 92:16 Elementary (1) 88:3 elevate (1) 65:3 elevation (1) 64:25 else (16) 24:21;27:3; 36:6;45:9;80:14; 81:9;86:8;88:24; 99:25;101:18;102:8; 105:4,15;108:19,22, 25 else's (1) 29:24 elsewhere (2) 8:17; 68:17 e-mail (7) 12:25;13:1, 1,2,4;69:10;82:16 embarrassment (1) 61:15 employ (1) 16:9 employees (8) 16:10, 11;41:16,22;52:12; 70:22;71:18,22 employers (1) 83:12 employment (2) 41:19;64:1 empowered (1) 68:25 empty (1) 37:7 enacted (2) 80:25; 81:1 encourage (2) 10:2; 85:25 encouraged (1) 85:18 end (2) 86:17;87:5 endless (1) 35:25 enforcement (1) 77:12 engine (3) 61:8; 65:15;66:9 engineer (1) 74:14 engineering (2) 36:5; 49:8 Engineers (1) 58:19 England (1) 35:10 English (1) 92:21 enhance (1) 25:4 enjoy (1) 84:9 enough (4) 47:22; 89:1;90:11;91:1 ensure (2) 77:13; 83:25 ensuring (1) 65:14 entering (1) 83:18 entertain (1) 45:19 entire (5) 35:16; 47:16;71:7;85:1;87:4 entities (3) 7:13;78:5; 79:4 entitled (1) 85:10 entity (5) 32:24;36:21; 40:1;65:20;76:8 entrance (2) 93:12;</p>	<p>94:1 environment (5) 44:15;65:14;68:20; 84:1;100:23 environmental (6) 33:3;67:24;70:12,20; 72:14;87:3 equality (2) 31:22; 32:1 equals (1) 39:20 equipment (4) 6:22, 24;10:4;20:24 equipping (1) 10:5 erode (1) 65:15 eroded (1) 61:15 error (1) 40:15 errors (7) 49:20,22; 50:2;64:14;98:8; 99:15,22 especially (1) 38:16 essential (1) 31:19 essentially (1) 20:2 establish (1) 36:4 established (1) 79:20 estate (12) 7:7;8:19; 14:1,16,22;15:4,7; 20:8;39:20;47:6,7; 92:22 estimate (1) 42:11 estimated (1) 20:10 et (2) 41:6,11 ethic (1) 92:24 ethical (2) 103:13; 105:11 ethically (1) 62:20 ethics (4) 38:11,12; 50:17;92:23 Europe (1) 52:7 evaluate (2) 69:14; 74:20 evaluated (1) 61:1 evaluating (1) 74:2 evaluation (4) 60:18; 72:15;73:12;75:15 even (15) 38:9,20; 42:6;45:19;47:23; 48:11,15;49:23;59:7; 90:3,12;98:6;99:5,8, 15 evening (22) 2:1; 13:14,15;14:25;15:2, 19,21;16:15;18:6,21, 24;22:11;30:6;31:11; 37:25;45:11;60:8; 86:10;88:1;91:24; 100:7;106:12 evening's (1) 22:9 event (1) 8:23 everybody (6) 2:2;6:1; 18:7;51:6;56:21; 98:24 everybody's (1) 2:5 everyone (4) 17:8;</p>	<p>25:20;42:16;57:24 evidence (1) 78:3 evoke (1) 65:17 example (4) 26:23; 64:14;74:10;77:24 examples (1) 26:1 exceed (2) 10:16,21 exceeds (1) 20:14 excellent (1) 100:21 Except (3) 24:21; 46:18;76:3 exception (1) 104:4 excess (4) 12:18; 20:12;38:4;93:10 Excuse (4) 54:6,19; 62:9;95:1 excused (1) 49:21 execution (1) 61:16 executive (1) 11:13 executives (1) 90:3 exempt (1) 9:1 exemption (7) 8:13, 17,18,20;9:3,10; 106:18 exemptions (7) 7:5; 8:9;20:7,18,19;25:9,9 exhibit (7) 40:14,15; 49:18;61:18,22;63:1, 4 exhibited (1) 110:14 exist (1) 68:25 existence (2) 21:7; 64:7 existing (4) 40:7; 73:15;77:13;83:12 Exit (2) 67:10,11 expand (1) 49:12 expands (1) 71:5 expansion (1) 83:2 expect (6) 2:18;3:21; 4:2;50:6;70:4;99:6 expectation (1) 70:10 expenditures (1) 83:21 expense (3) 35:15; 49:5,7 expensive (3) 35:13; 36:2;95:15 explained (1) 32:17 explanatory (1) 73:19 exponentially (1) 21:5 expose (1) 77:19 exposed (1) 61:13 extend (1) 60:15 extent (1) 31:19 exterior (1) 6:20 extortion (1) 94:11 extra (2) 27:15;29:17 extraordinary (1) 32:16 extremely (1) 21:4 eying (1) 93:13</p>	<p style="text-align: center;">F</p> <p>face (1) 14:18 faced (1) 60:19 facilitate (1) 21:20 facilities (5) 10:7; 51:25;72:4,7;83:23 facility (19) 6:19,25; 7:1,12;8:12,23,24; 9:4,7;13:12;15:24; 16:2,5;20:5;34:23; 36:3;53:18;71:21; 75:8 facing (1) 43:11 fact (15) 32:18,20; 38:24;48:15;49:24; 62:21,24;63:17;64:3; 73:16;74:13;75:9; 99:10;104:4,24 facts (2) 59:22;80:16 factually (3) 33:7,8; 62:20 fail (3) 32:24;61:6; 65:3 failed (2) 35:22;82:2 failing (1) 76:7 fails (3) 61:10;62:19; 63:19 fair (4) 61:16,20;79:8; 84:17 fairly (4) 62:6,8;66:10, 10 faith (1) 56:20 false (3) 62:19;93:23; 95:25 falsely (1) 65:21 families (1) 15:9 family (5) 32:5;47:23; 88:21;94:17;95:21 far (9) 3:20;6:4;12:23; 39:13;44:19;64:6; 78:8;89:22;100:13 farm (5) 88:16;94:16; 97:10,12;103:23 farmer (2) 88:7;91:6 farmers (2) 59:15; 88:24 farming (1) 91:7 Farmland (3) 75:8; 81:5;88:6 farms (4) 88:22; 91:10;103:20;104:1 fastest (1) 32:12 fault (1) 62:25 favor (2) 4:23;110:1 February (9) 54:5,8,9, 10,11,25;57:10; 109:5,18 feel (4) 30:21;79:2; 90:25;102:20 feeling (2) 90:6;95:9 feet (1) 81:5</p>
<p>E</p>				
<p>Eagle (1) 47:6 earlier (4) 74:11,25; 87:22;94:15 early (1) 83:9 earn (2) 89:11;92:1 earned (1) 89:19 earning (1) 32:8 east (3) 72:25;73:1,2 easy (2) 86:23,24 echo (2) 33:23;35:7 economic (13) 14:3, 23;15:22;42:20; 43:25;44:10;65:11; 66:8;67:4;82:18,22; 83:3,11 economics (1) 96:10 economy (5) 25:5; 43:10,16,21;70:21 Ed (1) 6:2 educated (2) 62:24; 83:25 education (3) 62:11; 83:1,9 educational (2) 75:3; 83:23 effect (1) 42:23 effective (1) 82:21 effects (4) 43:24;45:5; 70:21;82:19 effluent (1) 59:14 effort (1) 77:18 eight (1) 71:13</p>				

<p>FEIS (3) 48:4,23;80:6 felt (3) 18:21;23:11,12 fester (1) 85:16 few (8) 3:23;26:2; 29:18;43:19;50:11, 12;76:19;94:15 FFEs (1) 40:23 fiduciary (1) 76:8 field (2) 64:1;68:21 FIERO (2) 100:7,8 fifteen (2) 58:14;80:4 fifteen-year (2) 66:17; 83:16 fifth (1) 88:8 fifty (3) 54:13,15,18 fifty-percent (1) 25:22 figure (2) 41:25;51:2 filed (1) 53:1 fill (3) 64:2;108:20,24 final (2) 25:12,13 finalization (1) 108:4 finalize (1) 4:3 finally (5) 7:11;21:9; 46:21;47:11;85:7 finance (1) 103:19 financial (29) 7:3,9; 9:7,14,21;10:13,19, 22,25;12:18;13:19, 24;17:23;18:2;19:24; 20:5,11,15,20;21:1, 19,22;22:25;39:2; 47:16;64:25;66:7; 68:20;77:25 financing (1) 42:1 find (8) 28:2;29:8; 62:5,16;63:15; 100:20;104:9;108:13 finding (1) 49:13 findings (8) 34:13,25; 57:22;70:15;78:15; 80:23;98:14,15 finds (1) 76:24 fine (2) 4:10;67:12 finite (1) 36:8 FIORAVANTI (2) 67:2,3 fire (1) 42:5 firm (5) 3:1,8,22,22; 4:4 firmly (1) 97:8 first (14) 2:8;18:7,10; 19:5;20:1;27:24; 31:16;33:23;53:7; 54:11;63:22;86:14; 88:19;102:10 fist (1) 105:13 five (7) 17:1;32:15; 63:22;79:15,17; 93:20;97:11 fix (1) 30:17 fixtures (1) 6:22 fleet (1) 48:13 floor (1) 95:2</p>	<p>flow (1) 36:12 focus (2) 46:20;78:18 focusing (2) 78:19,23 folks (2) 52:11;95:21 follow (2) 9:11;99:6 following (4) 6:13; 22:8;45:22;58:21 follow-up (1) 48:7 food (1) 43:11 foot (3) 6:19;19:10; 26:20 footnotes (1) 79:19 footprints (1) 44:20 force (1) 71:1 foregoing (3) 6:24; 7:5;22:3 Forest (1) 75:12 forests (1) 75:12 forever (3) 26:15; 68:5;108:6 form (3) 37:17,20; 75:4 formed (2) 34:9;82:12 for-profit (1) 47:15 forth (3) 9:12;19:12; 23:17 forthcoming (3) 63:14; 85:6;87:4 Fortunate (2) 47:14; 89:1 forty (1) 15:14 forum (1) 38:21 forward (18) 2:5;5:10; 14:1;16:2;21:13; 23:23;24:18;25:1,5, 13;26:4;49:24;87:17; 97:25;103:21,22; 104:6;108:5 fossilized (1) 75:11 fought (1) 89:15 found (3) 62:21; 77:11;99:13 founder (1) 52:2 four-generation (1) 26:13 fourth- (1) 88:6 frame (1) 106:1 frankly (1) 67:10 fraud (1) 77:19 Fred (4) 79:11;81:18; 108:11;109:2 free (2) 95:12,13 freight (1) 105:20 freshwater (1) 58:24 Frieda (1) 57:8 friendly (1) 68:23 friends (3) 88:20;95:7, 20 front (6) 11:25;18:8; 41:18;48:2;57:3;81:4 frustrations (1) 88:6 FTE (1) 39:14 fuel (3) 43:11;48:24,</p>	<p>25 fulfill (1) 105:5 fulfillment (7) 16:4; 29:1,3;52:4,5;53:1; 82:20 full (9) 12:2,4;30:14; 31:5;38:13,15;66:19; 70:13;72:2 full-time (1) 16:10 fully (3) 14:8;61:6; 97:24 fund (1) 30:14 fundamentally (2) 31:23;33:16 funded (2) 60:25;66:8 funny (1) 49:18 furnishing (1) 10:5 furniture (1) 16:7 further (3) 13:10; 22:17;71:18 Furthermore (1) 51:17 future (12) 24:4;26:6; 34:10,22;36:9,23; 80:25;93:12,12;94:4; 101:2;104:3</p>	<p>goal (3) 28:25;29:2; 100:17 God (1) 101:17 goes (8) 41:2;46:24; 59:10;78:15;89:20; 97:11,12,23 Good (26) 2:1;4:6; 13:14,15;15:2,19; 18:6;25:2;29:12; 30:6;31:11;37:25; 38:20;42:22;45:11; 60:8;61:8;62:1;63:2; 86:10;88:1;90:10; 91:24;100:7;106:7,12 goods (2) 71:20; 82:25 Goshen (2) 30:25; 31:12 governance (1) 62:13 Government (4) 61:23;76:21;77:2; 93:16 governmental (2) 78:4,5 governments (1) 83:7 governor (1) 93:4 grandfather (1) 90:17 grandfather's (1) 88:19 grant (2) 25:14;58:8 granted (11) 9:8; 13:21;14:10;19:16, 24;20:18;21:15;22:2, 15;27:12;99:16 granting (5) 7:2;9:13; 12:17;21:16;58:2 grants (1) 107:14 grave (1) 76:6 great (3) 22:12;74:5; 89:13 greater (2) 47:16,19 green (2) 74:18;92:12 GREENE (2) 81:19,20 Greetings (1) 60:14 Griggs (4) 14:23; 15:19,21;84:4 ground (2) 94:3,3 groundsman (1) 105:18 Group (3) 13:17;47:2; 98:9 growing (1) 103:23 growth (7) 43:21,22; 44:10;63:25;64:5; 82:22;92:12 guarantee (3) 70:10, 17;90:15 guess (3) 51:19; 88:21;108:16 guy (4) 52:14,15;94:6, 16 guys (14) 51:20; 52:18,19,25;53:21;</p>	<p>56:14,24;82:8;92:1; 93:1;95:24;96:20; 99:3;103:1</p> <hr/> <p style="text-align: center;">H</p> <hr/> <p>Haber (2) 102:3,3 hall (1) 54:2 HALLAHAN (2) 86:10, 11 halted (1) 80:21 Hamptonburgh (2) 27:4;38:6 hamstrung (1) 83:5 hand (8) 2:12;16:22; 25:22;45:10;55:20; 96:25;99:21;105:13 handcuffs (1) 96:21 handle (2) 44:8;86:16 handmaid's (1) 105:9 hands (4) 28:7,9; 105:2,2 happen (2) 24:4;41:8 happened (2) 51:5; 88:23 happening (1) 81:11 happens (1) 24:6 happy (2) 95:11,17 hard (1) 74:7 harmony (1) 62:17 hate (3) 95:6,19,20 hats (1) 88:4 hazards (1) 72:6 headaches (1) 53:22 headquarters (1) 26:16 Health (5) 61:3,3; 65:1,9;76:15 healthcare (1) 89:13 healthy (6) 60:16; 61:8,11;63:18;66:21; 79:6 hear (3) 28:21;53:14; 88:12 heard (13) 17:7; 22:11;25:19;31:20; 32:2,9;59:23;84:5; 97:16;98:22;100:21; 106:16;108:4 hearing (40) 2:5,6,25; 5:12,14,19,24;6:7; 8:5;10:10,15,23;11:6, 8,11,20,24;12:3,5,6,8, 13,21;13:6,7;16:17; 17:7,9,10,14,16; 18:21;19:5,13;22:6,9; 45:22;54:11;109:4; 110:12 heaven's (1) 105:23 heels (1) 87:19 held (5) 7:24;19:7; 54:3;84:2;85:13 Hello (1) 60:8</p>
--	--	--	--	--

<p>help (1) 56:22 helped (1) 89:25 helps (1) 97:10 hence (1) 61:11 hereafter (1) 6:9 Here's (3) 26:24; 55:15;56:10 hesitancy (1) 85:14 Hi (2) 69:8;76:12 hide (1) 54:1 High (2) 32:16;105:11 higher (1) 106:3 highest (2) 28:17,18 highlighted (1) 14:2 highly (1) 73:18 Highway (8) 30:7,14; 31:5;44:2,6,17;86:24; 91:2 highways (1) 29:5 hire (1) 48:1 hiring (2) 41:21;47:20 historic (3) 64:14; 75:18;97:10 historically (1) 101:13 hit (1) 31:6 hits (1) 74:4 Hodgson (2) 3:1,3 hold (14) 5:14;10:15, 23;51:18;54:22,22; 75:11;80:8;86:1,3; 94:4,18;100:4;106:1 holding (1) 6:6 Holdings (3) 51:5,6,14 home (2) 103:16; 104:25 honest (2) 60:18; 62:23 honestly (3) 49:18; 61:1;75:23 Honesty (1) 63:17 hook (1) 41:6 hope (10) 24:7;30:3; 53:15;55:22;56:2,3; 60:5;64:16;87:21; 91:12 Hopefully (4) 23:8; 24:5;52:24;103:12 hoping (2) 57:23; 100:17 hotels (1) 48:11 hour (11) 16:12;29:1; 32:3,4;72:3;89:8,16, 18;93:19;99:4;104:20 hours (1) 30:22 house (4) 40:8,11; 75:19;98:16 household (3) 37:21; 43:8;89:9 housekeeping (2) 2:24;3:3 housing (1) 32:7 hub (1) 89:21 Hudson (2) 38:2;93:5</p>	<p>huge (4) 26:5;28:16; 36:7;37:7 hundred (1) 33:25 hundreds (2) 71:6; 101:8 hydrogen (1) 48:25</p> <hr/> <p style="text-align: center;">I</p> <hr/> <p>IDA (44) 2:4;4:12; 5:16,22;15:20;24:13; 25:14;38:17,18,23; 39:6,23;40:22;45:19; 46:4;53:24;60:11,25; 61:10;63:13;66:20; 69:13;70:13;73:12; 74:6;75:14;76:4,15; 77:22;79:14;80:19, 21;82:6,7;83:16; 85:18;86:4;87:10; 92:18;100:11;106:22; 107:12,19;108:2 IDAs (7) 31:24;38:20; 68:24;76:24;77:5; 79:16,20 ideal (1) 93:8 identified (3) 36:10; 71:15;89:22 identifies (1) 35:12 identifying (2) 13:10; 70:18 identities (1) 63:9 illegal (1) 77:24 immediate (1) 76:21 impact (14) 26:6;33:4; 42:20;44:2;58:16; 69:16,17;70:12,20; 71:19;72:14;73:12; 81:2;108:23 impacts (5) 32:25,25; 44:18;67:15,22 imperative (2) 38:14; 65:16 importance (2) 22:12; 81:25 important (14) 15:11; 23:12;33:13;44:5; 65:5;68:11;70:9; 73:11;78:12;90:1; 97:18;100:25;104:9; 105:6 impossible (1) 73:20 improved (1) 94:2 improvement (1) 78:16 improvements (1) 6:20 improving (1) 10:4 inadequate (2) 33:8,8 inappropriate (2) 33:16;45:19 incentive (4) 13:24; 15:12;44:13;96:10</p>	<p>incentives (7) 19:25; 68:16,21;77:25; 82:21,23;83:6 inclement (2) 31:22, 25 include (4) 20:6; 23:21;69:20;72:25 included (2) 12:25; 45:18 includes (5) 49:8; 72:14,17;73:24;75:14 including (9) 7:5;8:13; 14:10;33:4;71:2; 73:14;75:21;77:4,8 income (8) 43:15,20; 64:11;71:19,23; 84:15,21;85:2 incorporate (1) 83:24 increase (2) 31:3;65:4 increased (3) 44:4,6; 97:12 increases (3) 38:23; 83:3,12 increasing (1) 48:13 incurred (1) 49:7 indefinite (1) 3:25 independent (1) 103:12 indicate (5) 17:5;18:1; 34:22;44:21;75:20 indicated (1) 12:21 indicates (1) 83:1 indicating (1) 75:1 indicators (1) 43:25 individual (1) 47:23 individually (3) 25:25, 25;28:15 individuals (2) 32:8; 49:15 industrial (12) 10:7; 14:22;15:3;18:8; 19:8;21:17;35:11; 46:25;77:4,9;82:9; 88:25 Industries (4) 20:23; 32:12;45:4;77:22 industry (4) 32:11,15; 43:13;64:2 inexcusable (1) 49:25 influence (1) 43:25 inform (1) 2:8 information (13) 9:15; 17:17;28:5;40:10,10; 41:12,13;42:23,24; 49:16;73:11;77:6; 109:6 informed (1) 2:23 infraction (1) 96:20 infrastructure (2) 44:14;83:10 inherent (1) 21:20 inhumane (1) 52:10 initially (1) 47:9</p>	<p>injuries (1) 52:3 input (1) 38:18 inserted (1) 12:5 insinuate (1) 104:10 installation (2) 6:21; 8:22 instance (3) 20:1; 42:13;83:19 instant (2) 21:7;22:1 instead (3) 12:3;64:5; 73:23 Institute (2) 42:12; 82:19 institutional (1) 4:8 insult (2) 54:20,21 insurance (4) 15:5,6, 7;92:22 intend (2) 9:15;41:10 intended (2) 13:11; 80:3 intention (1) 5:13 intentions (1) 3:20 interactions (1) 63:11 interest (4) 6:13;39:3; 65:19;87:7 International (3) 6:16; 73:1;105:24 internet (1) 56:12 interrupt (1) 45:25 interstate (3) 29:5; 44:6;67:11 interstates (1) 86:25 into (16) 12:5;24:7; 26:17;36:16;40:18; 42:1;46:19;58:1; 60:12;71:17;77:3; 83:19;84:20;88:13; 95:14,15 introduce (2) 5:25; 13:8 invest (2) 15:7;82:25 invested (3) 96:4; 100:14;101:1 investigation (6) 63:11,15;77:3,11; 78:8;81:24 Investigations (4) 61:23;76:20;77:1,20 investigative (1) 76:23 investment (3) 65:13; 83:4;105:25 investments (2) 82:20; 83:8 investor (1) 89:3 involve (2) 73:8;79:4 involved (2) 14:5;63:9 involvement (3) 6:8; 9:2;21:25 involves (1) 63:7 Irish (1) 92:21 irresponsibly (1) 64:16 issue (4) 20:15;22:12;</p>	<p>23:22;84:2 issued (2) 59:4;77:6 issues (4) 60:19;61:1; 80:22;109:7 issuing (1) 83:16 item (7) 2:24;39:23; 40:19;58:7,15,15,20 items (2) 49:9;58:4 iteration (1) 46:16</p> <hr/> <p style="text-align: center;">J</p> <hr/> <p>James (1) 76:25 Jane (1) 100:7 janitorial (1) 48:10 January (3) 8:2;19:4; 109:14 Jeff (3) 5:21;28:22; 52:2 Jersey (2) 52:8;71:5 Jim (3) 91:23;96:12, 22 job (8) 4:10;43:15; 55:19,22;57:16; 71:15;82:9;92:24 jobs (33) 25:3,4;26:5, 6;32:3,10,14,14; 39:15;43:17,20; 44:11;47:24;48:4; 56:24;69:20,21,23; 70:2,3,5,11,17;72:10; 74:21;80:5;89:8,13, 16;90:2;105:11; 108:13,24 John (4) 6:2;96:24, 25;97:3 judge (2) 38:13;108:9 judgment (1) 108:4 July (2) 14:20;47:4 Junior (1) 102:2 justifiable (1) 62:7</p> <hr/> <p style="text-align: center;">K</p> <hr/> <p>Karina (2) 69:8;75:25 keep (6) 15:7;17:1; 22:9;38:12;85:25; 87:16 key (4) 82:23;97:23; 98:2,4 kicker (1) 42:8 kids (1) 81:9 kind (6) 37:3;62:25; 84:21;89:10;90:14; 97:9 kinds (2) 90:8,9 knew (1) 28:8 knowing (2) 59:3; 86:17 knowledge (2) 4:8; 20:2 known (4) 6:9,16;7:1, 8</p>
--	--	---	--	---

<p>knows (2) 81:2;94:3 Kristen (7) 22:22; 33:19,20;35:3,8; 101:20,21</p>	<p>Legislator (4) 24:15, 17,20;67:13 LegoLand (1) 30:24 Leigha (1) 76:12 Leitner (1) 13:2 leopard (1) 63:10 LERNER (11) 45:11, 12;46:4,7,11;107:8, 10,17,20,23;108:1</p>	<p>70:11,11,18,21,25; 71:20;72:10;74:21; 75:3,7;77:8,9;78:1,5; 79:3,8;83:3,7;94:5; 97:17,17,22,25</p>	<p>MAHER (2) 7:21;18:6 mailed (1) 11:12 main (1) 30:25 maintain (1) 91:21 maintaining (2) 10:4; 64:23</p>	<p>55:3;107:15,18,21; 108:2 mean (6) 52:17; 70:11;89:19;99:3; 103:15;105:8 meaning (2) 7:3;16:6 means (4) 3:5;27:19, 21;28:9</p>
<p>L</p>	<p>less (2) 17:1;73:24 letter (10) 13:3;18:24; 19:18;33:24;37:17, 20;55:22;56:1;74:24; 98:1 letters (2) 37:19;52:1 level (11) 14:9,19; 64:1,7;68:21;70:7; 73:21,25;74:4,5,22 levels (2) 32:16,16 lie (2) 79:2;82:4 lieu (1) 9:6 life (4) 61:9;84:9; 91:7;104:8 lifetime (1) 88:2 light (1) 61:17 likely (2) 43:13;48:4 limited (2) 20:6;47:8 lines (1) 55:17 links (2) 43:19;44:23 list (1) 52:4 listed (4) 28:3;46:4, 15;71:14 listening (1) 103:10 lists (2) 48:25;72:21 literally (1) 32:23 literature (2) 29:3; 83:1 little (10) 34:3;43:20, 23;48:9;62:10;79:12; 86:13;88:14;89:10; 91:6 live (18) 2:9,16,22; 52:21,22;57:8;60:9; 65:2;70:23;81:21; 84:16;88:25;91:2; 92:14;97:4,5,20; 104:11 lived (1) 104:13 livelihood (1) 59:17 livelihoods (1) 59:15 living (2) 63:25; 105:13 LLC (8) 5:17;6:11; 7:10,25;13:25;19:7; 66:16;102:1 LLCs (1) 40:6 LLC's (1) 64:24 lobbying (1) 97:20 lobbyists (2) 98:10; 99:10 local (33) 14:9,19; 20:21;41:15;48:11, 14;50:22;51:1,13,14;</p>	<p>localities (1) 82:24 locally (1) 85:2 locate (1) 95:18 located (2) 6:15;11:22 location (10) 5:18; 10:24;17:22;25:2; 29:8,9;65:12;87:1; 88:25;93:8 locations (1) 29:4 logic (1) 41:23 long (3) 15:11;38:15; 52:18 long- (2) 58:8;65:1 longer (2) 39:18; 103:25 long-term (9) 14:17; 20:20;36:18;58:2; 63:20;66:7;69:20; 82:22;83:11 look (15) 2:5;5:10; 23:8;33:3;38:7,10; 52:25;56:24;65:18; 68:9,10;74:7;98:9; 99:17;103:21 looked (2) 37:19; 52:11 looking (5) 33:9;49:1; 86:19;105:12;108:18 looks (1) 68:8 loosing (1) 104:21 lose (2) 63:21;75:9 lot (24) 25:3,18;26:5, 5,6,24;27:21;84:8; 90:1,12;92:24;93:15; 95:14,15;97:17; 100:11,15,21;102:14; 104:21;105:19,19; 106:17;109:5 loud (1) 95:10 love (3) 46:5,9;59:13 low (4) 15:8;52:17; 74:4;104:10 lowest (2) 43:15; 73:25 loyal (1) 79:7 loyalties (1) 79:2 ludicrous (2) 58:14; 59:21 lunch (1) 48:6</p>	<p>maintenance (2) 58:10;75:21 major (3) 81:3;86:24; 97:5 majority (2) 18:22; 72:20 making (8) 26:15; 31:5;50:16;54:23; 76:15;78:24;89:18; 99:4 man (5) 28:21;29:18; 30:2;59:18;81:13 management (3) 14:22;15:4;92:17 manager (3) 14:21, 23;15:22 managerial (1) 47:21 managing (1) 15:3 mandate (1) 26:16 manipulation (1) 61:19 manufacturer (1) 20:23 manufacturing (1) 10:6 manure (1) 90:18 many (24) 25:7;28:8; 29:6;38:3,14,14;39:5; 50:1;51:23,23,24; 54:3;68:7;87:8,10,13, 13;89:25;90:2;91:8, 14;98:22;101:12; 103:23 March (3) 47:2;50:24; 76:25 mark (2) 55:18;57:15 market (3) 20:13; 28:17;94:5 markets (1) 70:25 massive (1) 20:19 material (1) 14:3 Matt (2) 4:18;6:4 matter (3) 32:20;94:7; 104:24 matters (1) 92:19 Maureen (3) 86:9,11; 87:24 maximize (1) 67:18 may (7) 7:13;10:16, 21;17:2,5,7;65:23 maybe (6) 82:3; 85:15;94:3;98:18; 104:1,1 McLaughlin (23) 3:1, 4,8,11,21;4:1,5;9; 39:7,10;45:24;46:2,5, 9;54:6,10,13,19,25;</p>	<p>meeting (20) 2:3,8,19; 3:2;5:13;7:23;12:14; 18:7,14;51:4;53:24; 54:3,4;55:2,8,14,16; 106:25;109:10,13 meetings (3) 85:5; 100:9,11 meets (1) 74:18 mega (3) 36:11;37:1; 108:14 megalithic (1) 36:25 Member (8) 33:21; 38:15;59:12;60:14; 62:4,5;92:20;93:5 Members (17) 11:4; 12:13,15;13:15;15:8; 17:11;31:13;38:3; 91:25;92:7,19;95:21, 22;100:22;106:21; 107:3,4 mention (2) 37:11; 52:17 mentioned (5) 28:16; 32:22;72:6;74:10,24 mere (1) 39:13 MERES (2) 30:6,8 Merlins (1) 42:10 Mertz (10) 13:1;57:2, 7,7,14,20;79:11,11; 80:1;108:12 mic (1) 107:25 Michael (2) 31:12; 102:2 Mid- (1) 93:4 Middletown (1) 72:11 MIELE (5) 37:25;38:1; 39:9,12;45:2 M-I-E-L-E (1) 38:1 might (3) 5:25;51:6; 87:7 Mike (4) 24:11,14; 31:10;33:18 mile (1) 67:16 mileage (1) 49:19 miles (2) 29:6;71:6</p>
<p>labor (5) 37:2;51:13, 15;70:25;71:1 lack (3) 35:20;74:7; 85:19 lady (2) 79:13;89:7 Lake (4) 35:23;60:9; 100:8;103:9 lakes (1) 36:19 land (8) 6:14,18; 35:17;44:18;67:25; 88:23;94:18;102:5 landfill (1) 37:14 landowner (2) 88:22; 90:7 language (4) 22:25; 23:3,6,8 laps (1) 35:21 large (2) 21:4;86:22 larger (3) 16:7;21:5; 37:16 largest (2) 35:13; 87:13 last (13) 14:7;18:15; 23:10,24;24:5;42:9; 50:14;80:4;92:10; 93:3;96:1;100:10; 106:24 lasting (1) 80:3 lastly (2) 6:4;68:13 latest (1) 83:24 laughable (1) 48:8 Law (5) 2:10;10:12; 50:22;51:1;92:25 Laws (4) 9:25;10:1; 77:13,14 Lawyers (1) 38:25 lay (1) 105:25 LDL (1) 101:25 lease (3) 7:11;15:25; 41:10 leaseback (1) 66:17 leased (1) 41:2 least (6) 4:9;6:4;59:6; 63:13;69:20;73:24 leave (5) 27:2,11; 106:19,23;109:9 leaving (5) 27:6; 35:16;88:6;108:15; 109:4 LEED (1) 74:18 left (6) 3:1;6:3,5; 64:23;89:20;90:3 legal (4) 9:23;49:8; 65:24;101:24 legally (1) 33:7 legislative (1) 42:18</p>	<p style="text-align: center;">M</p> <p>Ma'am (6) 57:1,6; 60:7;66:2;100:6; 103:7 machine (1) 98:19 machinery (1) 6:22 magic (1) 42:10</p>			

<p>military (1) 15:8 milk (1) 88:19 millions (2) 36:20; 96:3 mind (3) 38:12;81:8; 87:17 mine (1) 66:1 minimal (1) 67:15 minimally (1) 83:21 minimum (7) 16:12; 48:9;70:1,4;73:22; 104:10,19 minute (4) 56:5,7,11; 89:23 minutes (8) 17:1;57:4, 9,12,18;70:24;93:20; 94:15 mirror (1) 17:4 miserably (1) 32:24 mistake (3) 36:7;37:3; 96:6 mitigation (1) 58:8 modernized (1) 83:24 moment (3) 2:7;3:12; 5:25 momentum (1) 61:25 money (14) 29:24; 60:3;64:11;78:10; 81:13;92:1,1,3;93:7, 15,25;100:13,25; 104:7 Montgomery (66) 2:3; 4:12;5:16,19,22;6:17; 11:14,18;14:11;19:2; 21:21;23:15;24:16, 23;27:9,17,19;30:11; 33:22;34:7,9;35:6; 38:5;40:22;42:16; 47:17;50:6,11;52:20; 53:11;56:12;57:8; 60:10;63:13;64:3; 68:5;69:9,13,15; 70:12,18;71:11,24; 72:2,24;73:16;75:9, 14;76:13;77:23; 79:12,14;80:18; 81:22;92:9;93:10,12, 16,17,18;94:1;96:2; 97:4;100:9;105:23; 108:15 Montgomery's (1) 30:2 month (1) 50:14 months (1) 85:7 moral (1) 50:4 morals (1) 92:23 moratorium (1) 80:24 more (29) 3:18;7:16, 17;10:13,22;18:25; 34:3;46:16,16,20; 48:9,15;68:7,23;78:9; 79:17;81:13;82:21; 84:22;85:6;91:3,14; 95:14;100:3,25;</p>	<p>101:8,10;105:3,13 mortgage (4) 7:7; 8:13;20:9;25:8 most (9) 24:24;35:13; 36:1;38:20;67:25; 70:21;72:3;73:2;94:8 motion (10) 4:15,16, 17,18,21;5:8;109:18, 19,21;110:11 move (7) 7:19;16:2; 25:1,13;26:4;87:17; 98:16 moved (4) 40:11; 64:15;91:2;109:20 Moving (4) 5:12; 21:13;23:23;24:18 Mrs (1) 88:17 much (14) 10:18; 16:14;30:4;35:22; 37:12,16;61:13;69:5; 83:10;87:23;91:11; 96:23;100:25;102:21 multi (2) 36:20;47:7 multiple (2) 22:10; 64:14 multiplier (5) 42:9,11; 43:2,15;48:17 Municipal (2) 10:11; 34:10 municipalities (1) 44:12 municipality (5) 41:2; 79:21;82:13,14;87:15 must (9) 10:14,23; 26:17;40:13;69:17; 73:13;83:17,24;105:4 myself (4) 4:11;11:7; 12:22;24:20</p>	<p>81:1;83:22 necessity (1) 68:15 need (24) 4:15,16; 7:20;18:18;29:4,6; 40:17;53:20;56:23, 24;58:4;61:6;62:1; 63:1;64:8;65:12; 76:24;77:12;86:3; 89:12;91:21;107:15; 108:21,24 needed (5) 61:11; 77:15;82:24;86:20; 99:7 needing (2) 61:1,11 needs (9) 3:5;36:9; 56:21;60:18,19,20; 61:5;65:16;98:4 Neelytown (4) 48:1; 87:9;108:17,24 negate (1) 68:15 negativity (1) 85:16 neglect (1) 75:23 negotiate (2) 86:4,6 negotiated (1) 93:22 negotiating (2) 75:2; 85:22 negotiations (3) 16:1; 61:20;85:19 neighboring (1) 68:23 neighbors (1) 95:8 neither (1) 68:14 net (1) 64:5 network (1) 16:5 nevertheless (1) 21:2 New (37) 2:10;3:22; 4:4;6:15,17;8:17; 10:1,12;11:19;19:11; 21:18;26:15,20; 31:17;32:21;35:10; 39:12;41:5;42:4; 44:11;47:24;52:2,8; 65:6;67:24;71:3,5; 76:20;77:5,14;79:16; 82:11;92:17;93:8; 95:13,14;100:12 Newburgh (4) 24:16; 26:3,11;72:12 newly (3) 19:3;30:7; 64:13 newspaper (1) 11:17 newspapers (1) 66:10 next (5) 69:7;103:20; 109:10,13,14 nice (3) 84:3,6,7 night (3) 40:1;54:14; 91:25 nightmare (1) 35:25 nights (1) 92:5 nil (1) 48:12 Nina (1) 13:1 nine (1) 93:3 nine-month (1) 77:11 nobody (3) 95:12;</p>	<p>101:4;105:2 non (1) 92:20 none (2) 12:10;33:2 nonsense (2) 32:10, 11 non-sortable (1) 16:5 nor (5) 68:14;97:20; 103:15;104:14; 107:21 normal (1) 96:16 note (3) 22:21;56:18; 71:14 noted (2) 74:25; 110:16 notes (5) 34:16;42:4; 49:19;55:15;82:17 notice (9) 11:11,20, 24;12:3,4,8,21;19:12; 22:22 noticed (1) 5:20 notorious (1) 29:19 notwithstanding (1) 59:24 November (8) 7:11; 8:12;13:22;14:12; 22:15,18;55:9;97:7 number (13) 5:14; 18:16;31:12;40:12; 48:21;49:11,21;59:9; 62:1;63:2;71:16; 93:14;97:16</p>	<p>31:14;48:9 officers (1) 11:13 officials (1) 26:11 offset (1) 69:18 often (2) 38:25;62:24 oil (1) 90:16 old (1) 3:22 oldest (1) 75:11 omissions (2) 49:22; 50:2 omitted (1) 40:20 Once (3) 16:24; 91:25;108:4 one (46) 2:24;3:18; 22:21;23:22;24:21; 28:8;30:12,16;32:11; 33:4;36:18;37:21; 38:10,11,12;40:25; 44:3;45:17;46:19; 51:2;52:21,22;53:25; 59:10,11;60:16,25; 61:10;62:16;63:24; 64:4;66:6,14,15; 67:10,25;72:3;78:7; 79:14,15,17;81:2; 82:17;100:3,16;101:9 onerous (1) 68:18 ones (2) 28:9;30:13 one-year (1) 3:15 ongoing (1) 15:24 online (1) 52:11 only (21) 21:19;28:8; 40:5;44:6;51:25; 52:6;58:5,10;64:1,20; 65:2,4,7;66:16;70:4; 71:8;74:4;76:14; 79:15;84:12;89:2 on-site (1) 35:19 open (12) 2:3,25; 9:18;13:7;16:17; 22:9;55:6;61:20; 86:1;95:10;109:4,9 opened (2) 55:8;77:2 openly (1) 100:19 operate (4) 56:14; 70:6;79:17;81:21 operating (2) 16:21; 92:17 operation (1) 75:7 operational (1) 69:20 operationalized (1) 32:19 operations (4) 21:7; 61:23;76:21;77:2 opinion (7) 19:21; 21:15;57:25;59:9,23; 80:17;83:13 opportunities (2) 55:7, 10 opportunity (5) 17:8; 22:11;57:24;69:4; 104:17 Opposed (4) 5:6;</p>
O				
<p>object (2) 12:7;51:16 objection (1) 12:1 objections (1) 50:15 objective (1) 33:14 objects (1) 75:1 obligated (2) 85:11; 92:25 obligation (3) 9:5; 34:18;50:4 obligations (1) 99:7 Obviously (3) 18:16; 20:19;83:4 occasional (1) 48:6 occupancy (2) 40:21; 58:12 occupant (5) 14:17; 39:24;46:23;83:18,20 October (1) 55:23 off (6) 25:22;37:14; 51:18;67:11;81:23; 86:1 offense (1) 40:4 offer (5) 34:17,19,20; 63:19;103:23 offered (1) 29:10 offering (3) 83:5; 103:19,19 offers (2) 64:10;71:22 office (4) 8:16;23:11;</p>				

<p>22:25;97:8;110:9 opposite (1) 62:21 Opposition (1) 61:24 option (2) 84:12;85:3 Orange (21) 6:17; 8:17;11:13,18;24:15, 20;32:5;48:16;67:4; 71:2,10,14,17,23; 77:23;79:15;86:12, 14;88:2;93:9;97:21 order (3) 61:1;77:13; 106:3 organic (1) 64:5 organization (2) 38:4; 97:21 original (7) 14:2;28:1; 39:17;40:20,25;42:2; 48:19 Osiris (1) 100:8 Osterhout (1) 13:4 others (7) 10:7;22:3; 36:18;65:4;66:11; 68:16;72:5 otherwise (1) 27:10 ought (2) 26:8,9 ours (1) 88:20 out (15) 29:7;30:16; 35:10;42:24;49:13; 65:18;67:17;74:5; 80:14;86:15;91:3,10; 95:10;97:18;99:21 outcome (2) 39:3;62:7 outlining (1) 72:11 output (1) 43:6 outside (2) 48:5;72:23 outstanding (1) 58:4 over (21) 5:15;32:18; 35:24;51:7,14;53:8,8, 11,18,19,21;54:13; 58:14;71:5,12;75:23; 83:15,19;85:4;87:10; 100:9 overall (1) 101:5 overburdened (1) 44:17 overlook (1) 89:8 oversight (1) 77:14 own (9) 14:1;29:5,6; 45:12;48:13;59:22; 64:9;65:18;85:20 owned (4) 8:25;15:6; 25:21;45:13 owner (4) 15:10;89:5; 101:25;106:14 ownership (1) 75:7</p>	<p>47:11;48:7;58:7,15, 20;69:21,24;72:16; 73:7;101:23 pages (1) 72:10 paid (5) 63:24;82:1; 87:12;92:5;93:10 painting (1) 46:18 paintings (1) 46:19 paper (2) 56:16;85:1 paragraph (3) 34:7, 16;40:20 paraphrase (1) 29:23 parcel (7) 6:14;35:16; 101:25;102:1,2,3,5 Pardon (2) 39:9;94:21 parlay (1) 104:21 parlor (1) 88:19 part (12) 2:15;18:19, 20;37:14;42:25,25; 50:22;58:7;70:15; 73:13;80:1;105:8 participating (1) 62:12 participation (2) 19:23;23:21 particular (6) 25:15, 15;26:2;45:6;77:21; 82:13 particularly (1) 83:9 parties (1) 49:11 partner (2) 13:16; 14:15 Partners (2) 46:25; 86:14 Partnership (8) 43:2; 47:7,8;48:16,17; 86:12;97:21;99:11 pass (1) 39:24 passive (1) 45:4 past (4) 13:22;51:3, 22,23 patience (2) 10:9;66:5 patio (1) 16:7 Patricia (2) 102:3,3 patterns (1) 72:15 Paul (4) 14:21;15:1,2, 18 pay (21) 30:14,17; 31:5;32:3;60:4,5,5; 66:9,18;81:15;85:11; 94:18;95:13;98:21; 102:19,20;103:4,5; 104:7;106:6,15 paying (5) 37:15; 41:5;81:8;84:22;89:9 payment (1) 48:20 payments (1) 9:5 payroll (1) 84:18 PC (1) 3:8 PDR (1) 91:9 Pem (6) 88:17,18; 91:7;94:16,24;102:11 Pem's (1) 94:25 penalized (1) 94:8</p>	<p>pending (2) 15:24; 58:4 penned (1) 50:23 PENNINGS (6) 88:1, 2,15;90:22,25;102:4 Pennsylvania (8) 42:18,19,21;43:5,16, 17;71:4;90:4 people (60) 7:18; 25:18,19;26:7;31:2; 38:4,5;40:4,5;44:11; 46:14;47:21;48:8; 50:12;54:3,14,16,18; 55:1;60:5;71:16,16; 72:1;89:7,14,17;90:2, 5,18;91:5,14,15;92:6, 14,14,15;93:13;94:6, 8;95:18;96:18;97:17, 17,22;98:1,9;100:5; 101:2,17;103:13,17; 104:7,7,17,18;105:10, 12;108:13,18,20 people's (1) 89:9 per (2) 16:10;89:12 perceived (1) 69:12 percent (13) 20:16; 34:1;44:4,7;51:1; 64:22;66:9;70:5;71:9, 10,12;72:18,22 perfect (2) 23:13; 86:25 period (4) 3:25;55:5; 83:16,19 permanent (4) 80:2,3, 5,7 permanently (2) 37:8, 9 permit (2) 58:24,24 permits (4) 21:11; 58:18,21;59:4 permitted (1) 93:22 permitting (1) 14:8 perpetuate (1) 32:1 perpetuity (1) 87:12 person (3) 25:23; 49:25;57:11 personal (3) 6:23; 40:23;60:17 personally (1) 37:19 persons (2) 7:13;71:8 petition (3) 45:16; 107:12,13 photographs (1) 40:14 piece (1) 103:18 Pike (1) 71:3 PILOT (15) 25:14; 26:8,9,10,13;27:10, 12,15;75:1;80:12; 83:17;84:23;85:3,8, 10 PILOTS (2) 84:5; 87:11 Pine (3) 88:10;90:7;</p>	<p>91:3 pitch (1) 26:7 pitched (1) 26:9 place (4) 18:15; 30:19;44:16;75:24 placed (2) 22:4;89:17 places (3) 99:2,17; 108:20 plan (9) 14:10;18:19; 23:16;32:21;36:4; 50:1;68:8;74:17; 105:1 Planning (14) 14:11; 34:14;41:4;47:3;53:9, 12,17;55:24;57:22; 70:14;74:13;80:19; 81:4;100:10 plans (3) 21:13;36:5; 37:5 plant (18) 23:3;34:4, 6;35:9,12,18,20; 40:16;41:3;49:4; 52:8;53:10;55:18; 57:15;59:11,14; 74:12;98:23 play (2) 78:12;92:16 playing (2) 68:21; 85:21 plays (1) 61:19 please (15) 4:23; 16:22,23,24;17:1,25; 28:3,7;76:1;79:5; 90:20;94:21;107:9, 25;110:1 plenty (4) 26:15;55:1, 6,10 plethora (1) 33:1 pm (1) 110:16 pocket (3) 29:24,25; 81:14 pockets (1) 30:2 podium (1) 17:6 point (17) 31:19; 33:12;35:10;53:7; 55:13;57:2;68:13; 76:2;91:18;96:5; 97:18;98:4,5;101:1,7, 7,23 points (5) 19:19;34:2; 73:17;74:1;98:3 policies (2) 68:24; 83:5 policy (4) 9:10,12; 73:16;82:18 political (1) 33:11 politicians (1) 26:10 pollute (1) 37:10 polluted (1) 37:9 pollution (1) 97:13 ponied (1) 88:22 pool (1) 71:5 poor (1) 94:7 portend (1) 63:16</p>	<p>portion (2) 9:7;43:10 position (2) 25:17; 66:7 positions (3) 47:22; 80:2;108:20 positively (2) 43:24; 71:19 possibility (2) 63:16; 64:10 possible (6) 29:5,7; 63:23;71:25;74:1; 100:18 possibly (3) 39:1; 41:16,18 post (1) 58:10 post-build (1) 72:16 posted (2) 11:20; 75:13 potential (7) 7:5; 63:25;67:16;71:7; 74:21;78:3;97:13 pounding (1) 30:22 poverty (1) 64:2 power (2) 39:25; 61:18 powers (2) 9:23;69:1 practice (1) 96:17 practices (2) 77:3,19 pre (1) 72:15 preached (1) 26:25 precious (1) 36:19 predecessor (2) 7:25; 8:11 predominantly (1) 63:8 prefer (1) 102:17 premier (1) 68:22 premium (1) 29:11 premiums (1) 15:8 prepare (2) 48:16; 49:6 prepared (3) 14:12, 24;17:10 present (5) 9:19;17:2; 52:24;66:23;101:24 presentation (1) 31:17 presented (5) 12:13; 34:20;49:16;72:8; 97:8 preservation (1) 92:11 preserved (3) 75:8,19, 21 President (2) 38:1; 86:11 Press (1) 76:22 pressure (2) 26:22; 90:7 prevent (2) 75:22; 108:5 previous (4) 57:10; 70:16;72:5;79:13 previously (4) 19:16; 21:1;22:15;53:8</p>
P				
<p>package (3) 13:24; 15:13;29:7 Page (24) 20:9;34:5, 8,16;39:14,23;40:3,7, 16,19;41:1,24;42:4,9;</p>				

<p>price (1) 95:15 prices (1) 43:11 primary (1) 21:16 prior (13) 9:13;10:12, 21;12:14,24;19:20; 34:14;35:1,40:1; 46:23;49:13;71:22; 73:20 priority (1) 36:18 private (1) 42:1 pro (2) 37:18;94:9 probably (1) 25:3 problem (3) 37:8,9,12 problematic (1) 64:3 problems (2) 82:1; 97:5 procedural (2) 23:9; 96:17 procedure (1) 91:22 procedures (2) 2:7; 9:11 proceed (2) 3:6;21:24 proceeding (2) 21:3; 45:21 process (8) 14:9; 21:10;30:10;68:2; 70:15;87:3,4;100:14 produce (1) 45:4 produced (2) 43:5; 78:3 produces (1) 43:23 products (2) 16:6; 48:11 professional (2) 70:2, 7 profit (3) 28:2;47:19; 94:19 profitability (1) 68:14 profitable (1) 21:4 profits (2) 26:15;28:4 profound (1) 31:21 program (3) 83:23; 84:21,23 programs (2) 41:25; 42:3 project (102) 5:16,23; 6:9,10,12;7:1,12;8:7, 10,12,12,16,20,22,23; 9:4,6,9,17,20,22; 10:14,16,21,24;11:2, 9;12:17,19;13:10,11, 11,18,20;14:4,5,13, 16,18;15:10;17:12, 22,25;18:2,4;19:23; 20:3;21:3,20,24; 24:18;25:1,2;30:14; 31:15;33:10;34:13; 35:15,19;36:17; 37:22;39:15;41:1; 45:18,20;47:20; 48:18;49:7;51:9,10, 11;53:13;57:23; 60:23;62:2;63:3;</p>	<p>67:10,12;69:13,15; 70:24;72:12;73:7; 74:2,3;78:6,18,20; 79:25;83:18,20;84:6; 86:17;90:14;91:11; 93:6,14,14,19;97:6; 101:25;108:5 projected (3) 28:1,4; 70:22 projects (9) 30:15; 33:2;80:25;81:3; 87:18,18,20;91:1; 101:9 project's (1) 58:21 promise (2) 87:19; 105:4 promised (2) 74:8,15 promote (1) 10:2 properly (1) 90:9 properties (5) 45:17; 88:18;90:8,9;102:25 property (25) 6:23; 7:6;8:24;9:1,3;13:17; 14:1;20:8,17;27:9,13, 14;29:10;45:12,13; 47:1;68:19;75:7; 84:19;89:2,4,4;91:4; 104:22;106:13 proportion (2) 9:13; 27:18 proposed (24) 6:10, 12;9:18,20,22;10:16, 19,21,24,25;11:2,8; 12:16,19;17:12,22,23, 25;18:2,2,4;35:15; 70:23;71:21 proposition (1) 64:20 proprietary (1) 28:5 prospective (2) 15:23; 16:3 prospectively (1) 16:9 protect (1) 77:15 protected (1) 36:9 protection (2) 36:19; 58:23 protects (1) 36:22 protest (1) 52:10 proud (3) 62:5;66:15; 75:11 provide (9) 8:8;9:15, 17;28:3;39:15;44:11; 71:8,20;83:22 provided (4) 9:24; 10:20;11:1;41:20 provides (1) 73:17 providing (4) 10:12, 22;68:18;83:11 provisions (1) 9:25 public (65) 2:25;5:12, 14,23;6:6;8:5;9:16, 18;10:10,15,23;11:6, 8,11,20,22,24;12:3,4, 6,8,13,21;13:6,7,8;</p>	<p>16:17,18,22;17:9,10, 13,14,16;18:21;19:5, 13;22:6,9;23:21; 38:16,17,21;45:22; 54:11;55:5,9,10; 76:18,23;77:4,7,16; 78:12;82:10,20,25; 83:2,2,4,8;85:25; 92:8;109:4;110:12 publication (3) 42:13, 22;43:3 published (1) 11:15 pulls (1) 78:13 purchase (1) 89:1 purchasing (2) 43:19; 44:23 purpose (7) 9:17; 10:10;17:13;19:18; 21:16;34:10;85:2 pursuant (5) 2:9;8:5; 10:11,15;11:9 pursue (1) 51:16 pushy (8) 62:1,11,13, 14;101:12,12,14,17 put (8) 27:18;59:17; 80:8,14;82:15;84:20; 98:11,20 puts (1) 66:21 putting (1) 53:10</p>	<p>rate (1) 52:3 rateable (1) 64:4 rates (1) 49:20 rather (3) 29:23,25; 90:22 rating (2) 36:15,15 ratio (1) 84:21 reach (1) 44:19 reached (1) 73:21 read (14) 2:7;18:24; 27:25;29:3;42:14,15, 15,17;45:6;57:24; 76:17;82:16;96:14; 98:11 reading (3) 12:2,11; 99:11 real (21) 7:6,7;8:19, 24;9:1,3;13:25;14:16, 22;15:4,7;20:7,8,17; 39:20;42:8;47:6,7; 64:10;92:22;102:10 realistic (1) 64:9 realities (1) 62:19 really (16) 18:11; 31:4;44:4;45:5; 47:24;49:10,12; 51:21;62:10;67:18; 75:24;86:2;98:4; 100:15;102:16;104:9 realtor (1) 89:3 Realty (1) 101:25 reason (4) 27:11; 53:18;70:9;92:10 reasonable (1) 85:8 reasonably (2) 32:6; 85:23 reasons (3) 22:3; 33:14;38:8 reassure (2) 62:2; 63:2 receive (3) 9:19; 46:12;66:10 received (5) 11:4; 12:12,24;85:10;109:6 receiving (2) 36:11; 83:15 recent (1) 20:12 recently (1) 20:25 recipes (1) 83:10 reciprocal (1) 69:16 recognize (3) 33:13, 14;77:18 recognized (2) 16:24, 24 recommend (1) 41:4 recommendations (1) 78:16 recommended (1) 74:14 reconsider (1) 19:22 reconstructing (1) 10:3 record (12) 6:8;12:5;</p>	<p>16:25;17:3,9,25;22:4; 23:7;24:9;55:4; 76:18;106:14 recorded (1) 8:15 recording (3) 7:8; 8:14;20:9 recruiter (1) 89:5 recruiter's (1) 89:24 rectify (1) 31:25 red (1) 66:22 reduce (3) 50:25; 102:22,23 reduced (1) 83:6 re-election (1) 56:3 reference (2) 70:14; 94:24 referenced (1) 70:16 refers (1) 71:13 reflect (1) 67:6 reform (2) 76:25; 78:14 regard (1) 31:14 regarding (5) 18:23; 39:12;45:17;55:23; 108:8 Regardless (1) 104:22 regards (2) 34:4; 57:21 region (1) 75:15 regional (3) 68:20; 93:5,6 regulations (1) 68:19 rehash (1) 50:11 reinforce (1) 72:9 reiterate (2) 50:13; 79:12 reject (1) 99:21 rejected (1) 50:3 related (7) 6:19,22; 8:21;49:11;72:6; 79:24;91:18 relates (1) 19:9 relating (1) 6:8 relationship (2) 15:16; 85:17 relative (1) 13:20 relatively (2) 43:18; 44:22 release (2) 76:22,22 releases (1) 76:23 relegated (1) 35:19 relevant (2) 67:20; 68:7 reliable (1) 64:9 relief (4) 25:11;60:25; 61:10;68:18 relinquish (1) 17:5 relocated (1) 75:20 remain (2) 65:11;80:4 remained (1) 55:5 remaining (1) 41:11 remark (1) 14:25</p>
		Q		
		<p>qualify (2) 59:8;84:23 quality (12) 44:18,18; 58:25,25;61:5,9; 65:14;67:19,24; 83:23;104:8;105:11 quarter (1) 51:22 quasi (1) 78:4 quick (2) 102:9,10 quicky (1) 101:20 quid (1) 94:9 quiet (1) 94:22 quite (1) 102:15 quo (1) 94:9 quote (1) 58:16 Quoting (2) 61:22,24</p>		
		R		
		<p>radar (2) 90:11,14 RAINALDI (5) 4:19; 5:4;6:3;109:22;110:7 raise (3) 2:12;16:22; 19:18 raised (1) 55:20 raises (1) 105:12 raked (1) 85:4 Randi (1) 81:20 range (3) 69:21;70:1, 4 rarely (1) 48:14 ratables (1) 88:11</p>		

<p>remember (3) 89:23; 90:17;93:6 remind (2) 45:15;87:8 reminded (1) 20:22 removal (1) 63:23 remove (1) 98:18 removed (3) 34:23; 40:9;64:15 rendered (1) 45:21 rendering (1) 50:19 renovation (1) 8:22 reorganization (1) 18:14 repairs (1) 75:21 repaving (1) 30:20 repeat (1) 103:3 replacing (1) 30:20 replete (1) 37:2 report (11) 20:13; 76:23;77:21;78:11; 79:13,18;80:17;82:2, 19;96:11,14 reports (1) 52:3 represent (3) 31:12; 39:7,10 representation (3) 34:12;61:21;62:23 representatives (4) 8:3;14:15;46:14; 97:19 represented (3) 17:7; 62:6,8 representing (4) 24:15,17,21;109:11 represents (3) 20:16; 32:11;108:13 Republican (1) 104:6 reputation (1) 66:14 reputations (1) 49:14 request (5) 12:3; 14:14;23:5;79:21; 82:12 requested (2) 20:11; 63:14 requesting (1) 78:25 requests (2) 77:7;78:2 require (1) 58:18 required (8) 41:12,12; 58:10,21;69:14;70:5; 76:8;83:21 requires (1) 73:16 research (3) 10:6; 43:3;83:1 reside (1) 38:6 resident (9) 50:5; 60:10;62:18;63:15; 64:23;65:13;80:18; 88:2;103:11 residential (1) 73:8 residents (12) 11:18; 47:17;61:15;62:15; 66:11;73:3,14;76:5; 82:5;85:18;93:17;</p>	<p>104:15 resolution (2) 11:5,6 resolutions (1) 34:15 resolved (1) 58:5 resource (1) 36:8 resources (2) 82:24; 83:6 respect (19) 7:4;8:9, 14,15,20;9:4,6,9,22; 10:20;11:1,8;12:19; 17:24;18:4;19:6; 44:14;69:2;95:5 respectful (1) 62:25 respectfully (1) 22:7 respectively (1) 21:9 response (8) 4:22; 5:7;12:9;62:7,9; 107:5;109:25;110:10 responsibilities (1) 73:13 responsibility (3) 65:9; 78:9;105:25 restaurant (1) 25:21 restaurants (1) 48:8 restore (1) 98:16 restored (1) 40:11 result (1) 73:22 results (2) 44:21; 78:11 return (1) 65:13 revamp (1) 68:8 revealed (3) 43:4; 77:23;80:16 revenue (2) 65:10,15 review (1) 67:24 reviewed (2) 17:10; 32:22 revised (1) 64:13 rewind (1) 86:13 rich (2) 94:7,8 Richard (4) 53:5;56:6; 102:8;103:6 richest (5) 28:20; 29:18;30:2;59:18; 81:13 ride (2) 95:12,13 ridiculous (1) 59:20 ridiculously (1) 60:2 right (24) 6:2;28:19, 21;29:1,12;36:13; 54:12;56:10,15,25; 57:3,11,17;67:8;69:3; 79:18;81:4,14,16; 82:4;93:2;101:15; 105:3;107:12 rights (1) 101:16 RILEY (2) 109:9,11 ripped (1) 56:18 Ripping (1) 56:16 ripple (1) 43:24 rising (1) 43:11 risk (1) 59:18 Rite (1) 51:7</p>	<p>rivers (1) 36:20 Road (13) 11:23; 30:25;31:1,2;33:21; 48:1;87:9;97:4; 100:8;101:22;108:16, 17,24 roads (6) 30:21,22,24; 31:3,7;73:2 roadway (1) 94:2 Robert (4) 3:1,4,8;6:3 Robinsville (1) 52:8 Rock (1) 53:6 Rockland (1) 71:2 Roebuck (1) 103:24 role (1) 78:12 rolled (1) 42:1 romanced (1) 104:23 room (7) 35:16;54:14, 16,18;69:7;82:4;95:8 Route (8) 6:15;19:11; 45:12;53:6;67:11,14; 72:21,25 routes (2) 72:24;73:1 RPM (1) 62:5 rubric (5) 73:17,18,23; 74:2,19 rude (1) 82:8 rule (2) 103:17; 104:25 rules (2) 16:21;23:17 run (2) 2:17;55:17 runoff (1) 97:12 Rural (2) 42:21;91:4 Russ (2) 3:2,4</p>	<p>48:21;50:7;58:20; 63:9;85:13;86:3; 99:13;110:9 same- (1) 29:2 San (1) 39:20 sanitary (1) 36:5 SANTO (7) 3:15,24; 4:6;5:1;6:3;109:20; 110:4 saturated (1) 64:4 saw (3) 28:8;30:13; 37:18 saying (5) 52:18; 63:10;81:23;105:10; 108:12 scale (2) 37:12,16 scenarios (1) 65:22 scheduled (2) 5:20; 8:5 School (17) 11:15; 13:3;27:17;38:21,23; 59:20;63:20;66:8; 73:9,10;81:8;82:15; 83:14;85:12;87:14; 89:18;102:21 score (2) 73:23;74:3 scrape (1) 72:1 scratch (2) 66:1,1 scratched (1) 104:24 seal (1) 68:10 search (3) 60:24; 61:9;62:23 Sears (1) 103:24 seat (2) 38:22;96:8 seated (1) 19:4 seats (2) 7:17,20 Second (5) 4:19,20; 58:15;109:22,23 Secondly (1) 20:22 Section (12) 7:4;9:12; 10:11,15;11:9;34:5; 58:24;70:25;71:7,11, 18,22 sector (5) 42:1;43:16; 47:7;68:4,5 sectors (2) 43:21; 44:23 secure (1) 84:1 seeded (1) 66:12 Seeing (2) 12:10;76:3 seekers (1) 71:15 seeking (2) 71:9; 86:15 seeks (1) 19:14 seem (1) 84:13 seems (1) 81:11 Segreto (4) 14:21; 15:2,3;84:3 self (1) 66:22 Senate (1) 77:1 Senator (5) 61:24; 76:25;78:10;79:18; 96:11</p>	<p>senators (1) 66:11 senior (2) 14:23; 15:21 sense (1) 81:20 sent (1) 52:1 sentences (1) 66:4 sentiment (1) 33:24 separate (1) 42:4 separately (1) 40:22 September (3) 53:25; 54:6,7 SEQRA (13) 22:25; 34:13,25;67:23; 70:15;75:19;98:13, 13,15,21,24;99:1,11 serious (1) 52:3 serve (1) 93:4 served (3) 45:16; 46:3;107:22 serves (1) 77:24 service (4) 4:10; 18:11;34:11;65:3 services (7) 48:14; 71:21;72:11;74:22; 82:21;83:3,8 serving (1) 4:14 sessions (1) 22:10 set (6) 9:12;19:12; 23:17;30:18;88:18; 105:11 several (6) 55:4; 57:25;63:6;72:10; 73:21;100:9 sewage (2) 36:11; 53:10 sewer (10) 23:2;34:9; 35:8,19;36:5,5,41:5; 55:17,18;64:20 shall (1) 8:25 shame (2) 86:5,6 shared (1) 100:19 Shaun (3) 30:5,7;31:9 Shop (1) 51:7 shortly (1) 45:1 short-term (1) 68:18 show (4) 23:6;28:7; 36:24;84:25 showed (1) 54:4 showing (1) 2:2 showroom (2) 26:5,16 showrooms (1) 26:18 shows (1) 51:5 shutdown (1) 30:13 side (3) 67:8;75:17; 96:10 significant (4) 40:12; 77:12;98:8;99:22 signs (2) 48:2;55:25 similar (3) 3:22;33:2; 37:12 Similarly (1) 34:7 simple (1) 49:21 simply (2) 21:25;</p>
		S		
		<p>sad (1) 89:10 Sadly (1) 64:7 safe (1) 84:1 safeguards (1) 81:1 Sailfish (25) 5:17; 6:11;13:18,25;14:19; 19:7,17,23;20:3,6; 21:10,23;35:15; 37:19;47:5;55:25; 57:23;60:11;68:1,15; 75:2;83:15,18,20; 97:6 Sailfish/Amazon (1) 21:5 sake (1) 105:23 salaries (1) 52:17 salary (8) 32:4;52:20; 63:24;64:1,8;69:21, 23;70:7 sale (1) 7:12 sales (7) 7:6;8:20; 20:7;25:9;26:6;49:1; 84:17 salesman (1) 92:22 same (14) 5:6;20:25; 26:7,14;35:7;40:24;</p>		

<p>68:21 single (3) 25:23; 35:13;65:20 singular (1) 64:4 sit (2) 51:20;92:5 site (17) 6:19;14:10; 16:10;36:1,4;37:13; 47:12;67:13;68:15; 70:24;72:12,19,21; 86:25;87:7;101:25; 106:14 sites (2) 86:15,19 Sitting (6) 30:9;41:18; 44:9;50:15,18;99:4 situation (3) 23:25; 26:24;27:22 six (1) 79:15 Sixteen (1) 81:3 size (1) 84:6 skepticism (1) 66:13 skills (1) 78:24 skip (1) 10:18 skirts (1) 36:21 Skoufis (7) 61:24; 76:22,25;78:10; 81:24;96:11,14 Skoufis's (2) 79:18; 80:17 sloppy (2) 48:22; 64:16 small (1) 81:21 smaller (3) 37:12; 64:12;90:11 smart (1) 94:6 snow (1) 63:23 snowy (1) 54:2 Snyder (1) 13:1 social (1) 56:22 society (3) 31:21,22; 33:15 sold (1) 41:1 solely (1) 35:14 solicit (1) 17:14 solid (1) 39:1 solutions (2) 82:3,4 solvent (1) 65:11 Somebody (4) 67:7; 105:4,15;108:25 someone (6) 17:4; 29:24;36:6;59:3,13; 109:19 sometimes (2) 48:6; 90:12 somewhere (2) 27:2; 108:22 soon (1) 109:15 sorry (7) 45:24;84:4, 10;89:7;98:20;108:1; 109:11 sort (3) 32:6,8;33:14 sought (2) 20:5;42:24 sound (2) 65:16; 78:21</p>	<p>sounds (1) 102:11 source (4) 36:12,16; 42:22;48:18 sources (1) 65:10 south (1) 52:8 space (1) 35:20 spanning (1) 58:17 speak (13) 17:8;58:5; 60:11;69:4,10;76:14; 86:9;88:5,13;89:11; 91:15;99:25;107:24 speaker (12) 17:6; 54:5,8,17,23;70:16; 88:13;90:20,23; 91:17;94:23;106:24 speakers (1) 103:10 speaking (3) 24:19, 22;95:2 speaks (1) 23:2 special (1) 7:23 specific (4) 34:3;38:8; 40:23;69:12 specifically (2) 3:4; 23:4 speculators (1) 87:5 spend (1) 85:1 spending (4) 43:8; 77:17;83:2;93:25 spent (4) 33:9;71:23; 93:15;99:11 spin-off (1) 74:21 spoke (3) 57:11; 74:25;102:15 spoken (6) 17:5; 50:12;63:6;91:16; 100:5;101:19 sponsors (1) 39:1 spot (1) 26:14 spots (1) 63:10 spurred (1) 43:20 square (4) 6:19; 19:10;71:6;81:5 squeeze (1) 7:18 stability (1) 89:14 stake (1) 90:2 stakeholders (1) 22:5 stand (3) 16:24; 25:21;33:25 standard (3) 2:16; 85:13;86:3 standards (2) 35:11; 74:19 standing (2) 7:18; 88:15 standpoint (3) 23:9; 89:24;90:6 stands (1) 63:21 start (3) 18:5;81:23; 85:5 started (2) 87:11; 100:20 starting (3) 2:10;6:2; 32:3</p>	<p>State (29) 2:10;6:15; 14:9;16:25;17:25; 19:11;27:7,11;34:12; 41:25;42:3;53:6; 64:19;66:14,16; 75:16;76:20;77:6,8; 78:13;79:16,20; 82:11,12;83:7;93:8; 103:17;104:23,25 stated (10) 29:2;48:4; 49:5;69:12,22,23; 70:1;74:8,11;97:7 statement (11) 6:7; 23:1;24:2;41:20; 57:22;70:13,15,20; 72:14;73:6;82:16 statements (4) 18:23; 50:2;70:24;73:24 states (21) 20:10; 23:4;32:13;34:5,8; 40:10,14,21;47:11; 48:23;52:1,6,6;68:23; 69:19;70:21,25; 71:18;75:18;82:24; 95:16 State's (1) 67:24 stating (1) 73:7 statistics (1) 41:19 statutes (1) 65:24 steelworkers (1) 51:15 Stein (1) 102:2 step (2) 25:13;46:18 Steve (3) 4:20;6:3; 109:23 Steven (1) 109:11 Stewart (10) 51:4,5, 14;75:12;93:13;94:1; 96:3;105:17,21,24 still (7) 48:1,21;53:14; 56:20;76:19;104:2; 108:19 stimulated (1) 43:19 STODDARD (10) 4:15,17,25;6:4; 50:15,22,23;51:1; 52:13;110:3 stone (2) 29:9;67:13 stone's (1) 67:14 stood (1) 26:11 stop (1) 37:15 stopped (1) 75:2 storage (2) 48:24,25 stormwater (1) 58:8 story (1) 67:8 streamed (1) 2:9 streaming (2) 2:16,22 streams (2) 36:20; 90:19 Street (1) 57:8 strength (1) 21:22 strike (1) 52:9 stringent (1) 67:25 stroked (1) 104:23</p>	<p>strong (1) 15:16 stronger (2) 77:12; 83:10 strongly (4) 23:11; 43:8;80:24;108:6 structure (1) 75:22 structures (1) 68:24 struggled (2) 94:17,17 stuck (1) 37:15 students (1) 83:22 studies (5) 32:23; 33:3;72:8;77:20; 101:5 study (6) 25:25;28:14; 42:12;44:3;72:12,17 stuff (1) 52:16 subdivide (1) 37:14 subdivision (1) 37:13 subject (4) 5:23;8:24; 9:4;100:1 subjective (1) 73:19 sublease (1) 66:17 subleased (2) 47:12, 13 submit (7) 23:1,7; 24:8;55:7;69:9; 76:17;98:1 submitted (7) 8:1; 19:7;21:2;34:15; 64:13;72:5;74:24 subsequent (1) 58:11 subsidiary (2) 13:25; 15:6 Subsidization (1) 31:20 subsidize (1) 47:18 subsidy (1) 33:15 substantial (1) 21:22 subsurface (1) 35:17 succeeds (1) 107:13 success (3) 60:17; 61:8;65:9 Successful (4) 36:17; 60:16;61:2;66:21 sudden (1) 51:3 suddenly (1) 105:8 Sueurat (1) 46:18 suffer (1) 21:6 sufficient (1) 17:18 suggest (4) 3:7;12:2; 107:6;109:3 Sullivan (1) 71:2 summarizing (1) 73:17 summary (1) 73:5 Superintendent (2) 30:7;74:23 superior (1) 35:18 supervisor (4) 2:21; 18:8;31:17;32:22 suppliers (1) 74:22 supplies (3) 20:24; 48:10;85:12</p>	<p>supply (1) 61:10 support (8) 47:22; 61:6;64:6,11;67:9; 83:21;91:11;97:24 supported (2) 62:3; 63:3 supporters (2) 62:2; 63:2 supporting (1) 98:10 supports (1) 61:8 supposed (3) 16:18; 23:18;80:5 suppress (1) 104:14 sure (12) 2:22;23:17; 40:2;46:12;57:17; 59:3;81:14;84:20,23; 86:21;87:16;88:17 surface (1) 98:8 surrounding (1) 88:18 surveyed (1) 44:19 survive (3) 32:6; 88:24;104:2 surviving (1) 88:16 Susan (3) 35:4,5; 37:24 Sussex (1) 71:4 SUSSMAN (2) 31:11, 12 sustaining (1) 64:1 sustainment (1) 64:5 sustains (1) 63:24 sway (1) 65:22 swim (2) 59:13,13 system (6) 35:23; 44:2,6,17;61:4;78:14</p>
T				
			<p>table (5) 11:25;38:22; 72:17,23;103:23 takeaway (1) 78:7 tale (1) 105:9 talk (6) 41:3;57:21,21; 90:21,22;104:20 talked (1) 50:13 talking (4) 18:23;51:8; 67:19;102:12 tanks (1) 48:25 Tavern (1) 53:6 tax (35) 9:10;20:18; 25:9,11,13;29:11,20, 21;31:5;36:20;37:8; 38:19,23;44:12,12, 13;48:20;49:2;58:9; 60:4;65:15;69:16; 81:6,8,11;82:21,23; 83:5,11,14;95:12,13; 99:16;106:18,22 taxation (4) 8:9,25; 9:1;38:24 taxes (36) 7:6,6,7,8; 8:14,19,21;9:3,6; 20:7,8,8,9;37:15;</p>	

<p>60:4,5,6;66:18;68:19; 76:4;81:15;84:18,19, 22;87:12;88:9;90:7; 94:18;102:19,23,24; 103:4,5;104:8;106:7, 15 taxing (1) 20:21 taxpayer (4) 35:25; 50:5;60:24;80:18 taxpayers (19) 24:23; 26:20;27:16,21;30:1; 47:17;66:9;69:17; 73:14;77:15;78:1,8; 79:3,8;87:14;93:9,9, 10,18 taxpayers' (2) 35:14, 21 taxpaying (2) 64:22, 22 Taylor (9) 91:23,24; 92:4;95:2,3,6;96:14, 23;102:15 team (5) 15:22;23:22; 77:20;82:1;92:17 tear (1) 98:19 technically (1) 33:21 technology (2) 35:17; 83:25 telling (1) 25:18 tells (2) 43:1;56:14 Temp (1) 63:25 ten (3) 53:20;94:25; 102:11 tenant (5) 13:11; 14:17;15:23;16:3; 60:2 term (2) 58:9;65:2 terms (2) 4:9;78:24 test (1) 2:17 testimony (1) 100:22 Texas (2) 39:21,22 thankful (1) 95:17 Thanks (1) 69:5 therefore (1) 20:15 therein (1) 6:21 thereon (1) 6:21 therewith (1) 9:2 thinking (2) 58:13; 103:12 third (1) 80:10 Thomas (1) 102:1 thorough (1) 72:15 Though (2) 63:6; 84:17 thought (2) 37:21; 97:2 thousands (1) 89:12 three (8) 30:11;37:20; 38:10;58:5;59:6; 88:4;93:24;96:15 throughout (6) 52:5,7; 86:20;87:4,12,20 throw (2) 29:9;67:14</p>	<p>Thursday (1) 18:15 tied (1) 43:8 Times (9) 11:16;55:4; 56:1;59:6;63:6;86:2; 91:8;96:15;98:22 Tin (7) 36:10;58:17, 23;59:16;97:11,13, 100:23 TIPTON (3) 69:8,8; 76:2 tires (1) 90:16 today (9) 12:12; 13:23;14:15;17:2; 24:8;32:14;50:16; 72:6;74:25 Todd (2) 63:5,6 together (4) 23:23; 24:5;36:14;72:1 told (2) 47:2;66:18 tomorrow (2) 65:6,7 ton (1) 58:6 tonight (23) 2:25;5:13, 20;6:6;12:25;24:19; 49:13;59:7;78:18; 79:25;86:9;91:15,25; 92:5;93:20;96:8; 97:16;98:22;99:25; 101:19;106:16;109:6; 110:13 tons (1) 89:17 took (2) 18:15;23:11 tools (1) 77:14 top (1) 81:12 topics (1) 18:16 total (4) 20:11,18; 72:18;81:2 totaling (1) 81:4 totally (2) 41:23;60:2 tough (4) 25:17;92:6, 6,7 Town (127) 2:3;5:16, 19,22;6:16;11:14,18; 14:11;18:7,11,18; 19:3,4,8,13,21;21:12, 15,16,21;22:5,6,24; 23:5,14,21;24:3,15, 16,23;26:3,7,11; 27:16,19;30:10; 31:17;33:22,22;34:7, 9,14,14,18,20;35:5, 22,24;36:14,22,25; 37:15;40:22;42:15; 47:16,23;48:18;50:6; 53:11,15,17;54:2; 56:12;61:2,11,14; 62:15;63:20;64:12, 20,25;65:1,19;66:7,8; 68:8,10,11;69:8,13, 15,17;70:12,18; 71:11,24;72:1,24; 73:3,15,18;74:13,16; 75:9,14,16;76:3,6,9; 77:22;79:1,14;80:17;</p>	<p>84:20;87:2;92:9,18; 93:9,16,17,17;94:12; 96:2;97:4;98:25; 99:19;100:8,10; 101:5,13;102:23; 103:16,16,22;104:21; 105:6;108:15 Town's (2) 21:11;37:8 Township (1) 52:9 TR-16 (1) 35:11 Tracey (1) 102:1 trades (1) 63:5 traffic (12) 31:1,3,6; 44:3;72:12,15,16,18, 22;81:2;101:5;108:22 trained (1) 16:20 transaction (1) 94:19 transactions (1) 15:15 transcript (1) 13:5 transfer (4) 7:7;8:18; 20:8;47:5 transferred (2) 47:25; 53:15 transfers (1) 8:19 transparency (9) 39:16;41:14,22;42:6; 43:1;46:24;62:19; 65:16;100:16 transparent (4) 63:18; 87:3;103:13;106:8 transport (1) 94:2 Transportation (6) 42:20;48:12;68:4; 72:8;82:25;89:21 travel (3) 29:7;108:16, 16 treat (1) 52:12 treatment (18) 23:3; 34:4;35:8,12,17,18, 20;36:3;40:16;41:3; 49:4;57:15;59:11,14; 62:8,10;74:12;98:23 trick (1) 29:20 tried (1) 53:25 tri-state (1) 70:19 trouble (1) 88:16 troubling (1) 48:15 truck (2) 44:3;67:14 trucking (2) 44:11; 45:3 trucks (1) 44:8 true (7) 49:17;61:19; 64:17,19;71:9;74:13; 84:10 truly (3) 61:14;64:11; 104:17 trust (2) 61:16;65:17 trusted (1) 75:24 try (2) 81:19;100:3 trying (5) 33:5;46:13, 17;105:15;108:13 turn (4) 37:17;93:21; 95:24;96:5</p>	<p>turned (2) 26:21;27:8 twelfth (1) 93:19 twelve (1) 73:22 twenty (1) 89:15 twenty-four (2) 29:1; 30:22 twice (1) 53:12 two (19) 14:25;23:25; 26:1,17,17;28:9; 30:13,15,17;58:11, 12;66:4;77:20;80:5; 82:17;93:24;99:2,17; 108:14 type (1) 42:24 types (2) 21:1;72:3 typical (1) 48:3 typo (1) 49:21 typos (2) 99:3,9</p> <p style="text-align: center;">U</p> <p>Ulster (1) 71:3 ultimate (2) 29:2; 46:23 ultimately (1) 13:21 unbiased (1) 48:18 unchanged (2) 14:4; 80:4 uncivil (2) 62:1,16 uncorroborated (1) 50:2 under (8) 3:2,8;28:1, 19;34:18;62:14; 70:21,24 understood (1) 98:5 undertake (1) 8:7 undertaking (1) 12:16 undoubtedly (1) 22:4 unethical (1) 77:23 unfolding (1) 60:15 unfortunate (1) 100:15 unfortunately (1) 7:16 UNIDENTIFIED (7) 54:5,8,17;90:20,23; 91:17;106:24 uniform (1) 9:10 union (6) 51:20; 52:13,15;55:25; 92:20,20 United (4) 32:12;52:1, 6,6 unknown (3) 36:21; 40:1;60:1 Unless (5) 12:1; 41:20;44:12;68:17; 88:13 unnecessary (1) 22:1 unskilled (1) 70:3 up (32) 11:25;23:25; 24:2;26:12;28:9; 30:12,18;31:6;37:17; 41:6;43:2;44:25; 45:1;47:6;51:5,20;</p>	<p>52:11;54:4;56:18; 69:25;76:1;81:12; 88:18,22;96:13,13, 25;99:6,17;101:1; 103:17;104:22 update (1) 14:7 updated (2) 23:16; 49:19 upgrade (1) 36:14 Upjohn (1) 42:12 upon (6) 7:14;22:13, 17;58:11;68:11;83:17 upwards (1) 15:14 urge (4) 42:15;45:5; 80:24;108:6 urgent (1) 76:24 urgently (1) 77:15 urges (1) 22:7 Ursula (1) 13:2 USAA (9) 13:25; 14:16,20,22;15:4,5; 16:1;39:20;47:6 use (10) 7:6;20:7; 40:23;41:19;44:18; 48:14;73:17;74:21; 81:5;106:5 used (3) 44:13;90:17; 91:2 USEF (7) 5:17;6:10; 13:25;19:7;39:20; 47:5;80:13 user (1) 86:18 uses (1) 48:21 using (2) 29:20;42:11 UTEP (7) 40:12; 73:16;74:3,19,20; 75:4,6 utilized (1) 31:25 utilizing (1) 35:16</p> <p style="text-align: center;">V</p> <p>vacancies (1) 64:3 valid (1) 39:19 Valley (9) 11:14,16; 13:3;38:2;66:14; 73:10;74:23;88:3; 102:21 valuable (2) 75:10; 81:7 value (4) 20:10,14,17; 97:10 valued (1) 28:17 values (1) 105:10 Van (1) 13:2 verified (2) 46:22; 99:19 verifying (1) 49:15 versus (1) 84:22 vested (2) 39:2;62:24 via (1) 82:16 viability (1) 68:14 viable (1) 68:5</p>
---	---	--	--	---

<p>view (2) 65:18;66:11 viewed (1) 65:24 views (3) 17:6;28:4; 67:7 Village (6) 50:10; 69:9;76:13;79:11; 81:21;84:19 violations (1) 37:2 Virginia (1) 13:4 virtue (1) 21:14 vision (1) 67:19 VOICE (2) 28:23; 38:25 vote (5) 19:20;87:21; 92:7;96:8;101:15 voted (1) 27:20 voting (2) 50:20;93:5 Vue (3) 35:23;60:10; 103:9</p>	<p>33:4,15 wear (1) 88:4 website (2) 11:21; 75:14 week (2) 32:4;109:14 weeks (1) 3:23 welcome (7) 2:4; 13:13;94:14;96:1,2,3; 103:2 welfare (1) 62:17 weren't (4) 26:19; 27:12;54:15,17 WESCOTT (4) 76:12, 12;78:19,23 west (3) 73:1,2; 108:16 wetland (1) 58:22 wetlands (4) 58:16,17, 22,24 What's (2) 94:9;105:6 Whenever (1) 95:8 wherever (1) 86:16 white (1) 92:21 whole (3) 52:4;54:2; 61:5 wholesale (1) 78:14 wholly (1) 15:6 whomever (1) 60:1 whose (2) 59:15; 104:24 wide (1) 64:6 wildlife (1) 75:10 William (1) 106:13 WILLIAMS (3) 5:3; 6:2;110:6 willing (4) 4:13;59:12, 16,17 willingly (1) 62:13 Winchell (3) 55:19,21; 57:17 Winchell's (1) 55:23 winds (1) 47:6 wise (1) 81:2 wish (5) 9:20;16:21; 60:15;65:8;98:10 wishes (1) 17:21 withdrawn (1) 22:19 withdrew (1) 20:25 within (12) 3:23;7:3; 22:5;37:20;47:10; 67:16;70:23;77:21; 79:1,3,17;99:15 without (7) 21:24; 38:24;59:3;62:18; 66:12;73:19;74:1 woman (1) 105:7 women (1) 101:14 wonder (1) 85:14 wondering (1) 49:12 word (2) 62:14;94:20 words (7) 29:5,6; 47:15;55:18;57:16; 105:5,5</p>	<p>work (15) 5:11;6:20; 24:1;38:25;62:18; 63:23,25;69:2;71:9, 17;72:2,25;73:3;90:4; 92:15 worked (1) 105:17 worker (1) 101:16 workers (6) 52:9; 63:23;64:7;71:8; 72:20;73:6 workforce (3) 70:19; 71:5,13 working (9) 14:19; 24:5;36:14;51:24; 61:4;63:4;72:6; 93:14;104:18 world (12) 23:13,13; 28:18,21;29:19;30:3; 33:5;42:17;59:19; 72:4;75:12;81:13 worried (1) 51:13 worse (2) 90:12; 101:10 worst (1) 37:3 wrap (3) 44:25;75:25; 96:12 write (1) 19:2 written (8) 12:20,22, 24;13:4;30:12;55:6,7; 59:25 wrong (7) 31:23; 33:16;96:15,16,18, 19;102:5 wrote (4) 37:17; 55:23;56:1;96:11</p>	<p>ZAHAKOS (5) 60:8,9; 66:4;103:8,8 Zandt (1) 13:2 Zibitskie (1) 37:13 zoning (4) 23:18;27:6, 7;45:17</p> <p style="text-align: center;">0</p> <p>0 (2) 73:23;75:5 0.0025 (1) 20:16</p> <p style="text-align: center;">1</p> <p>1 (6) 8:13;19:4;40:19; 56:13;73:23;101:25 1,000,000 (4) 27:18, 21;29:17;30:1 1,010,880 (1) 6:19 1,500,000 (1) 29:13 1.4 (1) 42:13 10 (3) 34:5;40:16; 101:24 100 (1) 47:14 100,000,000 (1) 19:10 101 (1) 85:24 1028 (1) 82:18 1030 (1) 9:25 11 (2) 34:7;40:19 110 (1) 11:23 110,000 (1) 30:16 11th (2) 109:5,18 12 (6) 7:11;8:12; 22:15,18;57:10;93:20 120 (1) 38:4 12th (1) 97:7 13 (2) 11:12;19:13 14 (2) 34:8;41:1 143 (1) 77:7 14th (1) 109:14 15 (1) 89:11 16 (4) 11:12;47:11; 76:22;89:11 17 (2) 34:16;89:11 17K (7) 6:15;19:11; 45:13;53:6;72:25; 73:4;89:4 18 (4) 11:16;44:6; 69:24;89:11 187 (1) 6:14 19 (2) 11:21;72:16 1969 (1) 9:25 1980 (2) 44:7;104:12 1981 (1) 105:18</p> <p style="text-align: center;">2</p> <p>2 (6) 8:18;39:23; 40:19;74:4,5;102:1 2,000,000 (1) 63:21 2.9 (1) 43:5 20 (1) 71:12 200 (1) 32:14</p>	<p>2004 (1) 43:4 2018 (4) 13:19;14:20; 46:15;48:19 2019 (22) 7:11,24; 8:2,13;11:5,12,13,16, 21;13:22;19:13; 22:16,18;47:3;48:20; 49:19;51:23;55:1; 57:10;76:22,25; 104:13 2020 (1) 19:4 207 (1) 73:2 216 (1) 44:4 22 (1) 41:24 237 (1) 57:8 25 (3) 47:21;70:2; 103:21 25,000,000 (1) 60:24 27,000 (1) 104:12 28 (1) 89:5 2C (1) 40:7 2D (1) 40:14</p> <p style="text-align: center;">3</p> <p>3 (9) 7:24;8:20;11:5; 34:5;59:9;70:4; 73:21;74:5;102:2 30 (2) 70:23;88:9 30,000 (2) 71:8,16 308 (1) 103:8 32 (2) 34:16;67:12 3-233 (1) 73:7 37 (1) 48:7 3rd (2) 3:2;51:4</p> <p style="text-align: center;">4</p> <p>4 (4) 8:23;20:9;69:21; 102:3 4,000,000 (1) 42:3 4,500,000 (1) 81:5 40 (1) 32:4 401 (1) 58:24 45 (1) 42:4 465 (1) 53:6 469 (1) 89:4 485B (1) 25:9 485-B (1) 85:9</p> <p style="text-align: center;">5</p> <p>5 (1) 39:14 5:30 (2) 2:2;5:20 5:49 (1) 16:19 5A (1) 67:11</p> <p style="text-align: center;">6</p> <p>6 (2) 39:23;70:20 60 (1) 51:1 635 (1) 6:16 65 (3) 58:7;64:22;</p>
W				
<p>wage (9) 32:7,8; 43:20;47:22;48:9; 104:11,15,19,20 wait (1) 16:23 waiving (2) 12:2,7 Walden (3) 36:13,14; 100:24 walked (1) 25:23 Walkkill (2) 11:16;56:1 wants (2) 60:20; 104:19 warehouse (7) 19:10; 20:4;36:11;39:21; 52:9;70:6;77:22 warehouse/distribution (1) 6:25 warehouses (6) 37:1; 42:21;47:25;81:3; 108:14,18 warehousing (12) 10:6;32:13;42:23; 43:4,7,14,17,18,22; 44:10,22;45:3 wastewater (13) 34:4; 35:11,12,18;36:3; 40:16;41:3;49:3; 57:15;59:10,14; 74:12;98:23 water (12) 35:22;36:8, 11,12,13,16,19;44:18; 58:25;59:16;100:24; 101:3 waters (1) 58:23 way (10) 3:9;16:21; 21:20;23:18,19; 38:15;43:23;81:10; 89:19,20 Wayne (1) 71:3 ways (1) 38:10 weak (2) 43:18;44:22 wealthiest (3) 31:21;</p>				
		Y		
		<p>year (28) 2:11;3:18; 4:2;26:23;27:4,16,19; 29:17;30:1,15,16,19; 32:5;51:23;52:19,21; 60:15;63:21;64:10; 65:6;84:9,16,17;88:8; 89:12;91:25;100:10; 102:20 years (24) 23:25; 26:2;29:18;32:15; 33:9;53:20;58:11,12, 14;63:22;80:4,5; 87:11,13;89:6,15; 92:10;93:3,15,24; 94:17,25;96:1;102:11 York (17) 2:10;6:15, 17;8:17;10:1,12; 11:19;19:11;67:24; 71:3;76:20;77:5; 79:16;82:11;93:8; 95:13,14 young (1) 89:7</p>		
		Z		

66:9				
7				
7 (2) 40:3;74:4 7.3 (1) 43:6 7:45 (1) 110:16 74 (1) 58:15 747 (8) 6:15;45:13; 73:4;93:11;94:2; 96:2;105:17,22 775 (2) 70:3;72:1				
8				
800 (6) 16:10;32:9, 14;47:20;69:20;72:20 84 (6) 29:9;30:23; 67:11,11,14;72:25 85 (2) 51:1;72:22 85414 (1) 7:4 859 (1) 11:9 859-a (1) 10:15 859-a2 (1) 10:11 8744 (1) 9:12				
9				
9 (1) 40:7				